# Section 1915(b) Waiver Proposal For MCO, PIHP, PAHP, PCCM Programs And FFS Selective Contracting Programs

MMA Amendment Version July 18, 2005

# **Table of Contents**

# Proposal

| Facesheet   | 3      |
|---|--------|
| Section A: Program Description                      | 5<br>5 |
| Part I: Program Overview                            | 5      |
| A. Statutory Authority                              | 7      |
| B. Delivery Systems                                 | 9      |
| C. Choice of MCOs, PIHPs, PAHPs, and PCCMs          | 11     |
| D. Geographic Areas Served by the Waiver            | 12     |
| E. Populations Included in Waiver                   | 13     |
| F. Services   | 16     |
| Part II: Access                                     | 19     |
| A. Timely Access Standards                          | 19     |
| B. Capacity Standards                               | 22     |
| C. Coordination and Continuity of Care Standards    | 25     |
| Part III: Quality                                   | 28     |
| Part IV: Program Operations                         | 33     |
| A. Marketing  | 33     |
| B. Information to Potential Enrollees and Enrollees | 36     |
| C. Enrollment and Disenrollment                     | 39     |
| D. Enrollee Rights                                  | 44     |
| E. Grievance System                                 | 45     |
| F. Program Integrity                                | 48     |
| Section B: Monitoring Plan                          | 50     |
| Part I: Summary Chart of Monitoring Activities      | 51     |
| Part II: Details of Monitoring Activities           | 55     |
| Section C: Monitoring Results                       | 67     |
| Section D: Cost Effectiveness                       | 69     |
| Part I: State Completion Section                    | 69     |
| Part II: Appendices D1-7                            | 94     |
|   |        |

Instructions – see Attachment 1

# Proposal for a Section 1915(b) Waiver MCO, PIHP, PAHP, and/or PCCM Program

# **Facesheet**

Please fill in and submit this Facesheet with each waiver proposal, renewal, or amendment request.

| The <b>State</b> ofKansas_<br>section 1915(b) of the Act. The  |   |   |   |
|--|---|---|---|
| The <b>name of the waiver progr</b> list each program name if the w  |   |   | (Please                                     |
| the State may, at its one with changes to one version with cha permanent copy of the Document is replaced renewal request This is the first time waiver. The full pre- | ting waiver, which re attached for spediscretion, submit the old language hanges made, i.e. none waiver). I in full, with chanthe State is using the print (i.e. Sections | n modifies Section/Part<br>cific Section/Part being an<br>two versions of the replace<br>ighlighted (to assist CMS<br>t highlighted, to actually g                                  | ement pages: review), and go into the       |
| C and D are filled ou  |   |   |   |
|  | assures the Description assures the previous exception  | om previous waiver period ere are no changes in the Fon from the previous waive same Program Description waiver period will be used nof changes noted in attachent pages.           | Program er period. ion from the d, with the |
| Section B is   | assures the Plan from assures the previous  | om previous waiver period<br>here are no changes in the<br>in the previous waiver peri-<br>ne same Monitoring Plan fi<br>waiver period will be used<br>ns noted in attached replace | Monitoring od. rom the d, with              |

Effective Dates: This waiver/renewal/amendment is requested for a period of 5 years; effective 1/1/2024 and ending 12/31/2028. (For beginning date for an initial or renewal request, please choose first day of a calendar quarter, if possible, or if not, the first day of a month. For an amendment, please identify the implementation date as the beginning date, and end of the waiver period as the end date)

**State Contact:** The State contact person for this waiver is <u>Kurt Weiter</u> and can be reached by telephone at <u>(785) 296 8623</u>, or e-mail at <u>Kurt.Weiter@ks.gov</u>. (Please list for each program)

# **Section A: Program Description**

# Part I: Program Overview

### **Tribal consultation**

For initial and renewal waiver requests, please describe the efforts the State has made to ensure Federally recognized tribes in the State are aware of and have had the opportunity to comment on this waiver proposal.

In 2022, the Kansas Department of Health and Environment (KDHE) and the Kansas Department for Aging and Disability Services (KDADS) partnered to inform beneficiaries of their decision to change 1115 managed care authority to more permanent 1932(a) and 1915(b) managed care authorities and allow opportunity for feedback. Outreach efforts included public meetings to inform beneficiaries, advocates, Medicaid health plans, and other stakeholders of the administrative change in October 2022, as well as the required CMS transparency activities for 1115 waiver modifications and new requests (public notice and comment, including two public hearings).

As part of this process, KDHE conducted tribal notification for the 1915(b) waiver authority change consistent with the tribal consultation requirements codified in the State of Kansas' (Kansas' or State's) Tribal Consultation State Plan Amendment. These requirements include direct notification of Kansas' I/T/U partners via email, with an option to request a more formal consultation, either virtually or in person, if desired. Over the course of this process, no request for additional meetings was made.

### **Program History**

For renewal waivers, please provide a brief history of the program(s) authorized under the waiver. Include implementation date and major milestones (phase-in timeframe; new populations added; major new features of existing program; new programs added).

# A. Statutory Authority

| of the Act, wh<br>purposes. Spe<br>subsection(s) | <b>athority.</b> The State's waiver program is authorized under section 1915(b) ich permits the Secretary to waive provisions of section 1902 for certain ecifically, the State is relying upon authority provided in the following of the section 1915(b) of the Act (if more than one program authorized by ease list applicable programs below each relevant authority):  |
|--|--|
| aX_  | _ 1915(b)(1) – The State requires enrollees to obtain medical care through a primary care case management (PCCM) system or specialty physician services arrangements. This includes mandatory capitated programs.  |
| b X  | _1915(b)(2) - A locality will act as a central broker (agent, facilitator, negotiator) in assisting eligible individuals in choosing among PCCMs or competing MCOs/PIHPs/PAHPs in order to provide enrollees with more information about the range of health care options open to them.  |
| c  | 1915(b)(3) - The State will share cost savings resulting from the use of more cost-effective medical care with enrollees by providing them with additional services. The savings must be expended for the benefit of the Medicaid beneficiary enrolled in the waiver. Note: this can only be requested in conjunction with section 1915(b)(1) or (b)(4) authority.   |
| d  | 1915(b)(4) - The State requires enrollees to obtain services only from specified providers who undertake to provide such services and meet reimbursement, quality, and utilization standards which are consistent with access, quality, and efficient and economic provision of covered care and services. The State assures it will comply with 42 CFR 431.55(f).   |
|  | The 1915(b)(4) waiver applies to the following programs  MCO PIHP PAHP PCCM (Note: please check this item if this waiver is for a PCCM program that limits who is eligible to be a primary care case manager. That is, a program that requires PCCMs to meet certain quality/utilization criteria beyond the minimum requirements required to be a fee-for-service Medicaid contracting provider.) FFS Selective Contracting program (please describe) |

- 2. <u>Sections Waived</u>. Relying upon the authority of the above section(s), the State requests a waiver of the following sections of 1902 of the Act (if this waiver authorizes multiple programs, please list program(s) separately under each applicable statute):
  a. \_\_\_\_ Section 1902(a)(1) Statewideness--This section of the Act requires a Medicaid State plan to be in effect in all political subdivisions of the State. This waiver program is not available throughout the State.
  b. \_\_X\_Section 1902(a)(10)(B) Comparability of Services--This section of the Act requires all services for categorically needy individuals to be equal in
  - b. X\_Section 1902(a)(10)(B) Comparability of Services--This section of the Act requires all services for categorically needy individuals to be equal in amount, duration, and scope. This waiver program includes additional benefits such as case management and health education that will not be available to other Medicaid beneficiaries not enrolled in the waiver program.
  - c.\_\_X\_Section 1902(a)(23) Freedom of Choice--This Section of the Act requires Medicaid State plans to permit all individuals eligible for Medicaid to obtain medical assistance from any qualified provider in the State. Under this program, free choice of providers is restricted. That is, beneficiaries enrolled in this program must receive certain services through an MCO, PIHP, PAHP, or PCCM.
  - Section 1902(a)(4) To permit the State to mandate beneficiaries into a single PIHP or PAHP, and restrict disenrollment from them. (If state seeks waivers of additional managed care provisions, please list here).
  - e.\_\_\_ Other Statutes and Relevant Regulations Waived Please list any additional section(s) of the Act the State requests to waive, and include an explanation of the request.

# **B.** Delivery Systems

| 1. | <b>Delivery S</b> | <b>Systems</b> . The State will be using the following systems to deliver services:  |
|----|-------------------|--|
|    | aX                | MCO: Risk-comprehensive contracts are fully-capitated and require that the contractor be an MCO or HIO. Comprehensive means that the contractor is at risk for inpatient hospital services and any other mandatory State plan service in section 1905(a), or any three or more mandatory services in that section. References in this preprint to MCOs generally apply to these risk-comprehensive entities.   |
|    | b                 | <b>PIHP:</b> Prepaid Inpatient Health Plan means an entity that: (1) provides medical services to enrollees under contract with the State agency, and on the basis of prepaid capitation payments or other payment arrangements that do not use State Plan payment rates; (2) provides, arranges for, or otherwise has responsibility for the provision of any inpatient hospital or institutional services for its enrollees; and (3) does not have a comprehensive risk contract. Note: this includes MCOs paid on a non-risk basis. |
|    |                   | The PIHP is paid on a risk basis. The PIHP is paid on a non-risk basis.  |
|    | c                 | <b>PAHP:</b> Prepaid Ambulatory Health Plan means an entity that: (1) provides medical services to enrollees under contract with the State agency, and on the basis of prepaid capitation payments, or other payment arrangements that do not use State Plan payment rates; (2) does not provide or arrange for, and is not otherwise responsible for the provision of any inpatient hospital or institutional services for its enrollees; and (3) does not have a comprehensive risk contract. This includes capitated PCCMs.         |
|    |                   | <ul><li>The PAHP is paid on a risk basis.</li><li>The PAHP is paid on a non-risk basis.</li></ul>  |
|    | d                 | <b>PCCM:</b> A system under which a primary care case manager contracts with the State to furnish case management services. Reimbursement is on a fee-for-service basis. Note: a capitated PCCM is a PAHP.   |
|    | e                 | Fee-for-service (FFS) selective contracting: A system under which the State contracts with specified providers who are willing to meet certain reimbursement, quality, and utilization standards. Reimbursement is:  the same as stipulated in the state plan is different than stipulated in the state plan (please describe)   |
|    | f                 | Other: (Please provide a brief narrative description of the model.)  |

| complete for | <u>nent</u> . The State selected the contractor in the following manner. Please each type of managed care entity utilized (e.g. procurement for MCO; for PIHP, etc): |
|--------------|--|
|              | <b>Competitive</b> procurement process (e.g. Request for Proposal or Invitation for Bid that is formally advertised and targets a wide audience)                     |
|              | Note that Kansas will use the MCOs currently in operation in January 2024. A procurement for MCOs will occur with a proposed effective date of January 2025.         |
|              | Open cooperative procurement process (in which any qualifying contractor may participate) Sole source procurement  |
|              | Other (please describe)  |

# C. Choice of MCOs, PIHPs, PAHPs, and PCCMs

| 1. <u>As</u> | suranc   | <u>es</u> .   |
|--------------|----------|---|
| _X           | CFR 4    | tate assures CMS that it complies with section 1932(a)(3) of the Act and 42 438.52, which require that a State that mandates Medicaid beneficiaries to in an MCO, PIHP, PAHP, or PCCM must give those beneficiaries a choice east two entities.   |
|              | _        | The State seeks a waiver of section 1902(a)(4) of the Act, which requires States to offer a choice of more than one PIHP or PAHP per 42 CFR 438.52. Please describe how the State will ensure this lack of choice of PIHP or PAHP is not detrimental to beneficiaries' ability to access services.  |
|              |          | The State will provide enrollees with the following choices (please replicate ram in waiver):  Two or more MCOs  Two or more primary care providers within one PCCM system.  A PCCM or one or more MCOs  Two or more PIHPs.  Two or more PAHPs.  Other: (please describe)   |
| 3. <u>Rı</u> | ıral Exc | ception.  |
|              |          | The State seeks an exception for rural area residents under section 1932(a)(3)(B) of the Act and 42 CFR 438.52(b), and assures CMS that it will meet the requirements in that regulation, including choice of physicians or case managers, and ability to go out of network in specified circumstances. The State will use the rural exception in the <b>following areas</b> ("rural area" must be defined as any area other than an "urban area" as defined in 42 CFR 412.62(f)(1)(ii)): |
| 4. <u>19</u> | 15(b)(4  | ) Selective Contracting   |
|              |          | <ul> <li>Beneficiaries will be limited to a single provider in their service area (please define service area).</li> <li>Beneficiaries will be given a choice of providers in their service area.</li> </ul>  |

# D. Geographic Areas Served by the Waiver

| 1. <b>General</b> . Please indicate the area of the State where the waiver program will be | e    |
|--|------|
| implemented. (If the waiver authorizes more than one program, please list applica          | ıble |
| programs below item(s) the State checks.   |      |

| _X | Statewide all counties, zip codes, or regions of the State |
|----|--|
|    | Less than Statewide  |

2. <u>Details</u>. Regardless of whether item 1 or 2 is checked above, please list in the chart below the areas (i.e., cities, counties, and/or regions) and the name and type of entity or program (MCO, PIHP, PAHP, HIO, PCCM or other entity) with which the State will contract.

| City/County/Region | Type of Program (PCCM, MCO, PIHP, or PAHP) | Name of Entity (for MCO, PIHP, PAHP)  |
|--------------------|--|---|
| Statewide          | MCO  | Aetna Better Health,<br>Sunflower Health Plan, and<br>United Healthcare<br>Community Plan |
|                    |  |   |
|                    |  |   |

# E. Populations Included in Waiver

Please note that the eligibility categories of Included Populations and Excluded Populations below may be modified as needed to fit the State's specific circumstances.

1. <u>Included Populations</u>. The following populations are included in the Waiver

| Program:      |  |
|---------------|--|
|               | 1931 Children and Related Populations are children including under Section 1931, poverty-level related groups and optional groups en.  |
|               | Mandatory enrollment Voluntary enrollment  |
|               | a 1931 Adults and Related Populations are adults including those r Section 1931, poverty-level pregnant women and optional group of atives.  |
| _X            | Mandatory enrollment Voluntary enrollment  |
| or older, who | <b>Disabled Adults and Related Populations</b> are beneficiaries, age 18 of are eligible for Medicaid due to blindness or disability. Report and Adults who are age 65 or older in this category, not in Aged. |
| _X            | Mandatory enrollment Voluntary enrollment  |
|               | <b>Disabled Children and Related Populations</b> are beneficiaries, der age 18, who are eligible for Medicaid due to blindness or  |
| _X            | Mandatory enrollment Voluntary enrollment  |
| age 65 or old | and Related Populations are those Medicaid beneficiaries who are er and not members of the Blind/Disabled population or members of 931 Adult population.   |
| _X            | Mandatory enrollment Voluntary enrollment  |
|               | Care Children are Medicaid beneficiaries who are receiving foster ion assistance (Title IV-E), are in foster-care, or are otherwise in an placement.   |

| _X             | Mandatory enrollment Voluntary enrollment  |
|----------------|--|
| who are eligib | XXI SCHIP is an optional group of targeted low-income children ble to participate in Medicaid if the State decides to administer the n's Health Insurance Program (SCHIP) through the Medicaid |
| _              | Mandatory enrollment<br>Voluntary enrollment   |

This is a stand-alone program and not Medicaid expansion CHIP.

# Kansas will mandate the following individuals into managed care through this waiver:

- Foster care and adoption assistance children including any former foster care youth
- Individuals dually eligible for Medicare and Medicaid
- Adults and children receiving SSI or who would otherwise receive SSI
- Children in an institution
- Ticket to work and working disabled (TWIIA)
- Individuals who may fall into any eligibility category and is also enrolled in either the WORK or STEPS ABP SPAs
- Title IV-E children
- Individuals who may fall into any eligibility category and is also enrolled in any of the seven 1915(c) waivers:
  - o Serious Emotional Disturbance Waiver
  - o Autism Waiver
  - o Technology Assisted Waiver
  - o I/DD Waiver
  - o Brain Injury Waiver
  - o Frail Elderly Waiver
  - Physical Disability Waiver
- 2. **Excluded Populations.** Within the groups identified above, there may be certain groups of individuals who are excluded from the Waiver Program. For example, the "Aged" population may be required to enroll into the program, but "Dual Eligibles" within that population may not be allowed to participate. In addition, "Section 1931 Children" may be able to enroll voluntarily in a managed care program, but "Foster Care

any of the following populations are excluded from participating in the Waiver Program: Medicare Dual Eligible--Individuals entitled to Medicare and eligible for some category of Medicaid benefits. (Section 1902(a)(10) and Section 1902(a)(10)(E)Poverty Level Pregnant Women -- Medicaid beneficiaries, who are eligible only while pregnant and for a short time after delivery. This population originally became eligible for Medicaid under the SOBRA legislation. **Other Insurance-**-Medicaid beneficiaries who have other health insurance. X Reside in Nursing Facility or ICF/MR--Medicaid beneficiaries who reside in Nursing Facilities (NF) or Intermediate Care Facilities for the Mentally Retarded (ICF/MR). Individuals who receive services in public ICF/IID facilities and individuals between 21-64 receiving services in state owned Nursing Facilities for Mental Health are excluded from managed care. All others are enrolled in managed care. **Enrolled in Another Managed Care Program--**Medicaid beneficiaries who are enrolled in another Medicaid managed care program Eligibility Less Than 3 Months--Medicaid beneficiaries who would have less than three months of Medicaid eligibility remaining upon enrollment into the program. Participate in HCBS Waiver--Medicaid beneficiaries who participate in a Home and Community Based Waiver (HCBS, also referred to as a 1915(c) waiver). American Indian/Alaskan Native--Medicaid beneficiaries who are American Indians or Alaskan Natives and members of federally recognized tribes. Native Americans are able to opt out of managed care at any time. Special Needs Children (State Defined)--Medicaid beneficiaries who are special needs children as defined by the State. Please provide this definition. **SCHIP Title XXI Children** – Medicaid beneficiaries who receive services through the SCHIP program. Retroactive Eligibility – Medicaid beneficiaries for the period of retroactive eligibility.

Children" within that population may be excluded from that program. Please indicate if

\_\_\_ Other (Please define):

### F. Services

List all services to be offered under the Waiver in Appendices D2.S. and D2.A of Section D, Cost-Effectiveness.

### 1. Assurances.

- \_X\_\_ The State assures CMS that services under the Waiver Program will comply with the following federal requirements:
  - Services will be available in the same amount, duration, and scope as they are under the State Plan per 42 CFR 438.210(a)(2).
  - Access to emergency services will be assured per section 1932(b)(2) of the Act and 42 CFR 438.114.
  - Access to family planning services will be assured per section 1905(a)(4) of the Act and 42 CFR 431.51(b)
  - The State seeks a waiver of section 1902(a)(4) of the Act, to waive one or more of more of the regulatory requirements listed above for PIHP or PAHP programs. Please identify each regulatory requirement for which a waiver is requested, the managed care program(s) to which the waiver will apply, and what the State proposes as an alternative requirement, if any. (See note below for limitations on requirements that may be waived).
- \_X\_\_ The CMS Regional Office has reviewed and approved the MCO, PIHP, PAHP, or PCCM contracts for compliance with the provisions of 42 CFR 438.210(a)(2), 438.114, and 431.51 (Coverage of Services, Emergency Services, and Family Planning) as applicable. If this is an initial waiver, the State assures that contracts that comply with these provisions will be submitted to the CMS Regional Office for approval prior to enrollment of beneficiaries in the MCO, PIHP, PAHP, or PCCM.
- This is a proposal for a 1915(b)(4) FFS Selective Contracting Program only and the managed care regulations do not apply. The State assures CMS that services will be available in the same amount, duration, and scope as they are under the State Plan.
- \_X\_ The state assures CMS that it complies with Title I of the Medicare Modernization Act of 2003, in so far as these requirements are applicable to this waiver.

Note: Section 1915(b) of the Act authorizes the Secretary to waive most requirements of section 1902 of the Act for the purposes listed in sections 1915(b)(1)-(4) of the Act. However, within section 1915(b) there are prohibitions on waiving the following subsections of section 1902 of the Act for any type of waiver program:

- Section 1902(s) -- adjustments in payment for inpatient hospital services furnished to infants under age 1, and to children under age 6 who receive inpatient hospital services at a Disproportionate Share Hospital (DSH) facility.
- Sections 1902(a)(15) and 1902(bb) prospective payment system for FQHC/RHC
- Section 1902(a)(10)(A) as it applies to 1905(a)(2)(C) comparability of FQHC benefits among Medicaid beneficiaries
- Section 1902(a)(4)(C) -- freedom of choice of family planning providers
- Sections 1915(b)(1) and (4) also stipulate that section 1915(b) waivers may

| not waive freedom of choice of emergency services providers.   |
|--|
| 2. <u>Emergency Services</u> . In accordance with sections 1915(b) and 1932(b) of the Act, and 42 CFR 431.55 and 438.114, enrollees in an MCO, PIHP, PAHP, or PCCM must have access to emergency services without prior authorization, even if the emergency services provider does not have a contract with the entity.   |
| The PAHP, PAHP, or FFS Selective Contracting program does not cover emergency services.  |
| 3. <u>Family Planning Services</u> . In accordance with sections 1905(a)(4) and 1915(b) of the Act, and 42 CFR 431.51(b), prior authorization of, or requiring the use of network providers for family planning services is prohibited under the waiver program. Out-of-network family planning services are reimbursed in the following manner:   |
| _X The MCO/PIHP/PAHP will be required to reimburse out-of-network family planning services  The MCO/PIHP/PAHP will be required to pay for family planning services from network providers, and the State will pay for family planning services from out-of-network providers  The State will pay for all family planning services, whether provided by network or out-of-network providers.  Other (please explain): |
| Family planning services are not included under the waiver.  |
| 4. <u>FQHC Services</u> . In accordance with section 2088.6 of the State Medicaid Manual, access to Federally Qualified Health Center (FQHC) services will be assured in the following manner:   |
| The program is <b>voluntary</b> , and the enrollee can disenroll at any time if he or she desires access to FQHC services. The MCO/PIHP/PAHP/PCCM is not required to provide FQHC services to the enrollee during the enrollment period.  X The program is <b>mandatory</b> and the enrollee is guaranteed a choice of at  |

17 7/18/05 Draft

participating provider. If the enrollee elects not to select a

least one MCO/PIHP/PAHP/PCCM which has at least one FQHC as a

MCO/PIHP/PAHP/PCCM that gives him or her access to FQHC services, no FQHC services will be required to be furnished to the enrollee while the enrollee is enrolled with the MCO/PIHP/PAHP/PCCM he or she selected. Since reasonable access to FQHC services will be available under the waiver program, FQHC services outside the program will not be available. Please explain how the State will guarantee all enrollees will have a choice of at least one MCO/PIHP/PAHP/PCCM with a participating FQHC:

\_\_\_The program is **mandatory** and the enrollee has the right to obtain FQHC services **outside** this waiver program through the regular Medicaid Program.

# 5. EPSDT Requirements.

\_X\_\_The managed care programs(s) will comply with the relevant requirements of sections 1905(a)(4)(b) (services), 1902(a)(43) (administrative requirements including informing, reporting, etc.), and 1905(r) (definition) of the Act related to Early, Periodic Screening, Diagnosis, and Treatment (EPSDT) program.

### 6. 1915(b)(3) Services.

This waiver includes 1915(b)(3) expenditures. The services must be for medical or health-related care, or other services as described in 42 CFR Part 440, and are subject to CMS approval. Please describe below what these expenditures are for each waiver program that offers them. Include a description of the populations eligible, provider type, geographic availability, and reimbursement method.

# 7. Self-referrals.

\_X\_\_The State requires MCOs/PIHPs/PAHPs/PCCMs to allow enrollees to self-refer (i.e. access without prior authorization) under the following circumstances or to the following subset of services in the MCO/PIHP/PAHP/PCCM contract:

All enrollees are able to self-refer for FQHC/RHC services, Indian Health Center services, family planning, and preventive services provided by a network provider.

# **Section A: Program Description**

# Part II: Access

Each State must ensure that all services covered under the State plan are available and accessible to enrollees of the 1915(b) Waiver Program. Section 1915(b) of the Act prohibits restrictions on beneficiaries' access to emergency services and family planning services.

# A. Timely Access Standards

|              | initing freeds standards   |
|--------------|--|
| 1. <u>As</u> | ssurances for MCO, PIHP, or PAHP programs.   |
| _X           | The State assures CMS that it complies with section 1932(c)(1)(A)(i) of the Act and 42 CFR 438.206 Availability of Services; in so far as these requirements are applicable.   |
|              | The State seeks a waiver of a waiver of section 1902(a)(4) of the Act, to waive one or more of more of the regulatory requirements listed above for PIHP or PAHP programs. Please identify each regulatory requirement for which a waiver is requested, the managed care program(s) to which the waiver will apply, and what the State proposes as an alternative requirement, if any.   |
| _X           | The CMS Regional Office has reviewed and approved the MCO, PIHP, or PAHP contracts for compliance with the provisions of section 1932(c)(1)(A)(i) of the Act and 42 CFR 438.206 Availability of Services. If this is an initial waiver, the State assures that contracts that comply with these provisions will be submitted to the CMS Regional Office for approval prior to enrollment of beneficiaries in the MCO, PIHP, PAHP, or PCCM. |
|              | 1915(b) Waiver Program does not include a PCCM component, please continue<br>Part II.B. Capacity Standards.  |
| have         | etails for PCCM program. The State must assure that Waiver Program enrollees reasonable access to services. Please note below the activities the State uses to etimely access to services.   |
|              | a Availability Standards. The State's PCCM Program includes established maximum distance and/or travel time requirements, given beneficiary's normal means of transportation, for waiver enrollees' access to the following providers. For each provider type checked, please describe the standard.   |
|              | 1 PCPs (please describe):  |

|                   | 2                 | Specialists (please describe):   |
|-------------------|-------------------|--|
|                   |                   | Ancillary providers (please describe): Dental (please describe):   |
|                   | 5                 | Hospitals (please describe):   |
|                   | 6                 | Mental Health (please describe):   |
|                   | 7                 | Pharmacies (please describe):  |
|                   | 8                 | Substance Abuse Treatment Providers (please describe):   |
|                   | 9                 | Other providers (please describe):   |
| an app<br>State's | ointmer<br>s PCCM | intment Scheduling means the time before an enrollee can acquire at with his or her provider for both urgent and routine visits. The Program includes established standards for appointment scheduling collee's access to the following providers. |
|                   | 1                 | PCPs (please describe):  |
|                   | 2                 | Specialists (please describe):   |
|                   | 3                 | Ancillary providers (please describe):   |
|                   | 4                 | Dental (please describe):  |
|                   | 5                 | Mental Health (please describe):   |
|                   | 6                 | Substance Abuse Treatment Providers (please describe):   |
|                   | 7                 | Urgent care (please describe):   |
|                   | 8                 | Other providers (please describe):   |
| establi           | shed sta          | <b>Tice Waiting Times</b> : The State's PCCM Program includes andards for in-office waiting times. For each provider type checked, e the standard.   |
|                   | 1                 | PCPs (please describe):  |
|                   | 2                 | Specialists (please describe):   |
|                   | 3                 | Ancillary providers (please describe):   |

| d | Other Access Standards (please describe)                 |
|---|--|
|   | 7 Other providers (please describe):                     |
|   | 6 Substance Abuse Treatment Providers (please describe): |
|   | 5 Mental Health (please describe):                       |
|   | 4 Dental (please describe):                              |

3. <u>Details for 1915(b)(4) FFS selective contracting programs</u>: Please describe how the State assures timely access to the services covered under the selective contracting program.

# **B.** Capacity Standards

# 1. Assurances for MCO, PIHP, or PAHP programs.

| _X      | CFR 4                                   | ate assures CMS that it complies with section 1932(b)(5) of the Act and 42 38.207 Assurances of adequate capacity and services, in so far as these ements are applicable.  |
|---------|---|--|
|         |   | The State seeks a waiver of a waiver of section 1902(a)(4) of the Act, to waive one or more of more of the regulatory requirements listed above for PIHP or PAHP programs. Please identify each regulatory requirement for which a waiver is requested, the managed care program(s) to which the waiver will apply, and what the State proposes as an alternative requirement, if any.                       |
| _X      | contract<br>438.20<br>the Sta<br>submit | MS Regional Office has reviewed and approved the MCO, PIHP, or PAHP ets for compliance with the provisions of section 1932(b)(5) and 42 CFR of Assurances of adequate capacity and services. If this is an initial waiver, the assures that contracts that comply with these provisions will be sted to the CMS Regional Office for approval prior to enrollment of charies in the MCO, PIHP, PAHP, or PCCM. |
| •       |   | Waiver Program does not include a PCCM component, please continue<br>C. Coordination and Continuity of Care Standards.   |
| have re | easonab                                 | PCCM program. The State must assure that Waiver Program enrollees le access to services. Please note below which of the strategies the State equate provider capacity in the PCCM program.   |
|         | a                                       | The State has set <b>enrollment limits</b> for each PCCM primary care provider. Please describe the enrollment limits and how each is determined.  |
|         | b                                       | The State ensures that there are adequate number of PCCM PCPs with <b>open panels</b> . Please describe the State's standard.  |
|         | c                                       | The State ensures that there is an <b>adequate number</b> of PCCM PCPs under the waiver assure access to all services covered under the Waiver. Please describe the State's standard for adequate PCP capacity.  |
|         | d                                       | The State <b>compares numbers of providers</b> before and during the Waiver. Please modify the chart below to reflect your State's PCCM program and complete the following.  |

| Providers                                  | # Before Waiver | # In Current<br>Waiver | # Expected in<br>Renewal |
|--|-----------------|------------------------|--------------------------|
| Pediatricians                              |                 |                        |                          |
| Family Practitioners Internists            |                 |                        |                          |
| General Practitioners                      |                 |                        |                          |
| OB/GYN and GYN                             |                 |                        |                          |
| FQHCs                                      |                 |                        |                          |
| RHCs                                       |                 |                        |                          |
| Nurse Practitioners                        |                 |                        |                          |
| Nurse Midwives                             |                 |                        |                          |
| Indian Health Service Clinics              |                 |                        |                          |
| Additional Types of Provider to be in PCCM |                 |                        |                          |
| 1  |                 |                        |                          |
| 2.   |                 |                        |                          |
| 3.   |                 |                        |                          |
| 4.   |                 |                        |                          |

<sup>\*</sup>Please note any limitations to the data in the chart above here:

| e | The State ensures adequate <b>geographic distribution</b> of PCCMs. | Please |
|---|---|--------|
|   | describe the State's standard.                                      |        |

| f | _ PCP:Enrollee Ratio.      | The State establishes standards for PCP to enrollee   |
|---|----------------------------|---|
|   | ratios. Please calculate a | and list below the expected average PCP/Enrollee      |
|   | ratio for each area or cou | unty of the program, and then provide a statewide     |
|   | average. Please note any   | y changes that will occur due to the use of physician |
|   | extenders.                 |   |

| Area(City/County/Region) | PCCM-to-Enrollee Ratio |
|--------------------------|------------------------|
|                          |                        |
|                          |                        |
|                          |                        |

| Statewide Average: (e.g. 1:500 and 1:1,000) |  |
|---|--|

g. \_\_\_ Other capacity standards (please describe):

3. <u>Details for 1915(b)(4) FFS selective contracting programs</u>: Please describe how the State assures provider capacity has not been negatively impacted by the selective contracting program. Also, please provide a detailed capacity analysis of the number of beds (by type, per facility) – for facility programs, or vehicles (by type, per contractor) – for non-emergency transportation programs, needed per location to assure sufficient capacity under the waiver program. This analysis should consider increased enrollment and/or utilization expected under the waiver.

# C. Coordination and Continuity of Care Standards

### 1. Assurances For MCO, PIHP, or PAHP programs.

and 42 CFR 438.208 Coordination and Continuity of Care, in so far as these regulations are applicable.

The State seeks a waiver of a waiver of section 1902(a)(4) of the Act, to waive one or more of more of the regulatory requirements listed above for PIHP or PAHP programs. Please identify each regulatory requirement for which a waiver is requested, the managed care program(s) to which the waiver will apply, and what the State proposes as an alternative requirement, if any.

X The State assures CMS that it complies with section 1932(c)(1)(A)(i) of the Act

\_X\_\_ The CMS Regional Office has reviewed and approved the MCO, PIHP, or PAHP contracts for compliance with the provisions of section 1932(c)(1)(A)(i) of the Act and 42 CFR 438.208 Coordination and Continuity of Care. If this is an initial waiver, the State assures that contracts that comply with these provisions will be submitted to the CMS Regional Office for approval prior to enrollment of beneficiaries in the MCO, PIHP, PAHP, or PCCM.

# 2. Details on MCO/PIHP/PAHP enrollees with special health care needs.

The following items are required.

- a. \_\_\_ The plan is a PIHP/PAHP, and the State has determined that based on the plan's scope of services, and how the State has organized the delivery system, that the **PIHP/PAHP need not meet the requirements** for additional services for enrollees with special health care needs in 42 CFR 438.208. Please provide justification for this determination.
- b. \_\_X\_ Identification. The State has a mechanism to identify persons with special health care needs to MCOs, PIHPs, and PAHPs, as those persons are defined by the State. Please describe.

Individuals are identified as having special health care needs include individuals enrolled in a 1915(c) waiver or on a waitlist, children under 21 with intensive behavioral health needs, youth in out of home placement, individuals who are in an institution, adults with behavioral health needs, individuals with chronic and/or complex physical and/or mental health conditions, individuals participating in the WORK or STEPS program, and any individual with LTSS needs. Individuals are identified as being included in certain rate cells as well as a requirement on the MCO to screen all enrolled members.

c. \_X\_ **Assessment**. Each MCO/PIHP/PAHP will implement mechanisms, using appropriate health care professionals, to assess each enrollee identified by the State to identify any ongoing special conditions that require a course of treatment or regular care monitoring. Please describe.

KanCare utilizes a Health Screening tool that identifies members who may be at risk, these members receive a Health Risk Assessment to determine the need for service coordination. Each MCO is required to complete a Health Screen annually for all members. Screenings include questions related to Social Determinants of Health and Independence, such as housing instability, food insecurity, and unemployment/under employment. Health screening for members can be in-person or telephonically, or using claims data. Note that members enrolled in a HCBS waiver or who have an identified health need must have assessments performed in person. Other members must have an in-person or telephone assessment conducted at least every other year.

MCOs are also required to conduct health risk assessments (HRAs) on all members whose health screen results indicate the need for an HRA, using State-developed criteria. The HRA will determine the type of needs assessment warranted by the member's health status and next steps in the process.

d. \_X\_\_ Treatment Plans. For enrollees with special health care needs who need a course of treatment or regular care monitoring, the State requires the MCO/PIHP/PAHP to produce a treatment plan. If so, the treatment plan meets the following requirements:

Treatment plans are developed by the MCO to ensure appropriate access to the ongoing services that the individual needs. Treatment plans are developed in coordination with providers and monitored through the MCOs service coordination activities.

- 1. Developed by enrollees' primary care provider with enrollee participation, and in consultation with any specialists' care for the enrollee
- 2.\_\_ Approved by the MCO/PIHP/PAHP in a timely manner (if approval required by plan)
- 3.\_\_ In accord with any applicable State quality assurance and utilization review standards.
- e. \_X\_\_ **Direct access to specialists**. If treatment plan or regular care monitoring is in place, the MCO/PIHP/PAHP has a mechanism in place to allow

enrollees to directly access specialists as appropriate for enrollee's condition and identified needs.

| 3. <u>Details for PCCM program</u> . The State must assure that Waiver Program enrollees have reasonable access to services. Please note below the strategies the State uses assure coordination and continuity of care for PCCM enrollees. |  |  |  |  |
|---|--|--|--|--|
| a   | Each enrollee selects or is assigned to a <b>primary care provider</b> appropriate to the enrollee's needs.  |  |  |  |
| b   | Each enrollee selects or is assigned to a <b>designated health care practitioner</b> who is primarily responsible for coordinating the enrollee's overall health care.   |  |  |  |
| c   | Each enrollee is receives <b>health education/promotion</b> information. Please explain.   |  |  |  |
| d   | Each provider maintains, for Medicaid enrollees, <b>health records</b> that meet the requirements established by the State, taking into account professional standards.  |  |  |  |
| e   | There is appropriate and confidential <b>exchange of information</b> among providers.  |  |  |  |
| f   | Enrollees receive information about specific health conditions that require <b>follow-up</b> and, if appropriate, are given training in self-care.   |  |  |  |
| g   | Primary care case managers <b>address barriers</b> that hinder enrollee compliance with prescribed treatments or regimens, including the use of traditional and/or complementary medicine.   |  |  |  |
| h   | <b>Additional case management</b> is provided (please include how the referred services and the medical forms will be coordinated among the practitioners, and documented in the primary care case manager's files).   |  |  |  |
| i   | <b>Referrals</b> : Please explain in detail the process for a patient referral. In the description, please include how the referred services and the medical forms will be coordinated among the practitioners, and documented in the primary care case managers' files. |  |  |  |

7/18/05 Draft 27

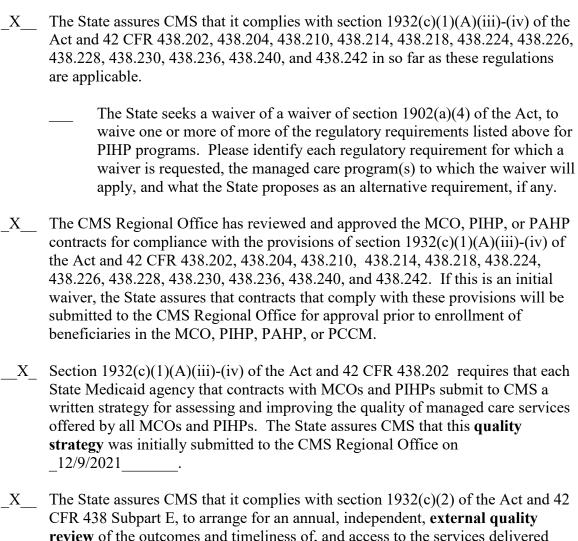
4. <u>Details for 1915(b)(4) only programs</u>: If applicable, please describe how the State assures that continuity and coordination of care are not negatively impacted by the

selective contracting program.

# **Section A: Program Description**

# Part III: Quality

# 1. Assurances for MCO or PIHP programs.



| under each | MCO/ PIHP contract.  4. Please provide | ract. Note: ÉQR | for PIHPs is requ       | aired beginning        |
|------------|--|-----------------|-------------------------|------------------------|
|            |  | Ac              | tivities Conducte       | ed                     |
| Program    | Name of Organization                   | EQR study       | Mandatory<br>Activities | Optional<br>Activities |

Review of

and CHIP

Compliance

with Medicaid

**KDHE** 

works with

the EQRO

to determine

KFMC Health

Improvement

Partners

(KFMC)

**MCO** 

| 7/18/05 Draft |  | 28 |
|---------------|--|----|

X

|          |  | Managed       | annual focus |
|----------|--|---------------|--------------|
|          |  | Care          | studies      |
|          |  | Regulations   | which may    |
|          |  | (Compliance   | vary each    |
|          |  | Review)       | year.        |
|          |  | ,             |              |
|          |  | Information   |              |
|          |  | Systems       |              |
|          |  | Capabilities  |              |
|          |  | Assessment    |              |
|          |  | (ISCA)/       |              |
|          |  | Performance   |              |
|          |  | Measure       |              |
|          |  | Validation    |              |
|          |  | (PMV)         |              |
|          |  |               |              |
|          |  | Performance   |              |
|          |  | Improvement   |              |
|          |  | Project (PIP) |              |
|          |  | Validation    |              |
|          |  | NT . 1        |              |
|          |  | Network       |              |
|          |  | Adequacy      |              |
|          |  | Validation    |              |
| D.H.I.D. |  |               |              |
| PIHP     |  |               |              |

# 2. Assurances For PAHP program.

| <br>The State assures CMS that it complies with section 1932(c)(1)(A)(iii)-(iv) of the Act and 42 CFR 438.210, 438.214, 438.218, 438.224, 438.226, 438.228, 438.230 and 438.236, in so far as these regulations are applicable.  |
|--|
| The State seeks a waiver of a waiver of section 1902(a)(4) of the Act, to waive one or more of more of the regulatory requirements listed above for PAHP programs. Please identify each regulatory requirement for which a waiver is requested, the managed care program(s) to which the waiver will apply, and what the State proposes as an alternative requirement, if any. |
| <br>The CMS Regional Office has reviewed and approved the PAHP contracts for compliance with the provisions of section 1932(c) (1)(A)(iii)-(iv) of the Act and 42 CFR 438.210, 438.214, 438.218, 438.224, 438.226, 438.228, 438.230 and  |

7/18/05 Draft 29

438.236. If this is an initial waiver, the State assures that contracts that comply

with these provisions will be submitted to the CMS Regional Office for approval prior to enrollment of beneficiaries in the MCO, PIHP, PAHP, or PCCM.

| have a | ccess to medically necessary services of adequate quality. Please note below the jies the State uses to assure quality of care in the PCCM program.  |  |  |  |
|--------|--|--|--|--|
| a      | The State has developed a set of overall quality <b>improvement guidelines</b> for its PCCM program. Please attach.  |  |  |  |
| b      | State Intervention: If a problem is identified regarding the quality of services received, the State will intervene as indicated below. Please check which methods the State will use to address any suspected or identified problems. |  |  |  |
|        | 1 Provide education and informal mailings to beneficiaries and PCCMs;  |  |  |  |
|        | 2 Initiate telephone and/or mail inquiries and follow-up;  |  |  |  |
|        | 3. Request PCCM's response to identified problems;   |  |  |  |
|        | 4. Refer to program staff for further investigation;   |  |  |  |
|        | 5 Send warning letters to PCCMs;   |  |  |  |
|        | 6 Refer to State's medical staff for investigation;  |  |  |  |
|        | 7 Institute corrective action plans and follow-up;   |  |  |  |
|        | 8 Change an enrollee's PCCM;   |  |  |  |
|        | 9 Institute a restriction on the types of enrollees;   |  |  |  |
|        | 10 Further limit the number of assignments;  |  |  |  |
|        | 11 Ban new assignments;  |  |  |  |
|        | 12 Transfer some or all assignments to different PCCMs;  |  |  |  |
|        | 13 Suspend or terminate PCCM agreement;  |  |  |  |
|        | 14 Suspend or terminate as Medicaid providers; and   |  |  |  |
|        | 15 Other (explain):  |  |  |  |

| C | oppor<br>allow<br>inform<br>admir | election and Retention of Providers: This section provides the State the oportunity to describe any requirements, policies or procedures it has in place to low for the review and documentation of qualifications and other relevant formation pertaining to a provider who seeks a contract with the State or PCCM liministrator as a PCCM. This section is required if the State has applied for a 015(b)(4) waiver that will be applicable to the PCCM program. |  |  |  |  |
|---|-----------------------------------|---|--|--|--|--|
|   |                                   | e check any processes or procedures listed below that the State uses in the ss of selecting and retaining PCCMs. The State (please check all that ):  |  |  |  |  |
|   | 1                                 | Has a documented process for selection and retention of PCCMs (please submit a copy of that documentation).   |  |  |  |  |
|   | 2                                 | Has an initial credentialing process for PCCMs that is based on a written application and site visits as appropriate, as well as primary source verification of licensure, disciplinary status, and eligibility for payment under Medicaid.   |  |  |  |  |
|   | 3                                 | Has a recredentialing process for PCCMs that is accomplished within the time frame set by the State and through a process that updates information obtained through the following (check all that apply):   |  |  |  |  |
|   |                                   | A Initial credentialing   |  |  |  |  |
|   |                                   | B Performance measures, including those obtained through the following (check all that apply):  |  |  |  |  |
|   |                                   | The utilization management system. The complaint and appeals system. Enrollee surveys. Other (Please describe).   |  |  |  |  |
|   | 4                                 | Uses formal selection and retention criteria that do not discriminate against particular providers such as those who serve high risk populations or specialize in conditions that require costly treatment.   |  |  |  |  |
|   | 5                                 | Has an initial and recredentialing process for PCCMs other than individual practitioners (e.g., rural health clinics, federally qualified health centers) to ensure that they are and remain in compliance with any Federal or State requirements (e.g., licensure).  |  |  |  |  |
|   | 6                                 | Notifies licensing and/or disciplinary bodies or other appropriate authorities when suspensions or terminations of PCCMs take place because of quality deficiencies.  |  |  |  |  |

- 7. \_\_ Other (please describe).d. \_\_ Other quality standards (please describe):
- 4. <u>Details for 1915(b)(4) only programs</u>: Please describe how the State assures quality in the services that are covered by the selective contracting program. Please describe the provider selection process, including the criteria used to select the providers under the waiver. These include quality and performance standards that the providers must meet. Please also describe how each criteria is weighted:

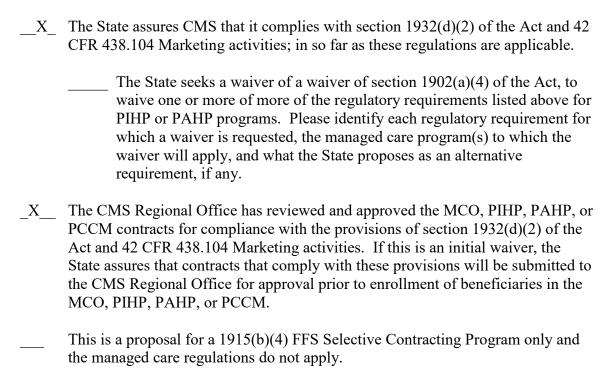
# **Section A: Program Description**

# **Part IV: Program Operations**

# A. Marketing

**Marketing** includes indirect MCO/PIHP/PAHP or PCCM administrator marketing (e.g., radio and TV advertising for the MCO/PIHP/PAHP or PCCM in general) and direct MCO/PIHP/PAHP or PCCM marketing (e.g., direct mail to Medicaid beneficiaries).

### 1. Assurances



### 2. Details

### a. Scope of Marketing

- 1.\_\_\_ The State does not permit direct or indirect marketing by MCO/PIHP/PAHP/PCCM or selective contracting FFS providers .
- 2.\_\_X\_The State permits indirect marketing by MCO/PIHP/PAHP/PCCM or selective contracting FFS providers (e.g., radio and TV advertising for the MCO/PIHP/PAHP or PCCM in general). Please list types of indirect marketing permitted.

Marketing materials, defined as any materials that are produced in any medium by or on behalf of a KanCare MCO are permissible with State

approval. The material must be co-branded with the KanCare logo unless otherwise approved by the State. Marketing materials have several additional restrictions listed in MCO contracts to ensure they do not confuse, unduly influence, or market additional insurance products to members or potential members. MCOs must also distribute marketing materials to their entire membership and service area, unless otherwise approved by the State.

- 3.\_\_\_ The State permits direct marketing by MCO/PIHP/PAHP/PCCM or selective contracting FFS providers (e.g., direct mail to Medicaid beneficiaries). Please list types of direct marketing permitted.
- b. **Description**. Please describe the State's procedures regarding direct and indirect marketing by answering the following questions, if applicable.
  - 1.\_\_X\_The State prohibits or limits MCOs/PIHPs/PAHPs/PCCMs/selective contracting FFS providers from offering gifts or other incentives to potential enrollees. Please explain any limitation or prohibition and how the State monitors this.

MCOs are not allowed to influence enrollment via the offer of any compensation, reward, or benefit to the member, except for additional health-related services or informational or educational services that have been approved by the State.

- 2.\_\_\_ The State permits MCOs/PIHPs/PAHPs/PCCMs/selective contracting FFS providers to pay their marketing representatives based on the number of new Medicaid enrollees he/she recruited into the plan. Please explain how the State monitors marketing to ensure it is not coercive or fraudulent:
- 3.\_X\_\_The State requires MCO/PIHP/PAHP/PCCM/selective contracting FFS providers to translate marketing materials into the languages listed below (If the State does not translate or require the translation of marketing materials, please explain):

All enrollee and potential enrollee materials including marketing must be translated into Spanish.

The State has chosen these languages because (check any that apply):

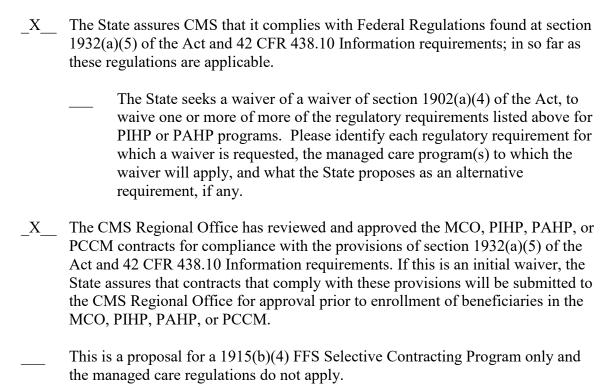
i.\_\_ The languages comprise all prevalent languages in the service area. Please describe the methodology for determining prevalent languages.

ii.\_X\_ The languages comprise all languages in the service area spoken by approximately \_5\_ percent or more of the population.

iii. Other (please explain):

### **B.** Information to Potential Enrollees and Enrollees

### 1. Assurances.



### 2. <u>Details</u>.

### a. Non-English Languages

\_X\_\_ Potential enrollee and enrollee materials will be translated into the **prevalent non-English languages** listed below (If the State does not require written
materials to be translated, please explain):

KanCare requires that member materials must be available online in both English and Spanish. Links to other prevalent language translations should be available. It is the MCO responsibility to assure accuracy and cultural appropriateness of all translations.

All written member materials must be available in English and translated and available in Spanish and any additional prevalent non-English language.

Additionally, MCOs must include taglines in the prevalent non-English languages in the State, as well as large print, explaining the availability of written translation or oral interpretation to understand the information provided and the toll-free and TTY/TDY telephone number of the MCO's member/customer service unit.

The State defines prevalent non-English languages as: (check any that apply):

- 1.\_\_ The languages spoken by significant number of potential enrollees and enrollees. Please explain how the State defines "significant."
- 2. \_X\_ The languages spoken by approximately \_5\_ percent or more of the potential enrollee/ enrollee population.
- 3. Other (please explain):
- \_X\_\_ Please describe how **oral translation** services are available to all potential enrollees and enrollees, regardless of language spoken.

Each MCO website is required to include information on oral translation services and how to obtain those services. Additionally, all written member materials must notify members that oral interpretation is available for any language at no expense to the member. Instructions for accessing oral interpretation must also be included.

\_X\_\_ The State will have a **mechanism** in place to help enrollees and potential enrollees understand the managed care program. Please describe.

The State operates a managed care enrollment center which allows individuals to call and get information about their MCO options. The enrollment center also provides enrollees with their annual enrollment packets informing them of their ability to change MCOs. The KanCare Ombudsman also provides some information to enrollees and potential enrollees as needed.

#### b. Potential Enrollee Information

| Inform | ation is distributed to potential enrollees by:  |
|--------|--|
|        | X State  |
|        | X_ contractor (please specify) <u>Gainwell Technologies</u>  |
|        | There are no potential enrollees in this program. (Check this if State automatically enrolls beneficiaries into a single PIHP or PAHP) |

### c. Enrollee Information

The State has designated the following as responsible for providing required information to enrollees:

- (i)  $_X_{\underline{\phantom{A}}}$  the State
- provider

#### C. Enrollment and Disenrollment

# 1. Assurances. X The State assures CMS that it complies with section 1932(a)(4) of the Act and 42 CFR 438.56 Disenrollment; in so far as these regulations are applicable. The State seeks a waiver of a waiver of section 1902(a)(4) of the Act, to waive one or more of more of the regulatory requirements listed above for PIHP or PAHP programs. Please identify each regulatory requirement for which a waiver is requested, the managed care program(s) to which the waiver will apply, and what the State proposes as an alternative requirement, if any. (Please check this item if the State has requested a waiver of the choice of plan requirements in section A.I.C) \_X\_\_ The CMS Regional Office has reviewed and approved the MCO, PIHP, PAHP, or PCCM contracts for compliance with the provisions of section 1932(a)(4) of the Act and 42 CFR 438.56 Disenrollment requirements. If this is an initial waiver, the State assures that contracts that comply with these provisions will be submitted to the CMS Regional Office for approval prior to enrollment of beneficiaries in the MCO, PIHP, PAHP, or PCCM. This is a proposal for a 1915(b)(4) FFS Selective Contracting Program only and the managed care regulations do not apply. 2. **Details**. Please describe the State's enrollment process for MCOs/PIHPs/PAHP/PCCMs and FFS selective contracting provider by checking the applicable items below. a. X Outreach. The State conducts outreach to inform potential enrollees, providers, and other interested parties of the managed care program. Please describe the outreach process, and specify any special efforts made to reach and provide information to special populations included in the waiver program: Potential enrollees are informed of the KanCare program at the time of eligibility determination and allowed an opportunity to select an MCO. If no MCO is selected, they will be auto-assigned. Enrollees are provided information on an annual basis to inform them of their right to change MCOs and provide information about the other MCO options available. b. Administration of Enrollment Process. State staff conducts the enrollment process. X The State contracts with an independent contractor(s) (i.e., enrollment

7/18/05 Draft 39

broker) to conduct the enrollment process and related activities.

|    | _X The State assures CMS the enrollment broker contract meets the independence and freedom from conflict of interest requirements in section 1903(b) of the Act and 42 CFR 438.810.   |
|----|---|
|    | Broker name: Gainwell Technologies  |
|    | Please list the functions that the contractor will perform:  _X choice counseling _X enrollment _X other (please describe): The enrollment broker also handles requests for disenrollment based on good cause reasons   |
|    | State allows MCO/PIHP/PAHP or PCCM to enroll beneficiaries. Please describe the process.  |
|    | <b>nt.</b> The State has indicated which populations are mandatorily enrolled and roll on a voluntary basis in Section A.I.E.   |
|    | This is a <b>new</b> program. Please describe the <b>implementation schedule</b> (e.g. implemented statewide all at once; phased in by area; phased in by population, etc.):  |
|    | This is an existing program that will be <b>expanded</b> during the renewal period. Please describe the <b>implementation schedule</b> (e.g. new population implemented statewide all at once; phased in by area; phased in by population, etc.):   |
| _X | If a potential enrollee <b>does not select</b> an MCO/PIHP/PAHP or PCCM within the given time frame, the potential enrollee will be <b>auto-assigned</b> or default assigned to a plan.   |
|    | iXPotential enrollees will have up to 90 days to choose a plan.   |
|    | ii Please describe the auto-assignment process and/or algorithm. In the description please indicate the factors considered and whether or not the auto-assignment process assigns persons with special health care needs to an MCO/PIHP/PAHP/PCCM who is their current provider or who is capable of serving their particular needs.      |
|    | During the Medicaid application process and annually thereafter, Medicaid beneficiaries are given information about the MCOs in operation in the State. Beneficiaries are informed of their ability to select an MCO, and if one is not selected during the application process, the State will automatically enroll them into one of the |

MCOs.

The auto-assignment algorithm seeks to maintain existing provider and patient relationships by looking for prior history with one of the MCOs in operation, previous history with Medicaid providers and keep families together. As all MCOs are equipped to handle any member with special health care needs, no additional criteria is applied.

|    | The State automatically enrolls beneficiaries   |
|----|---|
|    | on a mandatory basis into a single MCO, PIHP, or PAHP in a rural area (please also check item A.I.C.3) on a mandatory basis into a single PIHP or PAHP for which it has requested a waiver of the requirement of choice of plans (please also check item A.I.C.1) on a voluntary basis into a single MCO, PIHP, or PAHP. The State must first offer the beneficiary a choice. If the beneficiary does not choose, the State may enroll the beneficiary as long as the beneficiary can opt out at any time without cause. Please specify geographic areas where this occurs: |
| _X | The State provides <b>guaranteed eligibility</b> of _12 months (maximum of 6 months permitted) for MCO/PCCM enrollees under the State plan.   |
|    | Kansas provides guaranteed eligibility of individuals covered under this waiver consistent with the State Plan or any waivers of the State Plan afforded through the 1115 Demonstration for continuous eligibility.   |
|    | The State allows otherwise mandated beneficiaries to request <b>exemption</b> from enrollment in an MCO/PIHP/PAHP/PCCM. Please describe the circumstances under which a beneficiary would be eligible for exemption from enrollment. In addition, please describe the exemption process:  |
| _X | The State <b>automatically re-enrolls</b> a beneficiary with the same PCCM or MCO/PIHP/PAHP if there is a loss of Medicaid eligibility of 2 months or less.   |

## d. Disenrollment: The State allows enrollees to disenroll from/transfer between MCOs/PIHPs/PAHPs and PCCMs. Regardless of whether plan or State makes the determination, determination must be made no later than the first day of the second month following the month in which the enrollee or plan files the request. If determination is not made within this time frame, the request is deemed approved. i. X Enrollee submits request to State. ii. Enrollee submits request to MCO/PIHP/PAHP/PCCM. The entity may approve the request, or refer it to the State. The entity may not disapprove the request. iii. Enrollee must seek redress through MCO/PIHP/PAHP/PCCM grievance procedure before determination will be made on disenrollment request. The State does not permit disenrollment from a single PIHP/PAHP (authority under 1902 (a)(4) authority must be requested), or from an MCO, PIHP, or PAHP in a rural area. The State has a **lock-in** period (i.e. requires continuous enrollment with MCO/PIHP/PAHP/PCCM) of 12 months (up to 12 months permitted). If so, the State assures it meets the requirements of 42 CFR 438.56(c). Please describe the good cause reasons for which an enrollee may request disenrollment during the lock-in period (in addition to required good cause reasons of poor quality of care, lack of access to covered services, and lack of access to providers experienced in dealing with enrollee's health care needs): Kansas permits enrollees to request for cause disenrollment at any time. For cause disenrollment reasons include any reason identified in 42 CFR 438.56(d)(2) as well as dissatisfaction with LTSS service planning. The State does not have a lock-in, and enrollees in MCOs/PIHPs/PAHPs and PCCMs are allowed to terminate or change their enrollment without cause at any time. The disenrollment/transfer is effective no later than the first day of the second month following the request. The State permits MCOs/PIHPs/PAHPs and PCCMs to request

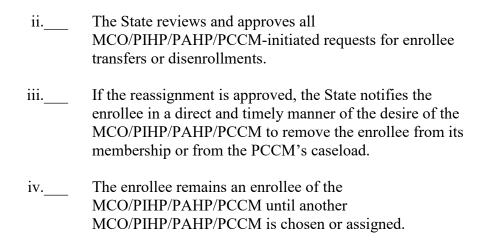
7/18/05 Draft 42

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disenrollment of enrollees. Please check items below that apply:

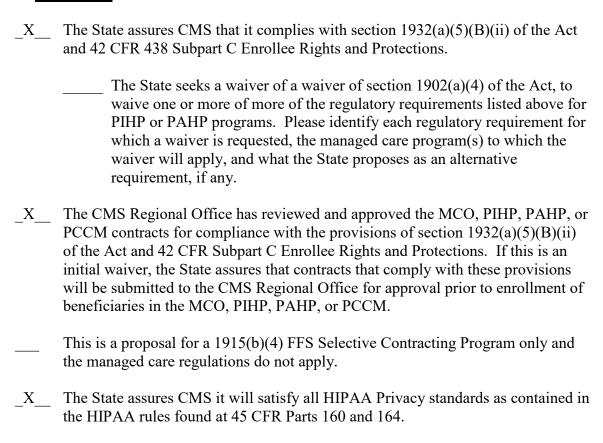
an enrollee for the following reasons:

MCO/PIHP/PAHP and PCCM can request reassignment of



### D. Enrollee rights.

#### 1. Assurances.



### E. Grievance System

- 1. <u>Assurances for All Programs</u>. States, MCOs, PIHPs, PAHPs, and States in PCCM and FFS selective contracting programs are required to provide Medicaid enrollees with access to the State fair hearing process as required under 42 CFR 431 Subpart E, including:
  - a. informing Medicaid enrollees about their fair hearing rights in a manner that assures notice at the time of an action,
  - b. ensuring that enrollees may request continuation of benefits during a course of treatment during an appeal or reinstatement of services if State takes action without the advance notice and as required in accordance with State Policy consistent with fair hearings. The State must also inform enrollees of the procedures by which benefits can be continued for reinstated, and
  - c. other requirements for fair hearings found in 42 CFR 431, Subpart E.
- \_X\_\_ The State assures CMS that it complies with Federal Regulations found at 42 CFR 431 Subpart E.
- 2. <u>Assurances For MCO or PIHP programs</u>. MCOs/PIHPs are required to have an internal grievance system that allows an enrollee or a provider on behalf of an enrollee to challenge the denial of coverage of, or payment for services as required by section 1932(b)(4) of the Act and 42 CFR 438 Subpart H.
- \_X\_\_ The State assures CMS that it complies with section 1932(b)(4) of the Act and 42 CFR 438 Subpart F Grievance System, in so far as these regulations are applicable.
  - The State seeks a waiver of a waiver of section 1902(a)(4) of the Act, to waive one or more of more of the regulatory requirements listed above for PIHP programs. Please identify each regulatory requirement for which a waiver is requested, the managed care program(s) to which the waiver will apply, and what the State proposes as an alternative requirement, if any.
- \_X\_\_ The CMS Regional Office has reviewed and approved the MCO or PIHP contracts for compliance with the provisions of section 1932(b)(4) of the Act and 42 CFR 438 Subpart F Grievance System. If this is an initial waiver, the State assures that contracts that comply with these provisions will be submitted to the CMS Regional Office for approval prior to enrollment of beneficiaries in the MCO, PIHP, PAHP, or PCCM.

| 3. Details for  | MCO or PIHP programs.  |
|---|--|
|   | ess to fair hearing.  The State requires enrollees to exhaust the MCO or PIHP grievance and appeal process before enrollees may request a state fair hearing.  The State does not require enrollees to exhaust the MCO or PIHP grievance and appeal process before enrollees may request a state fair hearing.   |
| b. Timefram   | es   |
| _X  | The State's timeframe within which an enrollee, or provider on behalf of an enrollee, must file an <b>appeal</b> is 60 days (between 20 and 90).   |
| _X  | The State's timeframe within which an enrollee must file a <b>grievance</b> is $X_{dec}$ days. $N/A - A$ member may submit a grievance at any time.  |
| c. Special Ne   | eds  |
| -   | The State has special processes in place for persons with special needs. Please describe.  |
| Benefi<br>approp<br>Additio<br>42 CFI<br>langua<br>format<br>langua   | are required to provide materials and information (e.g., Notice of Adverse t Determination and Notice of Member Grievance Resolution) in an oriate manner that takes into consideration those with special needs. In originally, all notices are required to meet the requirements of R § 438.404 and be in writing. MCOs are required to use easily understood ge of no more than a 5.9 grade level and format, be available in alternative s, and be available in the State-established prevalent non-English ges. MCOs are required to provide members with access to a toll-free r with TTY/TDD and interpreter capability for grievances and appeals. |
| option, may op<br>hearing proces<br>provides for provides for provides<br>voluntary and<br>request for a fa | rievance systems for PCCM and PAHP programs. States, at their perate a PCCM and/or PAHP grievance procedure (distinct from the fair is) administered by the State agency or the PCCM and/or PAHP that rompt resolution of issues. These grievance procedures are strictly may not interfere with a PCCM, or PAHP enrollee's freedom to make a air hearing or a PCCM or PAHP enrollee's direct access to a fair hearing in living terminations, reductions, and suspensions of already authorized ered services.  |
| charac  | ate has a grievance procedure for its PCCM and/or PAHP program terized by the following (please check any of the following optional ures that apply to the optional PCCM/PAHP grievance procedure):  |
| _   | The grievance procedures is operated by: the State the State's contractor. Please identify:  |

| the PCCM the PAHP.   |
|--|
| <br>Please describe the types of requests for review that can be made in<br>the PCCM and/or PAHP grievance system (e.g. grievance,<br>appeals)   |
| <br>Has a committee or staff who review and resolve requests for review. Please describe if the State has any specific committee or staff composition or if this is a fiscal agent, enrollment broker, or PCCM administrator function. |
| <br>Specifies a time frame from the date of action for the enrollee to file a request for review, which is: (please specify for each type of request for review)   |
| <br>Has time frames for resolving requests for review. Specify the time period set: (please specify for each type of request for review)   |
| <br>Establishes and maintains an expedited review process for the following reasons: Specify the time frame set by the State for this process  |
| <br>Permits enrollees to appear before State PCCM/ PAHP personnel responsible for resolving the request for review.  |
| <br>Notifies the enrollee in writing of the decision and any further opportunities for additional review, as well as the procedures available to challenge the decision.   |
| Other (please explain):  |

### F. Program Integrity

#### 1. Assurances.

- \_X\_\_ The State assures CMS that it complies with section 1932(d)(1) of the Act and 42 CFR 438.610 Prohibited Affiliations with Individuals Barred by Federal Agencies. The State assures that it prohibits an MCO, PCCM, PIHP, or PAHP from knowingly having a relationship listed below with:
  - (1) An individual who is debarred, suspended, or otherwise excluded from participating in procurement activities under the Federal Acquisition Regulation or from participating in nonprocurement activities under regulations issued under Executive Order No. 12549 or under guidelines implementing Executive Order No. 12549, or
  - (2) An individual who is an affiliate, as defined in the Federal Acquisition Regulation, of a person described above.

The prohibited relationships are:

- (1) A director, officer, or partner of the MCO, PCCM, PIHP, or PAHP;
- (2) A person with beneficial ownership of five percent or more of the MCO's, PCCM's, PIHP's, or PAHP's equity;
- (3) A person with an employment, consulting or other arrangement with the MCO, PCCM, PIHP, or PAHP for the provision of items and services that are significant and material to the MCO's, PCCM's, PIHP's, or PAHP's obligations under its contract with the State.
- \_X\_\_ The State assures that it complies with section 1902(p)(2) and 42 CFR 431.55, which require section 1915(b) waiver programs to exclude entities that:
  - 1) Could be excluded under section 1128(b)(8) of the Act as being controlled by a sanctioned individual;
  - 2) Has a substantial contractual relationship (direct or indirect) with an individual convicted of certain crimes described in section 1128(b)(8)(B) of the Act;
  - 3) Employs or contracts directly or indirectly with an individual or entity that is
    - a. precluded from furnishing health care, utilization review, medical social services, or administrative services pursuant to section 1128 or 1128A of the Act, or
    - b. could be exclude under 1128(b)(8) as being controlled by a sanctioned individual.

#### 2. Assurances For MCO or PIHP programs

- \_X\_\_ The State assures CMS that it complies with section 1932(d)(1) of the Act and 42 CFR 438.608 Program Integrity Requirements, in so far as these regulations are applicable.
- \_X\_\_ State payments to an MCO or PIHP are based on data submitted by the MCO or PIHP. If so, the State assures CMS that it is in compliance with 42 CFR 438.604

Data that must be Certified, and 42 CFR 438.606 Source, Content, Timing of Certification.

The State seeks a waiver of a waiver of section 1902(a)(4) of the Act, to waive one or more of more of the regulatory requirements listed above for PIHP or PAHP programs. Please identify each regulatory requirement for which a waiver is requested, the managed care program(s) to which the waiver will apply, and what the State proposes as an alternative requirement, if any.

\_X\_\_ The CMS Regional Office has reviewed and approved the MCO or PIHP contracts for compliance with the provisions of section 1932(d)(1) of the Act and 42 CFR 438.604 Data that must be Certified; 438.606 Source, Content, Timing of Certification; and 438.608 Program Integrity Requirements. If this is an initial waiver, the State assures that contracts that comply with these provisions will be submitted to the CMS Regional Office for approval prior to enrollment of beneficiaries in the MCO, PIHP, PAHP, or PCCM.

## **Section B: Monitoring Plan**

Per section 1915(b) of the Act and 42 CFR 431.55, states must assure that 1915(b) waiver programs do not substantially impair access to services of adequate quality where medically necessary. To assure this, states must actively monitor the major components of their waiver program described in Part I of the waiver preprint:

Program Impact (Choice, Marketing, Enrollment/Disenrollment, Program

Integrity, Information to Beneficiaries, Grievance Systems)

Access (Timely Access, PCP/Specialist Capacity, Coordination

and Continuity of Care)

Quality (Coverage and Authorization, Provider Selection, Quality

of Care)

For each of the programs authorized under this waiver, this Part identifies how the state will monitor the major areas within Program Impact, Access, and Quality. It acknowledges that a given monitoring activity may yield information about more than one component of the program. For instance, consumer surveys may provide data about timely access to services as well as measure ease of understanding of required enrollee information. As a result, this Part of the waiver preprint is arranged in two sections. The first is a chart that summarizes the activities used to monitor the major areas of the waiver. The second is a detailed description of each activity.

MCO and PIHP programs. The Medicaid Managed Care Regulations in 42 CFR Part 438 put forth clear expectations on how access and quality must be assured in capitated programs. Subpart D of the regulation lays out requirements for MCOs and PIHPs, and stipulates they be included in the contract between the state and plan. However, the regulations also make clear that the State itself must actively oversee and ensure plans comply with contract and regulatory requirements (see 42 CFR 438.66, 438.202, and 438.726). The state must have a quality strategy in which certain monitoring activities are required: network adequacy assurances, performance measures, review of MCO/PIHP QAPI programs, and annual external quality review. States may also identify additional monitoring activities they deem most appropriate for their programs.

For MCO and PIHP programs, a state must check the applicable monitoring activities in Section II below, but may attach and reference sections of their quality strategy to provide details. If the quality strategy does not provide the level of detail required below, (e.g. frequency of monitoring or responsible personnel), the state may still attach the quality strategy, but must supplement it to be sure all the required detail is provided.

<u>PAHP programs</u>. The Medicaid Managed Care regulations in 42 CFR 438 require the state to establish certain access and quality standards for PAHP programs, including plan assurances on network adequacy. States are not required to have a written quality strategy for PAHP programs. However, states must still actively oversee and monitor PAHP programs (see 42 CFR 438.66 and 438.202(c)).

<u>PCCM programs</u>. The Medicaid Managed Care regulations in 42 CFR Part 438 establishes certain beneficiary protections for PCCM programs that correspond to the waiver areas under "Program Impact." However, generally the regulations do not stipulate access or quality standards for PCCM programs. State must assure access and quality in PCCM waiver programs, but have the flexibility to determine how to do so and which monitoring activities to use.

1915(b)(4) FFS Selective Contracting Programs: The Medicaid Managed Care Regulations do not govern fee-for-service contracts with providers. States are still required to ensure that selective contracting programs do not substantially impair access to services of adequate quality where medically necessary.

### I. Summary Chart of Monitoring Activities

Please use the chart on the next page to summarize the activities used to monitor major areas of the waiver program. The purpose is to provide a "big picture" of the monitoring activities, and that the State has at least one activity in place to monitor each of the areas of the waiver that must be monitored.

#### Please note:

- MCO, PIHP, and PAHP programs -- there must be at least one checkmark in each column.
- PCCM and FFS selective contracting programs there must be at least on checkmark in <u>each sub-column</u> under "Evaluation of Program Impact." There must be at least one check mark in <u>one of the three sub-columns</u> under "Evaluation of Access." There must be at least one check mark in <u>one of the three sub-columns</u> under "Evaluation of Quality."
- If this waiver authorizes multiple programs, the state may use a single chart for all programs or replicate the chart and fill out a separate one for each program. If using one chart for multiple programs, the state should enter the program acronyms (MCO, PIHP, etc.) in the relevant box.

|  | Evaluation of Program Impact |           |                  |                      |                                 |           | Evaluation of Access |                            |                             | Evaluation of Quality      |                       |                 |
|--|------------------------------|-----------|------------------|----------------------|---------------------------------|-----------|----------------------|----------------------------|-----------------------------|----------------------------|-----------------------|-----------------|
| Monitoring<br>Activity                             | Choice                       | Marketing | Enroll Disenroll | Program<br>Integrity | Information to<br>Beneficiaries | Grievance | Timely Access        | PCP/Specialist<br>Capacity | Coordination/<br>Continuity | Coverage/<br>Authorization | Provider<br>Selection | Quality of Care |
| Accreditation for Non-duplication                  |                              |           |                  |                      |                                 |           |                      |                            |                             |                            |                       |                 |
| Accreditation for Participation                    |                              |           |                  |                      | X                               | X         | X                    |                            | X                           | X                          | X                     | X               |
| Consumer Self-<br>Report data                      | X                            |           |                  |                      | X                               |           | X                    | X                          | X                           | X                          | X                     | X               |
| Data Analysis<br>(non-claims)                      |                              |           | X                | X                    |                                 | X         |                      | X                          | X                           | X                          | X                     | X               |
| Enrollee Hotlines                                  | X                            | X         |                  |                      | X                               |           |                      |                            |                             |                            |                       |                 |
| Focused Studies                                    |                              |           |                  |                      |                                 |           | X                    | X                          | X                           |                            |                       |                 |
| Geographic mapping                                 |                              |           |                  |                      |                                 |           |                      | X                          |                             |                            | X                     |                 |
| Independent<br>Assessment                          | X                            |           |                  |                      |                                 |           | X                    |                            |                             |                            |                       | X               |
| Measure any Disparities by Racial or Ethnic Groups |                              |           |                  |                      |                                 |           | X                    | X                          | X                           | X                          |                       |                 |
| Network<br>Adequacy                                |                              |           |                  |                      |                                 |           | X                    | X                          |                             |                            |                       |                 |

|                        |   |        | Evalu     | ation of I       | Program I            | mpact                           |           | Evalu         | ation of A                 | Access                      | Evalu                      | ation of (            | Quality         |
|------------------------|---|--------|-----------|------------------|----------------------|---------------------------------|-----------|---------------|----------------------------|-----------------------------|----------------------------|-----------------------|-----------------|
| Monitoring<br>Activity |   | Choice | Marketing | Enroll Disenroll | Program<br>Integrity | Information to<br>Beneficiaries | Grievance | Timely Access | PCP/Specialist<br>Capacity | Coordination/<br>Continuity | Coverage/<br>Authorization | Provider<br>Selection | Quality of Care |
| Assurance by           |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Plan                   |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Ombudsman              |   |        |           | X                |                      | X                               |           |               |                            | X                           | X                          |                       | X               |
| On-Site Review         | X |        | X         | X                | X                    | X                               | X         | X             | X                          | X                           | X                          | X                     | X               |
| Performance            |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Improvement            |   |        |           |                  |                      | X                               |           | X             | X                          |                             | X                          |                       | X               |
| Projects               |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Performance            |   |        |           |                  |                      |                                 |           |               | X                          |                             | X                          | X                     | X               |
| Measures               |   |        |           |                  |                      |                                 |           |               | Λ                          |                             | Λ                          | Λ                     | Λ               |
| Periodic               |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Comparison of #        |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| of Providers           |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Profile Utilization    |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| by Provider            |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Caseload               |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Provider Self-         |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Report Data            |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Test 24/7 PCP          |   |        |           |                  |                      |                                 |           | X             |                            |                             |                            |                       |                 |
| Availability           |   |        |           |                  |                      |                                 |           | 11            |                            |                             |                            |                       |                 |
| Utilization            |   |        |           |                  | X                    |                                 |           | X             |                            |                             | X                          |                       |                 |
| Review                 |   |        |           |                  | 71                   |                                 |           | 11            |                            |                             | 71                         |                       |                 |
|                        |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
| Other: (describe)      |   |        |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |

|                        | Evaluation of Program Impact |           |                  |                      |                                 |           | Evalu         | ation of A                 | Access                      | Evalu                      | ation of C            | Quality         |
|------------------------|------------------------------|-----------|------------------|----------------------|---------------------------------|-----------|---------------|----------------------------|-----------------------------|----------------------------|-----------------------|-----------------|
| Monitoring<br>Activity | Choice                       | Marketing | Enroll Disenroll | Program<br>Integrity | Information to<br>Beneficiaries | Grievance | Timely Access | PCP/Specialist<br>Capacity | Coordination/<br>Continuity | Coverage/<br>Authorization | Provider<br>Selection | Quality of Care |
|                        |                              |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
|                        |                              |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
|                        |                              |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
|                        |                              |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |
|                        |                              |           |                  |                      |                                 |           |               |                            |                             |                            |                       |                 |

### **II.** Details of Monitoring Activities

Please check each of the monitoring activities below used by the State. A number of common activities are listed below, but the State may identify any others it uses. If federal regulations require a given activity, this is indicated just after the name of the activity. If the State does not use a required activity, it must explain why.

For each activity, the state must provide the following information:

- Applicable programs (if this waiver authorizes more than one type of managed care program)
- Personnel responsible (e.g. state Medicaid, other state agency, delegated to plan, EQR, other contractor)
- Detailed description of activity
- Frequency of use
- How it yields information about the area(s) being monitored

| a  | Accreditation for Non-duplication (i.e. if the contractor is accredited by an organization to meet certain access, structure/operation, and/or quality improvement standards, and the state determines that the organization's standards are at least as stringent as the state-specific standards required in 42 CFR 438 Subpart D, the state deems the contractor to be in compliance with the state-specific standards)  NCQA |
|----|--|
|    | JCAHO AAAHC Other (please describe)  |
| bX | Accreditation for Participation (i.e. as prerequisite to be Medicaid plan)  _X NCQA JCAHO AAAHC Other (please describe)  |
|    | Applicable programs: KanCare   |

**Personnel responsible:** Delegated to MCOs; State Medicaid agency staff will ensure the MCOs receive and maintain their NCQA accreditation.

**Detailed description of activity:** All MCOs are required to attain NCQA accreditation in order to participate in the KanCare program and must also receive the LTSS distinction. The accreditation will review areas of health plan operations including quality management and improvement, population health management, network management, utilization

management, credentialing and recredentialing, member rights and responsibilities, member connections, and Medicaid benefits and services.

How it yields information about the area(s) monitored: MCOs must also complete annual Healthcare Effectiveness Data and Information Set (HEDIS®) measure reporting as part of the accreditation in order to allow KDHE and KDADS to evaluate the effectiveness of KanCare MCOs compared to national benchmarks to determine overall quality of care to beneficiaries. The LTSS distinction provides further emphasis on person-centered planning, care transitions, coordination of services, the critical incident management system, and qualifications and assistance for LTSS providers. These accreditation status provide for improved quality of care and implementation of national best practices into the KanCare program.

| c. X | Consumer Self-Report data   |
|------|---|
|      | _X_ CAHPS (please identify which one(s)                                       |
|      | State-developed survey Disenrollment survey Consumer/beneficiary focus groups |
|      |   |

Applicable programs: KanCare

**Personnel responsible:** MCOs, EQRO may validate surveys based on annual EQR plans

**Detailed description of activity:** KDHE contractually requires MCOs providing Kansas Medicaid (TXIX) and CHIP (TXXI) services through the KanCare program to survey representative samples of adult, general child (GC), and Children with Chronic Conditions (CCC) populations. The State required each MCO to separately sample and report results for children receiving TXIX and TXXI services. CAHPS survey administration is also a requirement for MCOs seeking or maintaining NCQA accreditation, which is required for MCOs to participate in the KanCare program.

CAHPS surveys include questions that address each listed topic within a rating/measure category. The CCC composite measures apply only to CCC.

- CAHPS 5.1H Adult Questionnaire (Medicaid)
- CAHPS 5.1H Child Questionnaire (with CCC measure)

Frequency of use: Annually

An overview of CAHPS results appears in the annual EQRO report that is published in accordance with 42 CFR§ 438.364.

How it yields information about the area(s) monitored: According to CMS, "the quality of services is measured clinically, administratively, and through the use of patient experience of care surveys." The standardized data and results are used to identify strengths and opportunities for improving quality, the timeliness, and access to health care services, and trend progress over time. Together, these assessments take into consideration beneficiary feedback and therefore contribute to monitoring efforts that lead to improved quality and provision of health care under KanCare.

| dX | Data Analysis (non-claims)             |
|----|--|
|    | _X Denials of referral requests        |
|    | _X_ Disenrollment requests by enrollee |
|    | _X From plan                           |
|    | From PCP within plan                   |
|    | X Grievances and appeals data          |
|    | X PCP termination rates and reasons    |
|    | Other (please describe)                |
|    |  |

**Applicable programs:** KanCare

Personnel responsible: State staff and MCOs

**Detailed description of activity:** Pursuant to 42 CFR 438.56, members who were not in their open enrollment period are unable to change plans without a good cause reason (GCR). The MCO and Ombudsman-produced reports cover all disenrollment activity, such as the quantity of disenrollments and reasons for disenrollment. KDHE reviews enrollment data and information provided to identify fluctuations and/or trends in KanCare disenrollments and takes action as needed.

KanCare MCOs are required to submit quarterly Grievance and Appeal Reports (GAR)/Appeals Resolution Timeframe reports summarizing formal grievance and appeals including those related to physical and behavioral health, LTSS, and pharmacy services, administrative law hearing requests and informal inquiries and resolutions. The report also incorporates any grievance and appeals data related to determinations performed by a contracted entity on behalf of the MCO. The GAR report must contain member grievance, appeal, and State Fair Hearing data, as well as provider reconsideration, appeal, and State Fair Hearing data. The report lists complaints from escalation to grievance.

<sup>&</sup>lt;sup>1</sup> CAHPS Survey Webpage, Centers for Medicare and Medicaid Services. Available at <a href="https://www.cms.gov/Research-Statistics-Data-and-Systems/Research/CAHPS">https://www.cms.gov/Research-Statistics-Data-and-Systems/Research/CAHPS</a>, accessed March 30, 2023.

Frequency of use: Quarterly

How it yields information about the area(s) monitored: KDHE reviews the information provided and identifies specific deficiencies that would need to be addressed through local quality improvement processes, which may include data analysis, assessment, and comparison against established quality improvement goals, and design and implementation of interventions to improve performance. KDHE also works with MCOs on corrective actions resulting from the annual onsite compliance reviews, as well as through focused reviews based on significant findings identified outside of regularly scheduled audits.

Grievance and appeal data provides information on the categories, process, and disposition of concerns affecting beneficiaries, particularly in the areas of access to and quality of care. KDHE is able to use this information to identify deficiencies and trends. KDHE also reviews grievance and appeals data alongside data on out-of-network requests and State Fair Hearings to better understand if coordination of care and continuity of care requirements are being met by MCOs — grievance data can be used to highlight member concerns relating to coordination of care and/or continuity of care, while out-of-network requests can show the effectiveness of care coordination and State Fair Hearings can indicate improper denials of continuity of care or an MCO's coordination of a member's care.

Per the KanCare MCO contract, if a PCP is terminated from a MCO, the MCO shall have written policies and procedures for members to select or be assigned to a new PCP within 15 days of the termination effective date.

MCOs are required to submit quarterly Provider Network Reports and Provider Participation Reports. The Provider Participation Reports include any adverse action taken against a provider's participation in the program, including credentialing denials for fraud-related concerns, and Summary of adverse actions of provider participation. Monthly report to include corrective action plans and timelines as well as an indication of reports to the Department of Health and Human Services' Office of the Inspector General (HHS-OIG).

PCP termination data identifies whether MCOs can continue to maintain compliance with network adequacy requirements.

e. X Enrollee Hotlines operated by State

Applicable programs: KanCare

Personnel responsible: MCOs, State staff

**Detailed description of activity:** The KanCare Customer Service Report, Member Services and Provider Services Phone Line Report, Telephone and Internet Activity Report, and Call Center Access and Responsiveness Report submitted monthly on customer service reporting, including total calls, average speed of answer, and call abandonment rates, for MCO-based and fiscal agent call centers, for member and provider:

- MCO/Fiscal Agent
- Average Speed of Answer (Seconds)
- · Call Abandonment Rate
- Total Calls

Frequency of use: Quarterly

How it yields information about the area(s) monitored: KDHE monitors quarterly Customer Service reports to immediately address outlier performance and identify areas where the MCOs may be out of compliance with state, federal, or contractual standards.

f. \_\_X\_\_\_

Focused Studies (detailed investigations of certain aspects of clinical or non-clinical services at a point in time, to answer defined questions. Focused studies differ from performance improvement projects in that they do not require demonstrable and sustained improvement in significant aspects of clinical care and non-clinical service).

Applicable programs: KanCare

Personnel responsible: EQRO

**Detailed description of activity:** KDHE works with the EQRO to select annual focus studies each year that focus on specific quality improvement or access studies that align with goals of the quality strategy. Previous focus studies have included a review of maternal and postpartum services during the COVID-19 pandemic.

Frequency of use: Annual

How it yields information about the area(s) monitored: KDHE will use the focus studies to provide additional insight on priority projects for KanCare leadership. Results of any focus studies may be used to implement contract changes, operational improvements or targeted MCO improvements in order to ensure continued access to high quality care for their members.

g. \_\_X\_\_ Geographic mapping of provider network

Applicable programs: KanCare

**Personnel responsible:** MCOs, State staff

**Detailed description of activity:** KDHE and KDADS GeoAccess standards are posted on the KanCare website. The State standards are compiled into two reports:

- 1. MCO Network Access: This report pulls together a summary table from each MCO and provides a side-by-side comparison of the access maps for each plan by specialty.
- 2. HCBS Providers by Waiver Service: Includes a network status table of waiver services for each MCO.

#### Frequency of use: Quarterly

How it yields information about the area(s) monitored: The State employs GeoAccess maps submitted by the MCOs to verify providers' service coverage areas in the State to find errors, omissions, and to verify gaps in coverage. By using these maps, the State has focused on providers who have been identified by the State's exceptions request process as high priority for expansion of services. The State has been pursuing an ongoing dialogue with MCOs to recruit needed obstetricians, allergists, and gastroenterologists in underserved counties.

KDHE also compares GeoAccess maps, provider directories, and provider network reports of all MCOs to identify any differences among the Medicaid coverage areas, and any differences are provided to the pertinent MCOs. If a provider contracted by an MCO is not found in an underserved county of the other two MCOs, those MCOs were notified to recruit that provider.

The State posts to the KanCare website the maps that the MCOs submitted, which includes a trending graph to show change between quarters.

h. \_\_X\_\_\_ Independent Assessment of program impact, access, quality, and cost-effectiveness (Required for first two waiver periods)

**Applicable programs:** KanCare

**Personnel responsible:** Independent Assessment Entity meeting requirements from 1998 State Medicaid Director Letter.

Detailed description of activity: KDHE will contract with and Independent Assessment entity to review Access to Care, Quality of Care and Cost Effectiveness of services provided under the 1915(b) waiver. As

has been demonstrated in the evaluations of the KanCare program under the 1115 demonstration, Kansas has a long history of providing access to high quality care in a cost effective manner to KanCare members.

The Independent Assessment Entity will review reporting from KanCare MCOs to determine network adequacy is sufficient for members enrolled, that MCOs have a system designed to provide high quality services that meet the needs of their members and will review actual expenditures under to program to determine if costs are within the reasonable projections of program expenses in the approved waiver. Specific details of the methodology of the review will be developed when Kansas selects an entity to complete the assessment.

Frequency of use: For the first two waiver periods.

How it yields information about the area(s) monitored: The State is committed to ensuring members have continuous access to high quality services throughout the waiver. This review will support those goals to ensure the program can be renewed.

i. \_X\_\_ Measurement of any disparities by racial or ethnic groups

Applicable programs: KanCare

Personnel responsible: MCOs, State staff, EQRO

**Detailed description of activity:** KDHE has taken steps to identify and evaluate the age, race, ethnicity, sex, primary language, and the disability status for each member at the time of enrollment. Disability status means, at a minimum, whether the individual qualified for Medicaid based on a disability. The State uses Social Security disability determination as its data source to determine disability status. The State does not define disability status for the CHIP population because disability status does not make a person eligible for CHIP. Only age and income are used to determine eligibility for CHIP.

Additionally, each MCO is required to implement a PIP that addresses Social Determinants of Health (SDOH). Previously SDOH PIPs have included:

- SDOH Adults' Access to Preventive Services Project
- SDOH Child and Adolescent Well-Care Visits Project
- SDOH Postpartum Care Project
- SDOH Annual Dental Visit Project

Increasing the use of Z codes quality initiative aims to increase the rate of claims that use Z codes by 1% on claims year-over-year to better identify members with employment, housing, legal, food, or health access needs.

Frequency of use: Annually

How it yields information about the area(s) monitored: The State is working to reduce SDOH by identifying where SDOH exist. The first step in this process was to conduct research to identify populations that are impacted by SDOH. Previously the State examined measures related to; Annual Dental Visits (ADV), Postpartum Care (PPC), Adults' Access to Preventative/Ambulatory Health Services (AAP), and Child and Adolescent Well-Care Visits (WCV).

j. \_X\_\_\_\_

Network adequacy assurance submitted by plan [**Required** for MCO/PIHP/PAHP]

Applicable programs: KanCare

**Personnel responsible:** MCOs and State Staff

Detailed description of activity KanCare has developed standards to ensure all covered Medicaid services delivered through the contracted MCOs are available and accessible to members by having an adequate provider network. Kansas has a large and diverse geography covering 105 different counties of which over half are considered rural or frontier (33 rural and 37 frontier). There are 16 urban/semi-urban counties and 19 counties categorized densely-settled rural. In developing the network standards, the State took into account the need to expand service availability through the use of innovative strategies such as expansion of telehealth and engagement of value-based provider incentives to expand coverage while ensuring KanCare members have timely access to the full scope of services and that service delivery is provided in a culturally competent manner.

In compliance with Federal law, KanCare has developed time and distance standards for provider types that include:

| Provider Types  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|
| Adult and pediatric Primary care Behavioral health Specialists Dental | Ancillary services     Physical therapy     Occupational therapy     Speech therapy     X-ray     Lab     Transportation |  |  |  |  |  |
| Hospital  | Optometry  |  |  |  |  |  |

| Pharmacy | HCBS where the member travels |
|----------|-------------------------------|
| OB/GYN   | to the provider               |

MCOs submit quarterly reports with details on where providers are located into the Kansas Report Administration tool. These reports also include maps that show the MCOs geographic mapping. Below is a summary of the required MCO reports related to network adequacy monitoring and oversight.

- Network Adequacy Utilization Quarterly Report: Providers by NPI/TIN, Total Paid, Total Claims, and Total Members with both claim and member counts by month and includes separate reporting for adult and pediatric populations and specifies the following: physicians, including specialists; vision; dental; hospitals; pharmacies; behavioral health providers; and LTSS, per 42 CFR 438.68 requirements.
- **Network Adequacy Quarterly Report (Provider Network** Report): Electronic reports for Medicaid/CHIP populations, listing all providers' names and addresses, including PCPs, LTSS providers, and specialists. Reported providers also have an indicator for open/closed panels and include the number of Members assigned to each provider and provider's maximum caseload.
- Non-Participating Provider Quarterly Report: Number of non-participating providers utilized, provider type, provider specialty, and rationale for using in lieu of a contracted network provider.

Frequency of use: Quarterly

How it yields information about the area(s) monitored: KDHE uses this data to review where the MCOs do not have provider coverage and encourages them to pursue providers in those areas. If there are no providers in the areas in question, KDHE will ensure the MCOs maintain community standards. As the KMMS data warehouse project continues, KDHE will be able to conduct better internal research on the data that the MCOs provide via the Network Adequacy reporting and Geographic Access reporting.

In addition, the State collected data files for MCO provider directories to provide feedback to the MCOs if there were differences found between the quarterly directory file and network report. This process has increased report accuracy for office hours, cultural competency, and ADA capabilities. The State utilized a scoring tool to analyze the MCO's online provider directory data by comparing them with contract requirements. The tool evaluated compliance of the provider directory with the contractual requirements and provided feedback on which metrics need

the most improvement. The State has begun research into the PRN file that is part of the KMMS system and how to leverage raw data in review of MCO reporting.

The current KanCare Network Adequacy Standards are posted here: <a href="https://www.kancare.ks.gov/policies-andreports/network-adequacy">https://www.kancare.ks.gov/policies-andreports/network-adequacy</a>. This document also describes the state's process for developing the standards, the exception process as well as the MCO's reporting requirements around provider network.

k. X Ombudsman

Applicable programs: KanCare

Personnel responsible: State Ombudsman staff

**Detailed description of activity:** The KanCare Ombudsman Office helps Kansas Medicaid members and applicants, with a priority on individuals participating in LTSS through KanCare. The KanCare Ombudsman Office assists KanCare members and applicants with access, service, and benefit problems. The KanCare Ombudsman office helps with:

- Answers to questions
- Resolving issues
- Understanding letters from KanCare
- Responding when you disagree with a decision or change
- Completing an application or renewal
- Filing a complaint (grievance)
- Filing an appeal or fair hearing
- Learning about HCBS
- Provide information on MCO choice

The KanCare Ombudsman Office is responsible for helping members and applicants understand the KanCare application process, benefits, and services, and provide training and outreach to the MCOs, providers, and community organizations. The office does this through:

- Resources provided on the KanCare Ombudsman web pages.
- Resources provided with contacts to members, applicants, and providers.
- Outreach through presentations, conferences, conference calls, video calls, social media, and in-person contacts.

Frequency of use: Quarterly

**How it yields information about the area(s) monitored:** The KanCare Ombudsman Office reports on action taken and the related organizations assisting the KanCare Ombudsman Office. This data shows information on:

- 1. Response rates for the KanCare Ombudsman office (responding to members).
- 2. Response rates to resolve the question/concern for related organizations that are asked to assist by the Ombudsman Office.
- 3. Information on resources provided (action taken).
- 4. How contacts are resolved (Resolution of Issues).

KDHE reviews MCO Data information provided to identify fluctuations and/or trends in KanCare enrollment/disenrollment.

1. X On-site review

Applicable programs: KanCare

Personnel responsible: EQRO, MCOs, State staff

**Detailed description of activity:** The State completes annual reviews of each MCO to determine compliance with all contract requirements which includes network adequacy, quality, reporting, access, and utilization of services. The EQRO also conducts an annual review of PIPs and performance measures as well as a review of all federal quality compliance areas specified in the EQRO protocols. The results of these reviews are used to determine areas of improvement needed by each MCO and to develop corrective action plans as needed to come into compliance or improve access to services for members.

Frequency of use: Annually

How it yields information about the area(s) monitored: EQRO reviews completeness of each MCO's QAPI design, examine strengths, identify opportunities for improvement, and provide recommendations for improvement.

m. \_\_X\_\_ Performance Improvement projects [**Required** for MCO/PIHP]
\_\_X\_\_ Clinical
\_\_X\_\_ Non-clinical

Applicable programs: KanCare

Personnel responsible: MCOs, EQRO

**Detailed description of activity:** KanCare requires each MCO to conduct at least three PIPs to improve health care outcomes or member experience.

The focus of each PIP must be approved, in advance, by the State. PIP topics should address an area where the MCO has shown improvement is needed, especially those National HEDIS Measures that fall below the 75th percentile or other State priorities. With KanCare 2.0, the State required each MCO to implement a PIP which addresses a SDOH. Clinical PIPs should focus the quality and appropriateness of care while non-clinical PIPs should address operational or service-related issues (e.g., claims payment timeliness).

Frequency of use: Quarterly, Annually

How it yields information about the area(s) monitored: The EQRO reviews and validates the reports for each PIP annually, along with ongoing monthly PIP Activity Report (PAR) for each PIP showing impacts of the interventions or changes to the overall outcome rates. This web-based system was implemented by the EQRO in June 2021. With this new system, the MCOs submit the monthly and/or quarterly data (numerators and denominators) to the web-system, where the data is loaded, and PAR graphs and charts are created. This transition enables the MCOs and the State to visualize progress of each intervention, as well as determine if an invention is not viable, and needs to cease.

n. \_X\_\_\_\_ Performance measures [**Required** for MCO/PIHP]

Process

- X Health status/outcomes
- X Access/availability of care
- X Use of services/utilization
  Health plan stability/financial/cost of care
  Health plan/provider characteristics
  Beneficiary characteristics

Applicable programs: KanCare

Personnel responsible: EQRO, MCOs, State staff

**Detailed description of activity:** The State has identified a set of performance measures to monitor MCO performance that are published on the <u>KanCare website</u>. Data is presented and annually updated on the <u>NCQA website</u> in a member-friendly format in order to assist members in comparing and selecting a MCO.

KanCare MCOs are required to register with NCQA and undergo an annual NCQA HEDIS Compliance Audit<sup>TM</sup>, which conveys sufficient integrity to HEDIS data used by consumers and purchasers to compare health care organization performance. The State requires MCOs to report HEDIS measurement data through the NCQA data submission portal and undergo an ISCA.

KDHE evaluates the MCOs' performance of the Adult and Child Core Set measures to provide an understanding of the strengths and opportunities for improvement related to quality, timeliness, and access to care.

Frequency of use: Annually

How it yields information about the area(s) monitored: The performance measures are reported annually to KDHE via the EQRO, which audits and validates MCOs' performance measurement rates. The performance measure rates provide a record of how each MCO performs compared to the national benchmarks as well as to one another, and helps KDHE and the MCOs identify priorities for intervention and action. Performance on health outcome or process measures provides a picture of the overall quality of care provided by the MCO. If MCOs fail to meet KDHE's performance standards, KDHE may require targeted quality improvement activities, financial sanctions, and/or corrective action plans. Overall, the results provide KDHE with valuable information on the quality, access, and timeliness of care provided to beneficiaries. The EQRO's Annual Technical report can be found on the KDHE website.

| 0  | Periodic comparison of number and types of Medicaid providers before and after waiver   |  |  |  |  |
|----|---|--|--|--|--|
| p  | Profile utilization by provider caseload (looking for outliers)   |  |  |  |  |
| q  | Provider Self-report data Survey of providers Focus groups  |  |  |  |  |
| rX | Test 24 hours/7 days a week PCP availability  |  |  |  |  |
|    | Applicable programs: KanCare  |  |  |  |  |
|    | <b>Personnel responsible:</b> MCOs and EQRO in years where they conduct any secret shopper surveys  |  |  |  |  |
|    | <b>Detailed description of activity:</b> Contracts between Kansas and MCOs specify certain requirements for provider access and availability, including |  |  |  |  |

after-hours access. In lieu of a contractual requirement from the State that obligates MCOs to include specific availability terms or conditions in their PCP contracts, a written definition for after-hours non-emergent service availability is needed to objectively evaluate after-hours availability.

Frequency of use: Annually

How it yields information about the area(s) monitored: MCOs conduct monitoring to ensure providers remain in compliance with their contracts and provide afterhours availability. This information is submitted to KDHE as part of regular reporting as a way to demonstrate provider capacity and availability.

s. X Utilization review (e.g. ER, non-authorized specialist requests)

Applicable programs: KanCare

**Personnel responsible:** MCOs or State staff

**Detailed description of activity:** MCOs submit monthly utilization reports with utilization of services by service type and average service utilization and includes:

- Members receiving any services
- Total number of all service units paid
- Grand total amount paid
- Average number of hours per member
- Average amount paid per member
- Drug utilization to include:
  - Total number of units of each dosage form.
  - Strength and package size by National Drug Code of each covered outpatient drug administered to members.

MCOs also submit a monthly Foster Care Report that summarizes all children in foster care, by population code with current address and mental health diagnosis along with an indicator if the child has high needs.

Frequency of use: Monthly, Quarterly, Annual

How it yields information about the area(s) monitored: KDHE reviews the accuracy, timeliness, and completeness of contractually required reporting, which includes utilization management timeliness of decision making and rates of service utilization reports. These reports can provide information on the availability of services and access to services for members.

t. \_\_\_\_\_ Other: (please describe)

### **Section C: Monitoring Results**

Section 1915(b) of the Act and 42 CFR 431.55 require that the State must document and maintain data regarding the effect of the waiver on the accessibility and quality of services as well as the anticipated impact of the project on the State's Medicaid program. In Section B of this waiver preprint, the State describes how it will assure these requirements are met. For an initial waiver request, the State provides assurance in this Section C that it will report on the results of its monitoring plan when it submits its waiver renewal request. For a renewal request, the State provides evidence that waiver requirements were met for the most recent waiver period. Please use Section D to provide evidence of cost-effectiveness.

CMS uses a multi-pronged effort to monitor waiver programs, including rate and contract review, site visits, reviews of External Quality Review reports on MCOs/PIHPs, and reviews of Independent Assessments. CMS will use the results of these activities and reports along with this Section to evaluate whether the Program Impact, Access, and Quality requirements of the waiver were met.

| _X | This is an initial waiver request. The State assures that it will conduct the monitoring activities described in Section B, and will provide the results in Section C of its waiver renewal request.   |
|----|--|
|    | This is a renewal request.  This is the first time the State is using this waiver format to renew an existing waiver. The State provides below the results of the monitoring activities conducted during the previous waiver period.  The State has used this format previously, and provides below the results of monitoring activities conducted during the previous waiver. |

For each of the monitoring activities checked in Section B of the previous waiver request, the State should:

- **Confirm** it was conducted as described in Section B of the previous waiver preprint. If it was not done as described, please explain why.
- **Summarize the results** or findings of each activity. CMS may request detailed results as appropriate.
- **Identify problems** found, if any.
- **Describe plan/provider-level corrective action**, if any, that was taken. The State need not identify the provider/plan by name, but must provide the rest of the required information.
- **Describe system-level program changes**, if any, made as a result of monitoring findings.

Please replicate the template below for each activity identified in Section B:

| Strategy:                                   |
|---|
| Confirmation it was conducted as described: |
| Yes   |
|   |

7/23/04 Draft 71

No. Please explain: Summary of results: Problems identified:

Corrective action (plan/provider level)
Program change (system-wide level)

### **Section D – Cost-Effectiveness**

Please follow the Instructions for Cost-Effectiveness (in the separate Instructions document) when filling out this section. Cost-effectiveness is one of the three elements required of a 1915(b) waiver. States must demonstrate that their waiver cost projections are reasonable and consistent with statute, regulation and guidance. The State must project waiver expenditures for the upcoming two-year waiver period, called Prospective Year 1 (P1) and Prospective Year 2 (P2). The State must then spend under that projection for the duration of the waiver. In order for CMS to renew a 1915(b) waiver, a State must demonstrate that the waiver was less than the projection during the retrospective two-year period.

A complete application includes the State completing the seven Appendices and the Section D. State Completion Section of the Preprint:

Appendix D1. Member Months

Appendix D2.S Services in the Actual Waiver Cost

Appendix D2.A Administration in the Actual Waiver Cost

Appendix D3. Actual Waiver Cost

Appendix D4. Adjustments in Projection

Appendix D5. Waiver Cost Projection

Appendix D6. RO Targets

Appendix D7. Summary Sheet

States should complete the Appendices first and then describe the Appendices in the State Completion Section of the Preprint. Each State should modify the spreadsheets to reflect their own program structure. Technical assistance is available through each State's CMS Regional Office.

# **Part I: State Completion Section**

#### A. Assurances

- a. [Required] Through the submission of this waiver, the State assures CMS:
  - The fiscal staff in the Medicaid agency has reviewed these calculations for accuracy and attests to their correctness.
  - The State assures CMS that the actual waiver costs will be less than or equal to or the State's waiver cost projection.
  - Capitated rates will be set following the requirements of 42 CFR 438.6(c) and will be submitted to the CMS Regional Office for approval.
  - Capitated 1915(b)(3) services will be set in an actuarially sound manner based only on approved 1915(b)(3) services and their administration subject to CMS RO prior approval.
  - The State will monitor, on a regular basis, the cost-effectiveness of the waiver (for example, the State may compare the PMPM Actual Waiver Cost from the CMS 64 to the approved Waiver Cost

7/23/04 Draft 73

- Projections). If changes are needed, the State will submit a prospective amendment modifying the Waiver Cost Projections.
- The State will submit quarterly actual member month enrollment statistics by MEG in conjunction with the State's submitted CMS-64 forms.
- b. Name of Medicaid Financial Officer making these assurances: Kurt Weiter

Telephone Number: (786) 296 8623

E-mail: Kurt.Weiter@ks.gov

c. The State is choosing to report waiver expenditures based on **X** date of payment.

date of service within date of payment. The State understands the additional reporting requirements in the CMS-64 and has used the cost effectiveness spreadsheets designed specifically for reporting by date of service within day of payment. The State will submit an initial test upon the first renewal and then an initial and final test (for the preceding 4 years) upon the second renewal and thereafter.

# B. For Renewal Waivers only (not conversion)- Expedited or Comprehensive

**Test**—To provide information on the waiver program to determine whether the waiver will be subject to the Expedited or Comprehensive cost effectiveness test. *Note: All waivers, even those eligible for the Expedited test, are subject to further review at the discretion of CMS and OMB.* 

- a. The State provides additional services under 1915(b)(3) authority.
- b. The State makes enhanced payments to contractors or providers.
- The State uses a sole-source procurement process to procure State Plan services under this waiver.
- d. Enrollees in this waiver receive services under another 1915(b) waiver program that includes additional waiver services under 1915(b)(3) authority; enhanced payments to contractors or providers; or sole-source procurement processes to procure State Plan services. Note: do not mark this box if this is a waiver for transportation services and dental pre-paid ambulatory health plans (PAHPs) that has overlapping populations with another waiver meeting one of these three criteria. For transportation and dental waivers alone, States do not need to consider an overlapping population with another waiver containing additional services, enhanced payments, or sole source procurement as a trigger for the comprehensive waiver test. However, if the transportation services or dental PAHP waiver meets the criteria in a, b, or c for additional services, enhanced payments, or sole source procurement then the State should mark the appropriate box and process the waiver using the Comprehensive Test.

If you marked any of the above, you must complete the entire preprint and your renewal waiver is subject to the Comprehensive Test. If you did not mark any of the above, your renewal waiver (not conversion or initial waiver) is subject to the Expedited Test:

- Do not complete **Appendix D3**
- Attach the most recent waiver Schedule D, and the corresponding completed quarters of CMS-64.9 waiver and CMS-64.21U Waiver and CMS 64.10 Waiver forms, and
- Your waiver will not be reviewed by OMB at the discretion of CMS and OMB.

The following questions are to be completed in conjunction with the Worksheet Appendices. All narrative explanations should be included in the preprint. Where further clarification was needed, we have included additional information in the preprint.

| <b>C</b> . | Capita   | ted portion of the waiver only: Type of Capitated Contract   |
|------------|----------|--|
| The res    | sponse t | to this question should be the same as in <b>A.I.b</b> .   |
|            | aX_      |  |
|            | b        | PIHP   |
|            | c        | PAHP   |
|            |          | Other (please explain):  |
| Under      | this wai | I portion of the waiver only: Reimbursement of PCCM Providers iver, providers are reimbursed on a fee-for-service basis. PCCMs are repatient management in the following manner (please check and describe): Management fees are expected to be paid under this waiver. The  |
|            |          | management fees were calculated as follows.  |
|            |          | 1 First Year: \$ per member per month fee  |
|            |          | 2. Second Year: \$ per member per month fee  |
|            |          | 3. Third Year: \$ per member per month fee   |
|            |          | 4. Fourth Year: \$\frac{\\$}{} per member per month fee  |
|            | b.       | Enhanced fee for primary care services. Please explain which services  |
|            |          | will be affected by enhanced fees and how the amount of the enhancement was determined.  |
|            | c        | Bonus payments from savings generated under the program are paid to case managers who control beneficiary utilization. Under <b>D.I.H.d.</b> , please describe the criteria the State will use for awarding the incentive payments, the method for calculating incentives/bonuses, and the monitoring the State will have in place to ensure that total payments to the providers do not exceed the Waiver Cost Projections (Appendix D5). Bonus payments and incentives for reducing utilization are limited to savings of State Plan service costs under the waiver. Please also describe how the State will ensure that utilization is not adversely affected due to incentives inherent in the bonus payments. The costs associated with any bonus arrangements must be accounted for in Appendix D3. Actual Waiver Cost. d. Other reimbursement method/amount. \$ |

### E. Appendix D1 – Member Months

Please mark all that apply.

For Initial Waivers only:

- a. X Population in the base year data
  - 1.\_X\_ Base year data is from the <u>same</u> population as to be included in the waiver.
  - 2. \_\_\_ Base year data is from a <u>comparable</u> population to the individuals to be included in the waiver. (Include a statement from an actuary or other explanation, which supports the conclusion that the populations are comparable.)
- b.\_\_\_ For an initial waiver, if the State estimates that not all eligible individuals will be enrolled in managed care (i.e., a percentage of individuals will not be enrolled because of changes in eligibility status and the length of the enrollment process) please note the adjustment here.
- c.\_X\_ [Required] Explain the reason for any increase or decrease in member months projections from the base year or over time:

Changes in enrollment are based on historically observed membership patterns that are anticipated to continue into the future. The populations included within waiver during the base year were not significantly impacted by the moratorium on Medicaid disenrollment due to the additional eligibility criteria for the covered populations under this waiver.

d. \_X\_ [Required] Explain any other variance in eligible member months from BY to P2:

Changes in enrollment are based on historically observed membership patterns that are anticipated to continue into the future.

e. X [Required] List the year(s) being used by the State as a base year:

The base year is January 1, 2022 through December 31, 2022

If multiple years are being used, please explain: N/A

f.\_X\_ [Required] Specify whether the base year is a State fiscal year (SFY), Federal fiscal year (FFY), or other period:

Calendar Year (CY)

g.\_X\_ [Required] Explain if any base year data is not derived directly from the State's MMIS fee-for-service claims data:

The base year reflects the MCO capitation amounts for that period. The capitation amounts are developed using MCO encounter data from the State's MMIS claims data, using standard actuarial principles, and have been approved by CMS.

|                | been approved by CMS.   |
|----------------|---|
| For Conversion | on or Renewal Waivers:  |
| a              | [Required] Population in the base year and R1 and R2 data is the population under the waiver.   |
| b              | For a renewal waiver, because of the timing of the waiver renewal submittal, the State did not have a complete R2 to submit. Please ensure that the formulas correctly calculated the annualized trend rates. <i>Note: it is no longer acceptable to estimate enrollment or cost data for R2 of the previous waiver period.</i> |
| c              | [Required] Explain the reason for any increase or decrease in member months projections from the base year or over time:  |
| d              | [Required] Explain any other variance in eligible member months from BY/R1 to P2:   |
| e              | [Required] Specify whether the BY/R1/R2 is a State fiscal year (SFY), Federal fiscal year (FFY), or other period:   |
| F. Apper       | ndix D2.S - Services in Actual Waiver Cost  |
| a <b>X</b> _   | [Required] Explain the exclusion of any services from the cost-<br>effectiveness analysis. For States with multiple waivers serving a single<br>beneficiary, please document how all costs for waiver covered individuals<br>taken into account.  |
|                | All services covered by the KanCare program that are not authorized through the 1115 demonstration are included within the waiver. Costs related to patient liability and state pharmacy rebates are excluded as those are not the responsibility of the MCO to collect, nor are they eligible to collect those amounts.        |
|                | School-Based Services, mental health IMDs, and state hospitals for members aged 22-64 are excluded from the Waiver for all time periods, as they are not a part of the KanCare program and are provided via FFS delivery under the State Plan Authority.  |
|                | Health Home services are also excluded as they are not covered under the KanCare program via MCO capitation.  |

7/18/05 Draft 77

[Required] Explain if different services are included in the Actual Waiver Cost from the previous period in **Appendix D3** than for the upcoming waiver period in **Appendix D5**. Explain the differences here and how the

For Conversion or Renewal Waivers:

| adi | ustments | were    | made | on  | An    | nendix | <b>D5</b> :  |
|-----|----------|---------|------|-----|-------|--------|--------------|
| uu  | abunit   | ** C1 C | mac  | OII | 7 7 1 | DCHMIA | $\mathbf{D}$ |

| b | [Required] Explain the exclusion of any services from the cost-           |
|---|---|
|   | effectiveness analysis. For States with multiple waivers serving a single |
|   | beneficiary, please document how all costs for waiver covered individuals |
|   | taken into account:   |

### G. Appendix D2.A - Administration in Actual Waiver Cost

[Required] The State allocated administrative costs between the Fee-for-service and managed care program depending upon the program structure. *Note: initial programs will enter only FFS costs in the BY. Renewal and Conversion waivers will enter all waiver and FFS administrative costs in the R1 and R2 or BY.* 

### For Initial Waivers:

a. For an initial waiver, please document the amount of savings that will be accrued in the State Plan services. Savings under the waiver must be great enough to pay for the waiver administration costs in addition to those costs in FFS. Please state the aggregate budgeted amount projected to be spent on each additional service in the upcoming waiver period in the chart below. **Appendix D5** should reflect any savings to be accrued as well as any additional administration expected. The savings should at least offset the administration.

There are no additional costs or savings associated with the administration of this 1915b waiver, as this is a conversion from an 1115 waiver. The administration of this waiver is projected to be budget neutral relative to the administration of their current program under the 1115 waiver.

| Additional Administration<br>Expense | Savings<br>projected in<br>State Plan | Inflation<br>projected | Amount projected to be spent in Prospective Period |
|--------------------------------------|---------------------------------------|------------------------|--|
|                                      | Services                              |                        | Torrow   |
| (Service Example: Actuary,           | \$54,264 savings                      | 9.97% or               | \$59,675 or .03 PMPM P1                            |
| Independent Assessment, EQRO,        | or .03 PMPM                           | \$5,411                |  |
| Enrollment Broker- See attached      |                                       |                        | \$62,488 or .03 PMPM P2                            |
| documentation for justification of   |                                       |                        |  |
| savings.)                            |                                       |                        |  |
|                                      |                                       |                        |  |
|                                      |                                       |                        |  |
|                                      |                                       |                        |  |
| Total                                |                                       |                        |  |
|                                      | Appendix D5                           |                        | Appendix D5 should reflect                         |
|                                      | should reflect                        |                        | this.  |
|                                      | this.                                 |                        |  |

The allocation method for either initial or renewal waivers is explained below:

- a.\_\_\_ The State allocates the administrative costs to the managed care program based upon the number of waiver enrollees as a percentage of total Medicaid enrollees. *Note: this is appropriate for MCO/PCCM programs.*
- b.\_\_\_ The State allocates administrative costs based upon the program cost as a percentage of the total Medicaid budget. It would not be appropriate to allocate the administrative cost of a mental health program based upon the percentage of enrollees enrolled. *Note: this is appropriate for statewide PIHP/PAHP programs*.

### c. X Other (Please explain).

The CMS 64.10 data for the Kansas waiver reflect the approved allocation methodology for administrative expenses being allocated to the waiver program. MMIS administrative expenses are allocated to the Kansas waiver based on the actual waiver program costs as a percentage of the total Medicaid program cost. The administrative costs reflected on Appendix D3 are consistent with costs that are being reported on the CMS 64.10 waiver forms.

- The State's use of the expenditure-based allocation methodology is due to the significant cost and acuity difference for those populations covered under the 1915b waiver as compared to populations outside of the waiver. The application of this methodology results in the 70% allocation that is currently reflected in the draft 1915b waiver.
- These populations are much high cost due to higher utilization of services, and utilization of more intense services, such as the: 1915(c) waiver services, nursing home services, and mental/behavioral health services.
- The result is that there is an anticipated higher proportion of state administrative expense spent on these populations that more closely aligns with the expenditure allocation methodology rather than a membership-based allocation methodology.

### H. Appendix D3 – Actual Waiver Cost

a. \_\_\_ The State is requesting a 1915(b)(3) waiver in **Section A.I.A.1.c** and will be providing non-state plan medical services. The State will be spending a portion of its waiver savings for additional services under the waiver.

For an initial waiver, in the chart below, please document the amount of savings that will be accrued in the State Plan services. The amount of savings that will be spent on 1915(b)(3) services must be reflected on

Column T of Appendix D5 in the initial spreadsheet Appendices. Please include a justification of the amount of savings expected and the cost of the 1915(b)(3) services. Please state the aggregate budgeted amount projected to be spent on each additional service in the upcoming waiver period in the chart below. This amount should be reflected in the State's Waiver Cost Projection for P1 and P2 on Column W in Appendix D5.

### Chart: Initial Waiver State Specific 1915(b)(3) Service Expenses and Projections

| 1915(b)(3) Service  | Savings<br>projected in<br>State Plan<br>Services                          | Inflation<br>projected | Amount projected to be spent in Prospective Period                                  |
|---|--|------------------------|---|
| (Service Example: 1915(b)(3)<br>step-down nursing care services<br>financed from savings from | \$54,264 savings<br>or .03 PMPM  | 9.97% or<br>\$5,411    | \$59,675 or .03 PMPM P1<br>\$62,488 or .03 PMPM P2                                  |
| inpatient hospital care. See attached documentation for justification of savings.)            |  |                        |   |
|   |  |                        |   |
| Total   | (PMPM in Appendix D5 Column T x projected member months should correspond) |                        | (PMPM in Appendix D5<br>Column W x projected<br>member months should<br>correspond) |

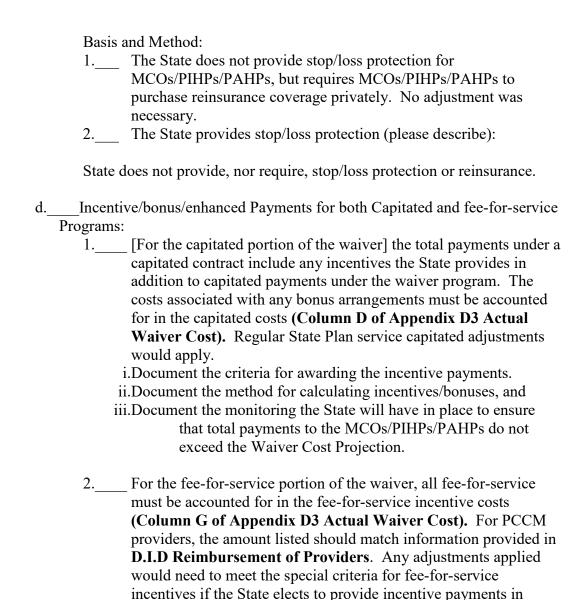
For a renewal or conversion waiver, in the chart below, please state the actual amount spent on each 1915(b)(3) service in the retrospective waiver period. This amount must be built into the State's Actual Waiver Cost for R1 and R2 (BY for Conversion) on **Column H in Appendix D3**. Please state the aggregate amount of 1915(b)(3) savings budgeted for each additional service in the upcoming waiver period in the chart below. This amount must be built into the State's Waiver Cost Projection for P1 and P2 on **Column W in Appendix D5**.

Chart: Renewal/Conversion Waiver State Specific 1915(b)(3) Service Expenses and Projections

| 1915(b)(3) Service   | Amount Spent in<br>Retrospective Period  | Inflation<br>projected | Amount projected to be spent in Prospective Period   |
|--|--|------------------------|--|
| (Service Example: 1915(b)(3) step-down nursing care services financed from savings from inpatient hospital care. See attached documentation for justification of savings.) | \$1,751,500 or<br>\$.97 PMPM R1<br>\$1,959,150 or<br>\$1.04 PMPM R2 or BY<br>in Conversion | 8.6% or<br>\$169,245   | \$2,128,395 or<br>1.07 PMPM in P1<br>\$2,291,216 or<br>1.10 PMPM in P2                       |
| Total  | (PMPM in Appendix<br>D3 Column H x<br>member months<br>should correspond)                  |                        | (PMPM in<br>Appendix D5<br>Column W x<br>projected<br>member months<br>should<br>correspond) |

b.\_\_\_ The State is including voluntary populations in the waiver. Describe below how the issue of selection bias has been addressed in the Actual Waiver Cost calculations:

Capitated portion of the waiver only -- Reinsurance or Stop/Loss Coverage: Please note how the State will be providing or requiring reinsurance or stop/loss coverage as required under the regulation. States may require MCOs/PIHPs/PAHPs to purchase reinsurance. Similarly, States may provide stop-loss coverage to MCOs/PIHPs/PAHPs when MCOs/PIHPs/PAHPs exceed certain payment thresholds for individual enrollees. Stop loss provisions usually set limits on maximum days of coverage or number of services for which the MCO/PIHP/PAHP will be responsible. If the State plans to provide stop/loss coverage, a description is required. The State must document the probability of incurring costs in excess of the stop/loss level and the frequency of such occurrence based on FFS experience. The expenses per capita (also known as the stoploss premium amount) should be deducted from the capitation year projected costs. In the initial application, the effect should be neutral. In the renewal report, the actual reinsurance cost and claims cost should be reported in Actual Waiver Cost.



- i. Document the criteria for awarding the incentive payments.
- ii. Document the method for calculating incentives/bonuses, and

addition to management fees under the waiver program (See

iii. Document the monitoring the State will have in place to ensure that total payments to the MCOs/PIHPs/PAHPs/PCCMs do not exceed the Waiver Cost Projection.

### **Current Initial Waiver Adjustments in the preprint**

D.I.I.e and D.I.J.e)

I. Appendix D4 – Initial Waiver – Adjustments in the Projection OR Conversion Waiver for DOS within DOP

Initial Waiver Cost Projection & Adjustments (If this is a Conversion or Renewal waiver for DOP, skip to J. Conversion or Renewal Waiver Cost Projection and Adjustments):

States may need to make certain adjustments to the Base Year in order to accurately reflect the waiver program in P1 and P2. If the State has made an adjustment to its Base Year, the State should note the adjustment and its location in Appendix D4, and include information on the basis and method used in this section of the preprint. Where noted, certain adjustments should be mathematically accounted for in Appendix D5.

The following adjustments are appropriate for initial waivers. Any adjustments that are required are indicated as such.

- a. State Plan Services Trend Adjustment the State must trend the data forward to reflect cost and utilization increases. The BY data already includes the actual Medicaid cost changes to date for the population enrolled in the program. This adjustment reflects the expected cost and utilization increases in the managed care program from BY to the end of the waiver (P2). Trend adjustments may be service-specific. The adjustments may be expressed as percentage factors. Some states calculate utilization and cost increases separately, while other states calculate a single trend rate encompassing both utilization and cost increases. The State must document the method used and how utilization and cost increases are not duplicative if they are calculated separately. This adjustment must be mutually exclusive of programmatic/policy/pricing changes and CANNOT be taken twice. The State must document how it ensures there is no duplication with programmatic/policy/pricing changes.
  - 1.\_X\_ [Required, if the State's BY is more than 3 months prior to the beginning of P1] The State is using actual State cost increases to trend past data to the current time period (i.e., trending from 1999 to present) The actual trend rate used is: \_see below\_. Please document how that trend was calculated:

The trend rate between the BY and P1 reflected in Appendix D5 is as follows:

| MEG                      | Annual State<br>Plan Trend<br>BY to P1 |
|--------------------------|--|
| Waiver – 1915c           | 3.3%                                   |
| Foster Care/Children LTC | 5.9%                                   |
| LTC                      | 3.1%                                   |
| ABD Dual                 | 5.2%                                   |
| ABD Non Dual             | 6.0%                                   |
| Waiver                   | 3.3%                                   |

The state plan trend factor reflects the rate of change between the BY period and the P1 period based on the KanCare populations included in this wavier. These are reflective of trends used to develop the CY22

capitation rates that were utilized as the base year, and are utilized to project forward into P1. These trends exclude any impact for program/policy/pricing changes.

2.\_X\_ [Required, to trend BY to P1 and P2 in the future] When cost increases are unknown and in the future, the State is using a predictive trend of either State historical cost increases or national or regional factors that are predictive of future costs (same requirement as capitated ratesetting regulations) (i.e., trending from present into the future).

i. \_X\_ State historical cost increases. Please indicate the years on which the rates are based: CY22

The trend rate between the BY and P1 reflected in Appendix D5 is as follows:

| MEG                      | Annual State<br>Plan Trend<br>BY to P1 |
|--------------------------|--|
| Waiver – 1915c           | 3.3%                                   |
| Foster Care/Children LTC | 5.9%                                   |
| LTC                      | 3.1%                                   |
| ABD Dual                 | 5.2%                                   |
| ABD Non Dual             | 6.0%                                   |
| Waiver                   | 3.3%                                   |

The state plan trend factor reflects the rate of change between the BY period and the P1 period based on the KanCare populations included in this wavier. These are reflective of trends used to develop the CY22 capitation rates that were utilized as the base year, and are utilized to project forward into P1 through P5. These trends exclude any impact for program/policy/pricing changes.

In addition, please indicate the mathematical method used (multiple regression, linear regression, chi-square, least squares, exponential smoothing, etc.). Finally, please note and explain if the State's cost increase calculation includes more factors than a price increase such as changes in technology, practice patterns, and/or units of service PMPM.

Trend factors were developed for both utilization and unit cost using historical encounter data. The historic encounter data was analyzed by major population and COS for both utilization and unit cost separately to ensure they were not duplicated.

The data was adjusted for any programmatic changes to ensure the trends do not duplicate or double count any programmatic changes. The data was arrayed such that 3-month moving averages (MMA), 6-MMA, and 12-MMA could be calculated. These resulting averages were evaluated and weighted to best reflect the expected prospective annual trend. There was not a pre-determined algorithm related to the weighting; it was based on review of the results and varied depending on particular nuances within each COS or population. The utilization and separate unit cost trends were applied and combined to inform a final overall PMPM trend for each population.

| ii | National or  | regional factors that are predictive of this waiver's    |
|----|--------------|--|
|    | future costs | s. Please indicate the services and indicators           |
|    | used         | . Please indicate how this factor was                    |
|    | determined   | to be predictive of this waiver's future costs. Finally, |
|    | please note  | and explain if the State's cost increase calculation     |
|    | includes m   | ore factors than a price increase such as changes in     |
|    | technology   | , practice patterns, and/or units of service PMPM.       |

- 3.\_X\_ The State estimated the PMPM cost changes in units of service, technology and/or practice patterns that would occur in the waiver separate from cost increase. Utilization adjustments made were service-specific and expressed as percentage factors. The State has documented how utilization and cost increases were not duplicated. This adjustment reflects the changes in utilization between the BY and the beginning of the P1 and between years P1 and P2.
  - i. Please indicate the years on which the utilization rate was based (if calculated separately only).
    - The utilization and unit cost rates were developed utilizing CY18 and CY19 data, which formed the basis for the CY22 capitation rates that serve as the base year for this waiver.
  - ii. Please document how the utilization did not duplicate separate cost increase trends.

See section D.I.2.i above.

b. X State Plan Services Programmatic/Policy/Pricing Change Adjustment: This adjustment should account for any programmatic changes that are not cost neutral and that affect the Waiver Cost Projection. Adjustments to the BY data are typically for changes that occur after the BY (or after the collection of the BY data) and/or during P1 and P2 that affect the overall Medicaid program. For example, changes in rates, changes brought about by legal action, or changes

brought about by legislation. For example, Federal mandates, changes in hospital payment from per diem rates to Diagnostic Related Group (DRG) rates or changes in the benefit coverage of the FFS program. This adjustment must be mutually exclusive of trend and CANNOT be taken twice. The State must document how it ensures there is no duplication with trend. If the State is changing one of the aspects noted above in the FFS State Plan then the State needs to estimate the impact of that adjustment. Note: FFP on rates cannot be claimed until CMS approves the SPA per the 1/2/01 SMD letter. Prior approval of capitation rates is contingent upon approval of the SPA.

Others:

- Additional State Plan Services (+)
- Reductions in State Plan Services (-)
- Legislative or Court Mandated Changes to the Program Structure or fee schedule not accounted for in cost increases or pricing (+/-)
- 1.\_\_\_ The State has chosen not to make an adjustment because there were no programmatic or policy changes in the FFS program after the MMIS claims tape was created. In addition, the State anticipates no programmatic or policy changes during the waiver period.
- 2. X An adjustment was necessary. The adjustment(s) is(are) listed and described below: \_\_ The State projects an externally driven State Medicaid managed care rate increases/decreases between the base and rate periods. For each change, please report the following: A. The size of the adjustment was based upon a newly approved State Plan Amendment (SPA). PMPM size of adjustment The size of the adjustment was based on В. pending SPA. Approximate PMPM size of adjustment Determine adjustment based on currently approved SPA. PMPM size of adjustment Determine adjustment for Medicare Part D dual eligibles. Other (please describe): The State has projected no externally driven ii. managed care rate increases/decreases in the managed care rates. Changes brought about by legal action (please iii. describe): For each change, please report the following: A. The size of the adjustment was based upon a newly approved State Plan Amendment (SPA). PMPM size of adjustment The size of the adjustment was based on pending SPA. Approximate PMPM size of adjustment

|     | Capr        | Determine adjustment based on currently broved SPA. PMPM size of adjustment |
|-----|-------------|---|
|     | D           | Other (please describe):  |
| iv. |             | _X_ Changes in legislation (please describe):                               |
|     | For each cl | nange, please report the following:   |
|     | A.          | The size of the adjustment was based upon a                                 |
|     | nev         | vly approved State Plan Amendment (SPA). PMPM size                          |
|     |             | adjustment  |
|     | B.          | The size of the adjustment was based on                                     |
|     | pen         | ding SPA. Approximate PMPM size of adjustment                               |
|     | C           | Determine adjustment based on currently                                     |
|     | app         | proved SPA. PMPM size of adjustment   |
|     | D           | _X_ Other (please describe):  |

The program change adjustments are based on approved program change policies within the KanCare program.

### P1 Program Change Adjustment

The program change reflected for P1 is the difference between the original CY22 capitation rates used as the base year, and the CY22 midyear rates that were submitted to and approved by CMS that capture all additional programmatic changes no reflected in the original CY22 capitation rates. Additional programmatic changes that are effective in CY23, the year between the base year and P1, are also reflected. All program changes are captured on an annual basis, and so the impact is reflective of anticipated annual costs in the future. These include:

- Provider fee increases:
  - o Skilled Nursing Facility (SNF),
  - o HCBS.
  - o Behavioral health
  - o CCBHC PPS rates
  - Ground ambulance
  - o Indian health services
  - o Pediatric care
  - o PRTF
- Coverage of additional benefits:
  - Adult Dental services:
  - o Mobile Crisis
  - o COVID Test kits
  - o FQHC/RHC optometry
  - Extended maternity coverage

This section also includes adjustments for approved State Directed Payments (SDPs). The amount included is based on the estimated PMPM impact of each SDP at the MEG level within the program. The PMPM impact is estimated based on the minimum fee schedule specified for each SDP, and is applied to the applicable historic utilization within each MEG. There are three SDPs included in this adjustment:

- Supplemental Medical Education (SME) minimum fee schedule for University of Kansas (KU) professional service provide groups.
- Health Care Access Improvement Program
   (HCAIP) minimum fee schedule for inpatient and
   outpatient services for in-state hospitals, excluding
   KU and Children's Mercy Hospital in Kansas City.
- Bridge to APM minimum fee schedule for inpatient and outpatient services at KU and Children's Mercy Hospital.

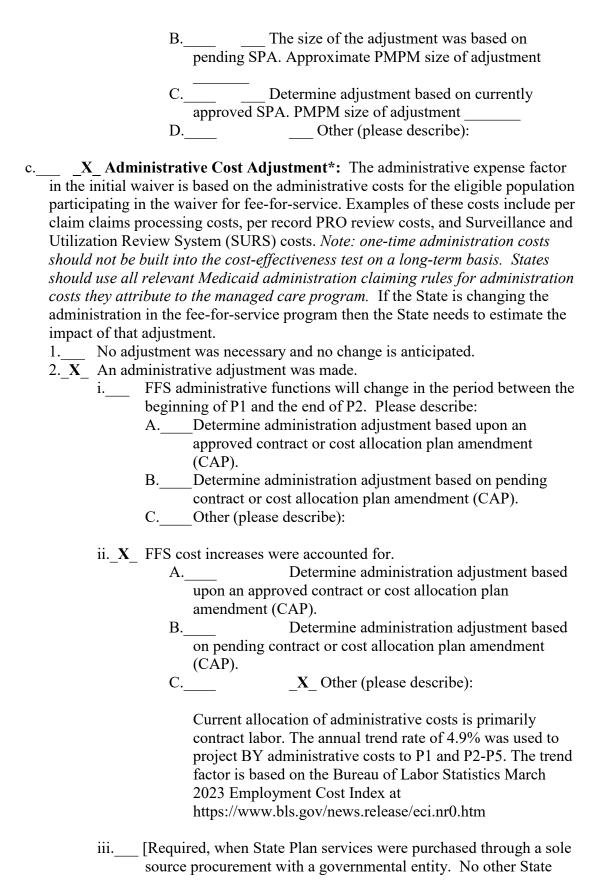
The aggregate impact of the program changes and SDPs is noted below by MEG:

| MEG                      | Impact |
|--------------------------|--------|
| Waiver - 1915c           | 18.6%  |
| Foster Care/Children LTC | 11.3%  |
| LTC                      | 28.1%  |
| ABD Dual                 | 21.9%  |
| ABD Non Dual             | 21.4%  |

### P2 through P5 Program Change Adjustment

The program change adjustments are zero since future program change adjustments for P2 through P5 are unknown.

| v |        | Other (please describe):                       |
|---|--------|--|
|   | A      | The size of the adjustment was based upon a    |
|   | newly  | approved State Plan Amendment (SPA). PMPM size |
|   | of adj | astment  |



administrative adjustment is allowed.] If cost increase trends are unknown and in the future, the State must use the lower of: Actual State administration costs trended forward at the State historical administration trend rate or Actual State administration costs trended forward at the State Plan services trend rate. Please document both trend rates and indicate which trend rate was used.

- A. Actual State Administration costs trended forward at the State historical administration trend rate. Please indicate the years on which the rates are based: base years \_\_\_\_\_ In addition, please indicate the mathematical method used (multiple regression, linear regression, chi-square, least squares, exponential smoothing, etc.). Finally, please note and explain if the State's cost increase calculation includes more factors than a price increase.
- B. Actual State Administration costs trended forward at the State Plan Service Trend rate. Please indicate the State Plan Service trend rate from **Section D.I.I.a.** above .

d. 1915(b)(3) Adjustment: The State must document the amount of State Plan Savings that will be used to provide additional 1915(b)(3) services in **Section D.I.H.a** above. The Base Year already includes the actual trend for the State Plan services in the program. This adjustment reflects the expected trend in the 1915(b)(3) services between the Base Year and P1 of the waiver and the trend between the beginning of the program (P1) and the end of the program (P2). Trend adjustments may be service-specific and expressed as percentage factors. 1. [Required, if the State's BY is more than 3 months prior to the beginning of P1 to trend BY to P1] The State is using the actual State historical trend to project past data to the current time period (i.e., trending from 1999 to present). The actual documented trend is: \_\_\_\_\_\_. Please provide documentation. [Required, when the State's BY is trended to P2. No other 1915(b)(3) adjustment is allowed] If trends are unknown and in the future (i.e., trending from present into the future), the State must use the State's trend for State Plan Services. i. State Plan Service trend Please indicate the State Plan Service trend rate from **Section D.I.I.a**. above .

<sup>\*</sup> For Combination Capitated and PCCM Waivers: If the capitated rates are adjusted by the amount of administration payments, then the PCCM Actual Waiver Cost must be calculated less the administration amount. For additional information, please see Special Note at end of this section.

**Incentives (not in capitated payment) Trend Adjustment:** If the State marked e. **Section D.I.H.d**, then this adjustment reports trend for that factor. Trend is limited to the rate for State Plan services. 1. List the State Plan trend rate by MEG from **Section D.I.I.a**. 2. List the Incentive trend rate by MEG if different from Section D.I.I.a **3.** Explain any differences: f. Graduate Medical Education (GME) Adjustment: 42 CFR 438.6(c)(5) specifies that States can include or exclude GME payments for managed care participant utilization in the capitation rates. However, GME payments on behalf of managed care waiver participants must be included in cost-effectiveness calculations. 1. X We assure CMS that GME payments are included from base year data. 2.\_\_\_ We assure CMS that GME payments are included from the base year data using an adjustment. (Please describe adjustment.) Other (please describe): If GME rates or the GME payment method has changed since the Base Year data was completed, the Base Year data should be adjusted to reflect this change and the State needs to estimate the impact of that adjustment and account for it in Appendix D5. 1. X GME adjustment was made. i. X GME rates or payment method changed in the period between the end of the BY and the beginning of P1 (please describe). This has been captured within the programmatic change adjustment. ii. X GME rates or payment method is projected to change in the period between the beginning of P1 and the end of P2 (please describe). The programmatic change adjustment factor will be amended for P2 through P5 on an annual basis to reflect any future changes to GME, based on actual state approved policy changes. 2. No adjustment was necessary and no change is anticipated. *Method:* Determine GME adjustment based upon a newly approved State Plan Amendment (SPA). Determine GME adjustment based on a pending SPA. 2. 3. X Determine GME adjustment based on currently approved GME SPA. 4. Other (please describe):

Payments / Recoupments not Processed through MMIS Adjustment: Any g. payments or recoupments for covered Medicaid State Plan services included in the waiver but processed outside of the MMIS system should be included in the Waiver Cost Projection. Any adjustments that would appear on the CMS-64.9 Waiver form should be reported and adjusted here. Any adjustments that would appear on the CMS summary form (line 9) would not be put into the waiver costeffectiveness (e.g., TPL, probate, fraud and abuse). Any payments or recoupments made should be accounted for in Appendix D5. 1.\_\_\_ Payments outside of the MMIS were made. Those payments include (please describe): 2. Recoupments outside of the MMIS were made. Those recoupments include (please describe): 3. X The State had no recoupments/payments outside of the MMIS. Copayments Adjustment: This adjustment accounts for any copayments that are h. collected under the FFS program but will not be collected in the waiver program. States must ensure that these copayments are included in the Waiver Cost Projection if not to be collected in the capitated program. Basis and Method: 1. Claims data used for Waiver Cost Projection development already included copayments and no adjustment was necessary. State added estimated amounts of copayments for these services in FFS that were not in the capitated program. Please account for this adjustment in Appendix D5. The State has not to made an adjustment because the same copayments are collected in managed care and FFS. 4. **X** Other (please describe): The program design for KanCare excludes those members from being responsible for copays. If the State's FFS copayment structure has changed in the period between the end of the BY and the beginning of P1, the State needs to estimate the impact of this change adjustment. 1.\_\_\_ No adjustment was necessary and no change is anticipated. The copayment structure changed in the period between the end of the BY and the beginning of P1. Please account for this adjustment in Appendix D5. Method: 1.\_\_\_ Determine copayment adjustment based upon a newly approved State Plan Amendment (SPA). 2.\_\_\_\_ Determine copayment adjustment based on pending SPA. 3. \_\_\_ Determine copayment adjustment based on currently approved copayment SPA. Other (please describe):

| i. | Third Party Liability (TPL) Adjustment: This adjustment should be used only if the State is converting from fee-for-service to capitated managed care, and will delegate the collection and retention of TPL payments for post-pay recoveries to the MCO/PIHP/PAHP. If the MCO/PIHP/PAHP will collect and keep TPL, then the Base Year costs should be reduced by the amount to be collected.  Basis and method:  1 No adjustment was necessary  2 Base Year costs were cut with post-pay recoveries already deducted from the database.  3 State collects TPL on behalf of MCO/PIHP/PAHP enrollees  4 The State made this adjustment:*  i Post-pay recoveries were estimated and the base year costs were reduced by the amount of TPL to be collected by MCOs/PIHPs/PAHPs. Please account for this adjustment in Appendix D5.  ii Other (please describe):  |
|----|---|
| j. | Pharmacy Rebate Factor Adjustment: Rebates that States receive from drug manufacturers should be deducted from Base Year costs if pharmacy services are included in the fee-for-service or capitated base. If the base year costs are not reduced by the rebate factor, an inflated BY would result. Pharmacy rebates should also be deducted from FFS costs if pharmacy services are impacted by the waiver but not capitated.  Basis and Method:  1X_ Determine the percentage of Medicaid pharmacy costs that the rebates represent and adjust the base year costs by this percentage. States may want to make separate adjustments for prescription versus over the counter drugs and for different rebate percentages by population. States may assume that the rebates for the targeted population occur in the same proportion as the rebates for the total Medicaid population which includes accounting for Part D dual eligibles. Please account for this adjustment in |
|    | Appendix D5.  Confirmed. The Appendix D5 includes an adjustment to remove state pharmacy rebates from the base year expenses based on the ratio of pharmacy expenses for non-dual waiver populations compared to the entire non-dual Medicaid population. The pharmacy rebate reduction was not applied to dual members.  |
|    | 2 The State has not made this adjustment because pharmacy is not an included capitation service and the capitated contractor's providers do not prescribe drugs that are paid for by the State in FFS <i>or Part D for the dual eligibles</i> .   |
|    | 3 Other (please describe):  |

| k.     | Disproportionate Share Hospital (DSH) Adjustment: Section 4721 of the BBA specifies that DSH payments must be made solely to hospitals and not to MCOs/PIHPs/PAHPs. Section 4721(c) permits an exemption to the direct DSH payment for a limited number of States. If this exemption applies to the State, please identify and describe under "Other" including the supporting documentation. Unless the exemption in Section 4721(c) applies or the State has a FFS-only waiver (e.g., selective contracting waiver for hospital services where DSH is specifically included), DSH payments are not to be included in cost-effectiveness calculations.  1. X We assure CMS that DSH payments are excluded from base year data. 2. We assure CMS that DSH payments are excluded from the base year data using an adjustment. 3. Other (please describe): |
|--------|--|
| 1.     | Population Biased Selection Adjustment (Required for programs with Voluntary Enrollment): Cost-effectiveness calculations for waiver programs with voluntary populations must include an analysis of the population that can be expected to enroll in the waiver. If the State finds that the population most likely to enroll in the waiver differs significantly from the population that will voluntarily remain in FFS, the Base Year costs must be adjusted to reflect this.  1X_ This adjustment is not necessary as there are no voluntary populations in the waiver program.  2 This adjustment was made:  a. Potential Selection bias was measured in the following manner:   |
|        | b The base year costs were adjusted in the following manner:   |
| m.     | FQHC and RHC Cost-Settlement Adjustment: Base Year costs should not include cost-settlement or supplemental payments made to FQHCs/RHCs. The Base Year costs should reflect fee-for-service payments for services provided at these sites, which will be built into the capitated rates.  1X_ We assure CMS that FQHC/RHC cost-settlement and supplemental payments are excluded from the Base Year costs. Payments for services provided at FQHCs/RHCs are reflected in the following manner:   |
|        | The capitation rates reflect the full encounter rate for all FQHC/RHCs. No additional payments are made to these facilities.   |
|        | <ul> <li>2 We assure CMS that FQHC/RHC cost-settlement and supplemental payments are excluded from the base year data using an adjustment.</li> <li>3 We assure CMS that Medicare Part D coverage has been accounted for in the FQHC/RHC adjustment.</li> <li>4 Other (please describe):</li> </ul>  |
| Specia | al Note section:   |

### Waiver Cost Projection Reporting: Special note for new capitated programs:

The State is implementing the first year of a new capitated program (converting from feefor-service reimbursement). The first year that the State implements a capitated program, the State will be making capitated payments for future services while it is reimbursing FFS claims from retrospective periods. This will cause State expenditures in the initial period to be much higher than usual. In order to adjust for this double payment, the State should not use the first quarter of costs (immediately following implementation) from the CMS-64 to calculate future Waiver Cost Projections, unless the State can distinguish and exclude dates of services prior to the implementation of the capitated program.

- The State has excluded the first quarter of costs of the CMS-64 from the cost-effectiveness calculations and is basing the cost-effectiveness projections on the remaining quarters of data.
- b.\_\_\_ The State has included the first quarter of costs in the CMS-64 and excluded claims for dates of services prior to the implementation of the capitated program.

Special Note for initial combined waivers (Capitated and PCCM) only:
Adjustments Unique to the Combined Capitated and PCCM Cost-effectiveness
Calculations -- Some adjustments to the Waiver Cost Projection are applicable only to
the capitated program. When these adjustments are taken, there will need to be an
offsetting adjustment to the PCCM Base year Costs in order to make the PCCM costs
comparable to the Waiver Cost Projection. In other words, because we are creating a
single combined Waiver Cost Projection applicable to the PCCM and capitated
waiver portions of the waiver, offsetting adjustments (positive and/or negative) need
to be made to the PCCM Actual Waiver Cost for certain capitated-only adjustments.
When an offsetting adjustment is made, please note and include an explanation and your
calculations. The most common offsetting adjustment is noted in the chart below and
indicated with an asterisk (\*) in the preprint.

| Adjustment     | Capitated Program               | PCCM Program                        |
|----------------|---------------------------------|-------------------------------------|
| Administrative | The Capitated Waiver Cost       | The PCCM Actual Waiver Cost         |
| Adjustment     | Projection includes an          | must include an exact offsetting    |
|                | administrative cost adjustment. | addition of the amount of the       |
|                | That adjustment is added into   | PMPM Waiver Cost Projection         |
|                | the combined Waiver Cost        | adjustment. (While this may seem    |
|                | Projection adjustment. (This    | counter-intuitive, adding the exact |
|                | in effect adds an amount for    | amount to the PCCM PMPM             |
|                | administration to the Waiver    | Actual Waiver Cost will subtract    |
|                | Cost Projection for both the    | out of the equation:                |
|                | PCCM and Capitated program.     | PMPM Waiver Cost Projection –       |
|                | You must now remove the         | PMPM Actual Waiver Cost =           |
|                | impermissible costs from the    | PMPM Cost-effectiveness).           |
|                | PCCM With Waiver                |                                     |
|                | Calculations See the next       |                                     |
|                | column)                         |                                     |

n. Incomplete Data Adjustment (DOS within DOP only)— The State must adjust base period data to account for incomplete data. When fee-for-service data is summarized by date of service (DOS), data for a particular period of time is usually incomplete until a year or more after the end of the period. In order to use recent DOS data, the State must calculate an estimate of the services ultimate value after all claims have been reported. Such incomplete data adjustments are referred to in different ways, including "lag factors," "incurred but not reported (IBNR) factors," or incurring factors. If date of payment (DOP) data is used, completion factors are not needed, but projections are complicated by the fact that payments are related to services performed in various former periods.

Documentation of assumptions and estimates is required for this adjustment.

- Using the special DOS spreadsheets, the State is estimating DOS within DOP. Incomplete data adjustments are reflected in the following manner on **Appendix D5** for services to be complete and on **Appendix D7** to create a 12-month DOS within DOP projection:
- 2.\_\_\_ The State is using Date of Payment only for cost-effectiveness no adjustment is necessary.
- 3.\_\_\_ Other (please describe):
- o. **PCCM Case Management Fees (Initial PCCM waivers only)** The State must add the case management fees that will be claimed by the State under new PCCM waivers. There should be sufficient savings under the waiver to offset these fees. The new PCCM case management fees will be accounted for with an adjustment on **Appendix D5.** 
  - 1.\_\_\_ This adjustment is not necessary as this is not an initial PCCM waiver in the waiver program.
  - 2.\_\_\_ This adjustment was made in the following manner:
- p. **Other adjustments**: Federal law, regulation, or policy change: If the federal government changes policy affecting Medicaid reimbursement, the State must adjust P1 and P2 to reflect all changes.
  - Once the State's FFS institutional excess UPL is phased out, CMS will no longer match excess institutional UPL payments.
    - ♦ Excess payments addressed through transition periods should not be included in the 1915(b) cost-effectiveness process. Any State with excess payments should exclude the excess amount and only include the supplemental amount under 100% of the institutional UPL in the cost effectiveness process.
    - ♦ For all other payments made under the UPL, including supplemental payments, the costs should be included in the cost effectiveness calculations. This would apply to PCCM enrollees and to PAHP, PIHP or MCO enrollees if the institutional services were provided as FFS wrap-around. The recipient of the supplemental payment does not matter for the purposes of this analysis.

1. No adjustment was made.

2.\_\_\_ This adjustment was made (Please describe) This adjustment must be mathematically accounted for in **Appendix D5**.

# J. Appendix D4 -- Conversion or Renewal Waiver Cost Projection and Adjustments.

If this is an Initial waiver submission, skip this section: States may need to make certain adjustments to the Waiver Cost Projection in order to accurately reflect the waiver program. If the State has made an adjustment to its Waiver Cost Projection, the State should note the adjustment and its location in **Appendix D4**, and include information on the basis and method, and mathematically account for the adjustment in **Appendix D5**.

CMS should examine the Actual Waiver Costs to ensure that if the State did not implement a programmatic adjustment built into the previous Waiver Cost Projection, that the State did not expend funds associated with the adjustment that was not implemented.

If the State implements a one-time only provision in its managed care program (typically administrative costs), the State should not reflect the adjustment in a permanent manner. CMS should examine future Waiver Cost Projections to ensure one-time-only adjustments are not permanently incorporated into the projections.

a. State Plan Services Trend Adjustment – the State must trend the data forward to reflect cost and utilization increases. The R1 and R2 (BY for conversion) data already include the actual Medicaid cost changes for the population enrolled in the program. This adjustment reflects the expected cost and utilization increases in the managed care program from R2 (BY for conversion) to the end of the waiver (P2). Trend adjustments may be service-specific and expressed as percentage factors. Some states calculate utilization and cost separately, while other states calculate a single trend rate. The State must document the method used and how utilization and cost increases are not duplicative if they are calculated separately. This adjustment must be mutually exclusive of programmatic/policy/pricing changes and CANNOT be taken twice. The State must document how it ensures there is no duplication with programmatic/policy/pricing changes.

1. [Required if the State's RY or R2 is more than 3 months prior to the

| 1 | [Required, if the State 8 B F of R2 is more than 3 i  | months prior to the         |
|---|---|-----------------------------|
|   | beginning of P1] The State is using actual State co   | ost increases to trend past |
|   | data to the current time period (i.e., trending from  | 1999 to present) The        |
|   | actual trend rate used is: Please doc                 | cument how that trend       |
|   | was calculated:                                       |                             |
| 2 | [Required, to trend BY/R2 to P1 and P2 in the futu    | ure] When cost increases    |
|   | are unknown and in the future, the State is using a   | predictive trend of         |
|   | either State historical cost increases or national or | regional factors that are   |
|   | predictive of future costs (same requirement as cap   | pitated ratesetting         |
|   | regulations) (i.e., trending from present into the fu | ture).                      |
|   | i State historical cost increases. Please indic       | ate the years on which      |
|   | the rates are based: base years                       | In addition,                |
|   |   |                             |

please indicate the mathematical method used (multiple regression, linear regression, chi-square, least squares, exponential smoothing, etc.). Finally, please note and explain if the State's cost increase calculation includes more factors than a price increase such as changes in technology, practice patterns, and/or units of service PMPM.

- ii. \_\_\_\_ National or regional factors that are predictive of this waiver's future costs. Please indicate the services and indicators used \_\_\_\_\_\_. In addition, please indicate how this factor was determined to be predictive of this waiver's future costs. Finally, please note and explain if the State's cost increase calculation includes more factors than a price increase such as changes in technology, practice patterns, and/or units of service PMPM.
- 3. The State estimated the PMPM cost changes in units of service, technology and/or practice patterns that would occur in the waiver separate from cost increase. Utilization adjustments made were service-specific and expressed as percentage factors. The State has documented how utilization and cost increases were not duplicated. This adjustment reflects the changes in utilization between R2 and P1 and between years P1 and P2.
  - i. Please indicate the years on which the utilization rate was based (if calculated separately only).
  - ii. Please document how the utilization did not duplicate separate cost increase trends.

## b. \_\_\_\_ State Plan Services Programmatic/Policy/Pricing Change Adjustment:

These adjustments should account for any programmatic changes that are not cost neutral and that affect the Waiver Cost Projection. For example, changes in rates, changes brought about by legal action, or changes brought about by legislation. For example, Federal mandates, changes in hospital payment from per diem rates to Diagnostic Related Group (DRG) rates or changes in the benefit coverage of the FFS program. **This adjustment must be mutually exclusive of trend and CANNOT be taken twice. The State must document how it ensures there is no duplication with trend.** If the State is changing one of the aspects noted above in the FFS State Plan then the State needs to estimate the impact of that adjustment. *Note: FFP on rates cannot be claimed until CMS approves the SPA per the 1/2/01 SMD letter. Prior approval of capitation rates is contingent upon approval of the SPA.* The R2 data was adjusted for changes that will occur after the R2 (BY for conversion) and during P1 and P2 that affect the overall Medicaid program.

### Others:

- Additional State Plan Services (+)
- Reductions in State Plan Services (-)
- Legislative or Court Mandated Changes to the Program Structure or fee schedule not accounted for in Cost increase or pricing (+/-)

- Graduate Medical Education (GME) Changes This adjustment accounts for **changes** in any GME payments in the program. 42 CFR 438.6(c)(5) specifies that States can include or exclude GME payments from the capitation rates. However, GME payments must be included in cost-effectiveness calculations.
- Copayment Changes This adjustment accounts for changes from R2 to P1 in any copayments that are collected under the FFS program, but not collected in the MCO/PIHP/PAHP capitated program. States must ensure that these copayments are included in the Waiver Cost Projection if not to be collected in the capitated program. If the State is changing the copayments in the FFS program then the State needs to estimate the impact of that adjustment.

| 1 | The S  | tate has chosen not to make an adjustment because there were no     |  |  |  |
|---|--------|---|--|--|--|
|   | progra | ammatic or policy changes in the FFS program after the MMIS         |  |  |  |
|   | claims | s tape was created. In addition, the State anticipates no           |  |  |  |
|   | progra | ammatic or policy changes during the waiver period.                 |  |  |  |
| 2 | An ad  | An adjustment was necessary and is listed and described below:      |  |  |  |
|   | i      | The State projects an externally driven State Medicaid managed      |  |  |  |
|   |        | care rate increases/decreases between the base and rate periods.    |  |  |  |
|   |        | For each change, please report the following:                       |  |  |  |
|   |        | AThe size of the adjustment was based upon a newly                  |  |  |  |
|   |        | approved State Plan Amendment (SPA). PMPM size of adjustment        |  |  |  |
|   |        | B The size of the adjustment was based on pending SPA.              |  |  |  |
|   |        | Approximate PMPM size of adjustment                                 |  |  |  |
|   |        | CDetermine adjustment based on currently approved SPA.              |  |  |  |
|   |        | PMPM size of adjustment   |  |  |  |
|   |        | DDetermine adjustment for Medicare Part D dual eligibles.           |  |  |  |
|   |        | E. Other (please describe):   |  |  |  |
|   | ii     | The State has projected no externally driven managed care rate      |  |  |  |
|   |        | increases/decreases in the managed care rates.                      |  |  |  |
|   | iii    | The adjustment is a one-time only adjustment that should be         |  |  |  |
|   |        | deducted out of subsequent waiver renewal projections (i.e., start- |  |  |  |
|   |        | up costs). Please explain:  |  |  |  |
|   | iv     | Changes brought about by legal action (please describe):            |  |  |  |
|   |        | For each change, please report the following:                       |  |  |  |
|   |        | AThe size of the adjustment was based upon a newly                  |  |  |  |
|   |        | approved State Plan Amendment (SPA). PMPM size of                   |  |  |  |
|   |        | adjustment  |  |  |  |
|   |        | B The size of the adjustment was based on pending SPA.              |  |  |  |
|   |        | Approximate PMPM size of adjustment                                 |  |  |  |
|   |        | CDetermine adjustment based on currently approved SPA.              |  |  |  |
|   |        | PMPM size of adjustment   |  |  |  |
|   |        | DOther (please describe):   |  |  |  |
|   | V      | Changes in legislation (please describe):                           |  |  |  |

|  | For each change, please report the following:  |
|--|--|
|  | A. The size of the adjustment was based upon a newly   |
|  | approved State Plan Amendment (SPA). PMPM size of  |
|  | adjustment   |
|  | B. The size of the adjustment was based on pending SPA.  |
|  | Approximate PMPM size of adjustment  |
|  | C Determine adjustment based on currently approved SPA.  |
|  | PMPM size of adjustment  |
|  | D. Other (please describe):  |
| vi.  |  |
|  | A. The size of the adjustment was based upon a newly   |
|  | approved State Plan Amendment (SPA). PMPM size of  |
|  | adjustment   |
|  | B. The size of the adjustment was based on pending SPA.  |
|  | Approximate PMPM size of adjustment  |
|  | CDetermine adjustment based on currently approved SPA.   |
|  | PMPM size of adjustment  |
|  | D. Other (please describe):  |
|  | /  |
| managed can on the admin for managed costs, addition Utilization R consulting, e etc. Note: on effectiveness administration managed can managed can adjustment.  1 No a 2 An a i | tive Cost Adjustment: This adjustment accounts for changes in the re program. The administrative expense factor in the renewal is based instrative costs for the eligible population participating in the waiver care. Examples of these costs include per claim claims processing onal per record PRO review costs, and additional Surveillance and Review System (SURS) costs; as well as actuarial contracts, encounter data processing, independent assessments, EQRO reviews, the estime administration costs should not be built into the costs test on a long-term basis. States should use all relevant Medicaid fon claiming rules for administration costs they attribute to the reprogram. If the State is changing the administration in the reprogram then the State needs to estimate the impact of that dijustment was necessary and no change is anticipated. dministrative adjustment was made.  Administrative functions will change in the period between the beginning of P1 and the end of P2. Please describe:  Cost increases were accounted for.  A Determine administration adjustment based upon an approved contract or cost allocation plan amendment (CAP).  B Determine administration adjustment based on pending contract or cost allocation plan amendment (CAP). |

|    |         |  | Otl        | her (please describe):  |  |  |  |
|----|---------|--|------------|---|--|--|--|
|    |         | iii [R   | Required,  | when State Plan services were purchased through a sole        |  |  |  |
|    |         | SC   | ource pro  | ocurement with a governmental entity. No other State          |  |  |  |
|    |         | ac   | dministra  | ative adjustment is allowed.] If cost increase trends are     |  |  |  |
|    |         | uı   | nknown a   | and in the future, the State must use the lower of: Actual    |  |  |  |
|    |         | S  | tate admi  | inistration costs trended forward at the State historical     |  |  |  |
|    |         | ac   | dministra  | ation trend rate or Actual State administration costs         |  |  |  |
|    |         |  |            | rward at the State Plan services trend rate. Please           |  |  |  |
|    |         |  |            | both trend rates and indicate which trend rate was used.      |  |  |  |
|    |         |  |            | etual State Administration costs trended forward at the       |  |  |  |
|    |         |  |            | ate historical administration trend rate. Please indicate the |  |  |  |
|    |         |  |            | ars on which the rates are based: base                        |  |  |  |
|    |         |  | -          | ars In addition, please indicate the                          |  |  |  |
|    |         |  | •          | athematical method used (multiple regression, linear          |  |  |  |
|    |         |  |            | gression, chi-square, least squares, exponential              |  |  |  |
|    |         |  |            | noothing, etc.). Finally, please note and explain if the      |  |  |  |
|    |         |  |            | ate's cost increase calculation includes more factors than    |  |  |  |
|    |         |  |            | price increase.   |  |  |  |
|    |         | В  |            | etual State Administration costs trended forward at the       |  |  |  |
|    |         | _  |            | ate Plan Service Trend rate. Please indicate the State Plan   |  |  |  |
|    |         |  |            | rvice trend rate from <b>Section D.I.J.a</b> . above .        |  |  |  |
|    |         |  |            |   |  |  |  |
| d. | 1915(k  | )(3) Tren  | d Adjus    | tment: The State must document the amount of                  |  |  |  |
|    |         | 1915(b)(3) services in the R1/R2/BY <b>Section D.I.H.a</b> above. The R1/R2/BY |            |   |  |  |  |
|    | already | y includes   | the actua  | al trend for the 1915(b)(3) services in the program. This     |  |  |  |
|    | adjusti | nent reflec  | cts the ex | spected trend in the 1915(b)(3) services between the          |  |  |  |
|    | •       |  |            | ver and the trend between the beginning of the program        |  |  |  |
|    |         |  |            | rogram (P2). Trend adjustments may be service-specific        |  |  |  |
|    |         |  | -          | age factors.  |  |  |  |
|    | 1.      |  |            | State's BY or R2 is more than 3 months prior to the           |  |  |  |
|    |         |  |            | o trend BY or R2 to P1] The State is using the actual         |  |  |  |
|    |         |  |            | end to project past data to the current time period (i.e.,    |  |  |  |
|    |         |  |            | 99 to present). The actual documented trend is:               |  |  |  |
|    |         | 0.   |            | ease provide documentation.                                   |  |  |  |
|    | 2.      | Require  |            | the State's BY or R2 is trended to P2. No other               |  |  |  |
|    |         |  |            | ment is allowed] If trends are unknown and in the future      |  |  |  |
|    |         |  | . •        | m present into the future), the State must use the lower of   |  |  |  |
|    |         |  |            | 015(b)(3) trend or the State's trend for State Plan           |  |  |  |
|    |         |  |            | document both trend rates and indicate which trend rate       |  |  |  |
|    |         | was used   |            |   |  |  |  |
|    |         |  |            | orical 1915(b)(3) trend rates                                 |  |  |  |
|    |         | ~  |            | ease indicate the years on which the rates are based: base    |  |  |  |
|    |         |  | yea        | •   |  |  |  |
|    |         |  | •          | ease indicate the mathematical method used (multiple          |  |  |  |
|    |         |  |            | gression, linear regression, chi-square, least squares,       |  |  |  |
|    |         |  | _          | ponential smoothing, etc.):                                   |  |  |  |
|    |         |  | CA         | ponential sincoming, etc. j.                                  |  |  |  |

- ii. State Plan Service Trend
  1. Please indicate the State Plan Service trend rate from Section D.I.J.a. above
- e. **Incentives (not in capitated payment) Trend Adjustment:** Trend is limited to the rate for State Plan services.
  - 1. List the State Plan trend rate by MEG from Section D.I.J.a
  - 2. List the Incentive trend rate by MEG if different from Section D.I.J.a.
  - **3.** Explain any differences:
- f. **Other Adjustments** including but not limited to federal government changes. (Please describe):
  - If the federal government changes policy affecting Medicaid reimbursement, the State must adjust P1 and P2 to reflect all changes.
  - Once the State's FFS institutional excess UPL is phased out, CMS will no longer match excess institutional UPL payments.
    - Excess payments addressed through transition periods should not be included in the 1915(b) cost-effectiveness process. Any State with excess payments should exclude the excess amount and only include the supplemental amount under 100% of the institutional UPL in the cost effectiveness process.
    - ♦ For all other payments made under the UPL, including supplemental payments, the costs should be included in the cost effectiveness calculations. This would apply to PCCM enrollees and to PAHP, PIHP or MCO enrollees if the institutional services were provided as FFS wrap-around. The recipient of the supplemental payment does not matter for the purposes of this analysis.
  - Pharmacy Rebate Factor Adjustment (Conversion Waivers Only)\*: Rebates that States receive from drug manufacturers should be deducted from Base Year costs if pharmacy services are included in the capitated base. If the base year costs are not reduced by the rebate factor, an inflated BY would result. Pharmacy rebates should also be deducted from FFS costs if pharmacy services are impacted by the waiver but not capitated. Basis and Method:
  - 1. Determine the percentage of Medicaid pharmacy costs that the rebates represent and adjust the base year costs by this percentage. States may want to make separate adjustments for prescription versus over the counter drugs and for different rebate percentages by population. States may assume that the rebates for the targeted population occur in the same proportion as the rebates for the total Medicaid population *which includes accounting for Part D dual eligibles*. Please account for this adjustment in **Appendix D5**.
  - 2.\_\_\_ The State has not made this adjustment because pharmacy is not an included capitation service and the capitated contractor's providers do not

|    | prescribe drugs that are paid for by the State in FFS or Part D for the du |
|----|--|
|    | eligibles.   |
| 3. | Other (please describe):   |
| _  |  |
| 1. | No adjustment was made.  |
| 2. | This adjustment was made (Please describe). This adjustment must be        |
|    | mathematically accounted for in <b>Appendix D5</b> .                       |

### K. Appendix D5 – Waiver Cost Projection

The State should complete these appendices and include explanations of all adjustments in **Section D.I.I and D.I.J** above.

### L. Appendix D6 – RO Targets

The State should complete these appendices and include explanations of all trends in enrollment in **Section D.I.E.** above.

### M. Appendix D7 - Summary

- a. Please explain any variance in the overall percentage change in spending from BY/R1 to P2.
  - 1. Please explain caseload changes contributing to the overall annualized rate of change in **Appendix D7 Column I.** This response should be consistent with or the same as the answer given by the State in **Section D.I.E.c & d**:

Changes in enrollment are based on historically observed membership patterns that are anticipated to continue into the future. The populations included within waiver during the base year were not significantly impacted by the moratorium on Medicaid disenrollment due to the additional eligibility criteria for the covered populations under this waiver.

2. Please explain unit cost changes contributing to the overall annualized rate of change in **Appendix D7 Column I.** This response should be consistent with or the same as the answer given by the State in the State's explanation of cost increase given in **Section D.I.I and D.I.J**:

The rate of change between BY to P1 for all MEGs reflects an annualized rate of change inclusive of state plan trend, program changes and impacts to the KanCare managed care capitated rates associated with the Public Health Emergency (COVID-19 impacts on utilization and cost and acuity associated with the moratorium on Medicaid beneficiaries' disenrollment).

P2 through P5 annualized rates of change reflect the state plan trend factors reflected in KanCare capitation rate development.

3. Please explain utilization changes contributing to the overall annualized rate of change in **Appendix D7 Column I.** This response should be

consistent with or the same as the answer given by the State in the State's explanation of utilization given in **Section D.I.I and D.I.J**:

The rate of change between BY to P1 for all MEGs reflects an annualized rate of change inclusive of state plan trend, program changes and impacts to the KanCare managed care capitated rates associated with the Public Health Emergency (COVID-19 impacts on utilization and cost and acuity associated with the moratorium on Medicaid beneficiaries' disenrollment).

P2 through P5 annualized rates of change reflect the state plan trend factors reflected in KanCare capitation rate development.

Please note any other principal factors contributing to the overall annualized rate of change in **Appendix D7 Column I.** 

## Part II: Appendices D.1-7

Please see attached Excel spreadsheets.

Appendix D: [1915b INITIAL Waiver Cost Effectiveness Appendices KS 2023.09.21 DRAFT]

# **Instructions for**

Section 1915(b) Waiver Preprint
For
MCO, PIHP, PAHP, PCCM Programs
And
FFS Selective Contracting Programs

July 18, 2005 MMA amendment version

**Draft** 

# **Preprint Instructions**

### Introduction

This waiver preprint is for a State's use in requesting authority under section 1915(b) of the Social Security Act (the Act) to operate a managed care program. Specifically, it is designed for use in authorizing programs involving Managed Care Organizations (MCOs), Prepaid Inpatient Health Plans (PIHPs), Prepaid Ambulatory Health Plans (PAHPs), and Primary Care Case Management (PCCM) systems. In addition, it can be used for section 1915(b)(4) fee-for-service selective contracting programs. Use of this 1915(b) waiver preprint is strongly encouraged.

Section 1915(b) of the Act, and 42 CFR 431.55, require that states assure waivers under this authority are cost-effective, and do not substantially impair access to services of adequate quality where medically necessary.

This waiver preprint is organized as follows:

| Face Sheet      | Key Information         |
|-----------------|-------------------------|
| Section A       | Program Description     |
| Section B       | Monitoring Plan         |
| Section C       | Monitoring Results      |
| Section D       | Cost effectiveness      |
| Appendices D1-7 | Cost effectiveness data |

This preprint incorporates relevant statutory requirements (see sections 1902, 1903, 1915, and 1932 of the Act), as well as pertinent regulations (see 42 CFR Parts 431, 434, and 438). Please note that states must still have MCO contracts and capitation payments prior approved by the CMS Regional Office, and must have PIHP and PAHP contracts and capitation payments reviewed and approved by the CMS Regional Office.

This preprint is not for use in authorizing managed care programs under sections 1905(t), 1915(a), or 1932(a) of the Act. Programs under those authorities are authorized through state plan amendments.

### **Features**

This waiver preprint is designed to simplify the waiver application process. It has the following features:

• <u>Use same document for initial and renewal</u>. The State may use this waiver preprint to make an initial request to authorize a new 1915(b) waiver program, or

- to request a renewal or amendment of an existing one. In addition, Sections A and B (Program Description and Monitoring Plan) need not be resubmitted at each renewal if there are few or no changes.
- <u>Authorize multiple programs</u>. The preprint is flexible enough to be used to authorize multiple managed care programs under a single waiver request. However, it is up to States to determine how many waiver programs they want to authorize in a given waiver request.
- Reduce duplication with other requirements. Federal regulations in 42 CFR 438 provide clear and consistent requirements related to beneficiary protections for all types of managed care programs; and for access and quality for capitated programs. As a result, in many places assurances of compliance with regulatory requirements will be sufficient to comply with waiver requirements related to Program Impact, Access, and Quality. Additional information may be required if a State requests a waiver of a provision within the regulation.
- <u>Provide clear evaluation criteria</u>. The preprint provides clear direction on the information needed and criteria used to evaluate waiver requirements related to Program Impact, Cost Effectiveness, Access, and Quality.

### How to submit

What to include in submission. For initial or renewal requests, submit the items below. For amendments, see the next section.

- Signed cover letter (from the Governor, state cabinet members responsible for state Medicaid activities, the Director of the state Medicaid agency, or someone with authority to submit waiver requests on behalf of the Director)
- Face sheet
- Sections A-D (as applicable; see below)
- Appendices D1-7 (as applicable; see below)
- Any other state-specific attachments.

Number of copies/format. Please submit the following to the CMS Central Office:

- One original hard copy of the waiver preprint and attachments
- One electronic copy of the waiver and any attachments available electronically
- Four (4) copies of any waiver attachments not available electronically

At the same time, send at least one hard copy of the waiver request to the appropriate CMS Regional Office.

<u>Where to send</u>. For MCO programs, PCCM programs, PAHP programs covering dental or transportation services, and FFS selective contracting programs:

CMS, Center for Medicaid and State Operations Attn: Director, FCHPG, Division of Integrated Health Systems 7500 Security Boulevard Baltimore, MD 21244

For PIHP/PAHP programs focusing on behavioral health, or on elderly and disabled populations:

CMS, Center for Medicaid and State Operations, DEHPG Attn: Director, Division of Integrated Health Systems 7500 Security Boulevard Baltimore, MD 21244

<u>Processing timelines</u>. CMS must approve, disapprove, or request additional information for a waiver request submitted under section 1915(b) of the Act within 90 days of receipt, or else the request is deemed granted. When CMS requests additional information, the waiver request must be approved or disapproved within 90 days of CMS' receipt of the State's complete response to the request for additional information, or the waiver request is deemed granted. The 90-day time period begins (i.e., day number one) on the day after the day the State's waiver or response to request for additional information is received by the addressee (i.e., the Secretary, the CMS Central Office, or CMS Regional Office designee) and ends 90 calendar days later.

### When Amendment Needed During Waiver Period

The State must submit an amendment for major changes, including changes in waivers/statutory authority needed, type/number of delivery systems, geographic areas, populations, services, PCCM quality/access, monitoring plan, changes in payment rates, or changes in costs or trends that may jeopardize cost-effectiveness. Please submit replacement page(s) for relevant changes.

The same timelines and procedures described in the "How to Submit" section above apply to waiver amendments. Approval of a request to amend the waiver is effective from the date of approval through the end of the renewal period. The request must be submitted and approved prior to implementation of a change in the waiver program.

#### **Instructions for Filling Out Sections A, B, and C**

General instructions for filling out Sections A, B, and C are below. Each Section may have more detailed instructions. The preprint clearly indicates if a given item only applies to a certain type of managed care entity. If a given item does not apply, the State should indicate this by inserting "not applicable."

<u>Assurance of compliance with requirements</u>. The preprint includes assurances with compliance with applicable federal statutory, regulatory, and policy requirements related to managed care.

Exception: If the State is requesting a waiver of a provision of a federal

managed care requirement, it must add language at the end of the assurance stipulating the waiver being requested, and what, if

anything, the State will do instead.

<u>Detail on discretionary items</u>. In areas where the State has discretion, the State must describe what method it uses. For example, 42 CFR 438.10(c)(1) requires the State to identify prevalent non-English languages, but gives the State discretion in what methodology to use. For PCCM programs, the State has broader discretion in demonstrating how the waiver program impacts access and quality, so must describe in detail the standards and processes it uses.

<u>Initial waiver request</u>. If this is an initial waiver request, the State should fill out Sections A (Program Description), B (Monitoring Plan), D (Cost-Effectiveness) and Appendices in full. In Section C (Monitoring Results), the State must assure that in the renewal request, it will submit the results of its monitoring activities.

<u>Renewal waiver request -- converting to new preprint</u>. If this is the first time a State is using this preprint format, the State should fill out the preprint in full.

<u>Renewal waiver request – once new preprint has been used</u>. If the State has used this format for the previous waiver period, the State should fill out Sections C and D (Monitoring Results and Cost-Effectiveness) and Appendices D1-7 of the preprint in full. With respect to Sections A-B (Program Description and Monitoring Plan), the State has two options:

- Option 1 Submit sections in full. The State may want to consider this if there are numerous changes from how the program was operated and/or monitored compared to the previous waiver period.
- Option 2 Carry over from previous waiver period. If there are few or no changes to the Program Description or Monitoring Plan, the State need not re-submit these sections. Instead, it can indicate it will use the same Sections from the previous waiver period, and if needed, submit replacement pages for minor changes.

The State may choose different options for Section A versus Section B. Please indicate on the Facesheet which option the State uses.

<u>Single program</u>. Many areas of the preprint apply to all entity types (e.g. enrollment, information). However, if a given section does not apply to the type of entity in a single program waiver, please respond by inserting "Not Applicable."

<u>Multiple programs</u>. This preprint can be used for a combination of capitated and PCCM programs. However, not all programs will fit each item, or the answer to a given item may be different for PCCM versus a capitated program. If the State's response differs for either the capitated or PCCM program, please check the box if applicable and add narrative below to describe to which program(s) the checked box applies and how.

FFS selective contracting programs. If a State is only using section 1915(b)(4) authority to selectively contract FFS providers (i.e. who do not qualify as an MCO, PIHP, PAHP, or PCCM), the portions of the preprint that require assurances with managed care regulations and contracts do not apply. However, the State must still address program

impact, access, and quality, though they have discretion in how to do so. Please fill in the "1915(b)(4) FFS selective contracting" items within each section.

#### MMA 1915(b) Amendment Instructions

Any drug costs for Dual Eligibles that are in the waiver cost-effectiveness and no longer covered by Medicaid will need to be adjusted out of the 1915(b) waivers as of 1/1/2006.

Option 1: You may do this through a Waiver renewal submitted for an effective date on or before January 1, 2006. To do this, the State would have an additional P1 adjustment on Appendix D5, just add 2 columns to document. The adjustment would be noted on the updated preprint at pages 15, 67, 72, 73, 77, 78, and 81. In addition, please note on Appendix D2.S the drug costs for the Dual Eligibles that have been excluded.

or

Option 2: through an extra amendment to your waiver submitted for an effective date on or before January 1, 2006. To do this, the State would have an additional P1 adjustment on Appendix D5, just add 2 columns to document. The adjustment would be noted on the updated preprint at pages 15, 67, 72, 73, 77, 78, and 81. In addition, please note on Appendix D2.S the drug costs for the Dual Eligibles that have been excluded.

Qs and As from States regarding the modification to 1915(b) waivers

Q1: Since Medicaid must pay the federal government back for the amount of drug payments that Iowa paid for dual eligibles in 2003 after implementation of Medicare modernization, we are not sure that there will be any less amount that Medicaid paid for drugs. It is more indirect than before when Medicaid paid the costs directly, but the incidence is for drugs when we have to pay back the federal government. Also we will lose the drug rebate for the drugs we paid, which again we think may mean no savings to Medicaid for Medicare paying drugs for the dual eligibles.

A1: The calculation of state contribution and the overall cost to the State will not count against the waiver cost-effectiveness in future 1915(b) waivers. These are separate calculations.

#### **Instructions for Filling Out Section D – Cost Effectiveness**

Cost-effectiveness is one of the three elements required of a 1915(b) waiver. The Cost Effectiveness test for 1915(b) waivers will no longer rely on a comparison of "with waiver" and "without waiver" costs. Instead, States must demonstrate that their waiver cost projections are reasonable and consistent with statute, regulation and guidance. The State must project waiver expenditures for the upcoming two-year waiver period, called

Prospective Year 1 (P1) and Prospective Year 2 (P2). The State must then spend under that projection for the duration of the waiver. In order for CMS to renew a 1915(b) waiver, a State must demonstrate that the waiver was less than the projection during the retrospective two-year period.

The 1915(b) Cost-Effectiveness Instructions are divided into 3 major sections:

Section I. Definitions and Terminology

Section II. General Principles of the Cost-Effectiveness Test

Section III. Instructions for Appendices

In addition there are seven Appendices:

Appendix D1. Member Months

Appendix D2.S Services in the Actual Waiver Cost

Appendix D2.A Administration in the Actual Waiver Cost

Appendix D3. Actual Waiver Cost

Appendix D4. Adjustments in Projection

Appendix D5. Waiver Cost Projection

Appendix D6. RO Targets

Appendix D7. Summary Sheet

States should complete the Appendices first and then describe the Appendices in the State Completion Section of the Preprint. The Appendices included with the Preprint have been filled in with a completed actual example from the State of Nebraska. Each State should modify the spreadsheet to reflect their own program structure and replace the Nebraska information with its own data. *Note: the example is for illustrative purposes only. It does not reflect Nebraska's actual experience or program structure.* 

In addition, technical assistance is available through each State's CMS Regional Office. Each Regional Office has a guide providing additional information regarding the procedures and policies for developing cost-effectiveness documentation for 1915(b) waiver requests.

# Actual Waiver Service Cost + Actual Waiver Administration Cost<= Projected Waiver Cost

#### I. Definitions and Terminology

The following terms will be used throughout this document and are defined below:

#### **For Initial Waivers:**

Historical Period

• BY = Base Year

Projected Waiver Period

- P1 = Prospective Year 1
- P2 = Prospective Year 2

# For Conversion Waivers (existing waivers which will "convert" from the former "with and without waiver" cost effectiveness test to the new cost effectiveness test described in these instructions):

Historical Period for first time a State completes the new cost effectiveness test

• BY = Base Year – CMS prefers 7/1/2001 - 6/30/2002

Projected Waiver Period

- P1 = Prospective Year 1
- P2 = Prospective Year 2

#### For Renewal Waivers:

Retrospective Waiver Period

- R1 = Retrospective Year 1
- R2 = Retrospective Year 2 Project forward from end of R2 using experience/trends from R1 and R2

Projected Waiver Period

- P1 = Prospective Year 1
- P2 = Prospective Year 2

Form CMS-64: Quarterly Medicaid Statement of Expenditures for the Medical Assistance Program (MBES - formerly known as the HCFA-64) submitted by States as an accounting statement under Title XIX and Title XXI of the Social Security Act. The Form CMS 64 is completed according to the reporting instructions in the State Medicaid Manual, Section 2500. Additional technical assistance is available through each State's CMS Regional Office. Each Regional Office will have a guide providing additional information regarding the procedures and policies for developing cost-effectiveness documentation for 1915(b) waiver requests. In general, CMS-64 data is recorded based on the date that a payment was made to a provider.

#### Form CMS-64 Summary and CMS-64.9:

The Form CMS-64 Summary is an accounting of all expenditures for Medical Assistance services and administration for both MAP (CMS-64.9) and ADM (CMS-64.10) under Medicaid Title XIX and Title XXI Medicaid Expansion Groups including waiver expenditures. The Summary Sheet is generated from all worksheets entered by the State in support of each line item (including prior period adjustments). The CMS-64.9 reports current expenditures for Medical Assistance services under the non-waiver programs.

<u>Form CMS-64.10</u>: The *Form CMS-64.10* is an accounting of **administrative** expenditures in Medicaid Title XIX for non-waiver programs.

Form CMS-64.21U: The Form CMS-64.21U is an accounting of service and administrative expenditures for the State Medicaid Expansion portion of the Children's Health Insurance Program (SCHIP) Title XXI. This form reports expenditures for children covered under 1905(u)(2) and (u)(3) of the Social Security Act.

#### Form CMS-64 F:

The CMS-64 F Form recaps all CMS-64.21 Medicaid Expansion Forms and Medicaid CMS 64.9 Forms. The CMS-64 F Form is summarized in the CMS-64 Summary Form. The CMS-64 F describes the source of the data on each line of the CMS-64 Summary. An example follows:

CMS-64 Summary, Line 6 MAP = \$100 CMS-64 F, Line 6 MAP, Form CMS-64.9 = \$80 CMS-64F, Line 6 MAP, Form CMS-64.21 = \$20

Form CMS-64.9 Waiver: Same as the Form CMS-64.9 except the Form CMS-64.9 Waiver reports Medical Assistance service payments only for the population and services covered by a State's waiver program. The State will provide separate CMS-64.9 Waiver forms for each 1915(b) waiver program. Therefore, the CMS-64.9 Waiver forms will contain data that is a subset of the data contained in the Form CMS-64 Summary. If a beneficiary is enrolled in more than one waiver program (e.g., a comprehensive MCO risk contract and a separate PIHP for mental health services), the State reports costs for each beneficiary impacted by each waiver on a CMS-64.9 Waiver form for expenditures that are not included on other 64.9 Waiver forms. The CMS-64.9 Waiver forms are mutually exclusive, meaning that expenditures must not be counted twice. Multiple CMS-64.9 Waiver forms may be appropriate for a waiver. For instance, the State may choose to have multiple Medicaid Eligibility Groups (MEGs) for each waiver and can use a separate form for each MEG – provided that the expenditures are not included on other 64.9 Waiver forms. If the costs for a certain population includes beneficiaries which are impacted by both an 1115 demonstration and a 1915(b) waiver, the State will report the costs for that particular population (including only beneficiaries impacted by both an 1115 demonstration and a 1915(b) waiver) on a single, separate CMS 64.9 Waiver form that will be reported once, but counted in both cost test analyses. The separate CMS 64.9 Waiver form should be clearly identified as impacting both the 1115 demonstration and 1915(b) waiver. See the specific instructions in the CMS 64 instruction section in the Technical Manual for that circumstance. If the State has specific questions regarding this requirement, please contact your State's Regional Office (RO). To enhance the CMS-64 Waiver tracking, the State should report their expenditures for the population covered under their waiver using the following Standard 1915(b) Waiver coding system:

- State Code: This will be the State's two-digit identifier (e.g., CA, FL, PA);
- Two digit waiver number;
- Followed by the two-digit waiver renewal number; and
- Followed by the two-digit consecutive waiver year.

Please work with your RO if you need guidance identifying this number. Example: The Iowa Plan reporting for a waiver renewed on July 1, 2001 would use: IA07.R02.05. The Iowa Plan is Iowa's seventh waiver. It was renewed for the second time on July 1, 2001. If the first year of their waiver began July 1, 1997, the waiver year beginning July 1, 2001 would be 05.

| State Code                        | IA |
|-----------------------------------|----|
| Two-digit waiver number           | 07 |
| Two-digit waiver renewal number   | 02 |
| Two-digit consecutive waiver year | 05 |

Form CMS-64.9P Waiver: Same as the CMS-64.9 Waiver except reporting a prior period adjustment.

Form CMS-64.10 Waiver: Same as the Form CMS-64.10 except the Form CMS-64.10 Waiver reports Administration costs only for the population and services covered by the State's 1915(b) waiver program. The State will provide separate CMS-64.10 Waiver forms for each 1915(b) waiver program. The State must report administrative costs attributable to each waiver program on separate CMS-64.10 Waiver forms.

Administrative costs that are applicable to more than one waiver program must be allocated to the respective CMS-64.10 Waiver forms based on a method approved by CMS (e.g., allocation based on caseload or Medical Assistance payments). Therefore, the CMS-64.10 Waiver forms will contain data that is a subset of the data contained in the Form CMS-64 Summary. If the State has specific questions regarding this requirement, please contact your State's RO. To enhance the CMS-64 Waiver tracking, the State should report their expenditures for the population covered under their waiver using the Standard 1915(b) Waiver coding system. Note: States should document their cost allocation methodology for administration costs between waivers in D.I.G.

<u>Form CMS-64.10P Waiver:</u> Same as the *CMS-64.10 Waiver* except reporting a prior period adjustment.

Form CMS-64.21U Waiver: Same as the Form CMS-64.21U except the Form CMS-64.21U Waiver reports Medical Assistance service payments only for the population and services covered by a State's waiver programs. Cost Effectiveness requirements apply only to Medicaid Expansion SCHIP populations under 1905(u)(2) and (u)(3) under 1915(b) waivers. This requirement does not apply to separate stand alone SCHIP programs that are not Medicaid expansion programs or Medicaid Expansion populations not under 1915(b) waivers. Medicaid Expansion populations under 1905(u)(2) and (u)(3) should be included under 1915(b) waivers if the State is required to waive 1915(b)(1) or 1915(b)(4) in order to implement a particular programmatic aspect of their FFS or managed care program. The State will provide separate CMS-64.21U Waiver forms for each 1915(b) waiver program. Therefore, the CMS-64.21U Waiver forms will contain data that is a subset of the data contained in the Form CMS-64 Summary. If a beneficiary is enrolled in more than one waiver program (e.g., a comprehensive MCO risk contract and a separate PIHP for mental health services), the State reports costs for each beneficiary impacted by each waiver on a CMS-64.21U Waiver form for expenditures that are not included on other 64.21U Waiver forms. The CMS-64.21U Waiver sheets are mutually exclusive, meaning that expenditures must not be counted twice. Multiple CMS-64.21U Waiver forms may be appropriate for a waiver. For instance, the State may choose to have multiple Medicaid Eligibility Groups (MEGs) for each waiver and can use a separate form for each MEG – provided that the expenditures are not included on other 64.21U Waiver forms. If the costs for a certain population includes beneficiaries which are impacted by both an 1115 demonstration and a 1915(b) waiver, the State will report the costs for that particular population (including only beneficiaries impacted by both an 1115 demonstration and a 1915(b) waiver) on a

single, separate CMS 64.21U Waiver form that will be reported once, but counted in both cost test analyses. The separate CMS 64.21U Waiver form should be clearly identified as impacting both the 1115 demonstration and 1915(b) waiver. See the specific instructions in the CMS 64 instructions section in the Technical Manual for that circumstance. If the State has specific questions regarding this requirement, please contact your State's Regional Office (RO). To enhance the CMS-64 Waiver tracking, the State should report their expenditures for the population covered under their waiver using the Standard 1915(b) Waiver coding system.

<u>Form CMS-64.21UP Waiver:</u> Same as the *CMS-64.21U Waiver* except reporting a prior period adjustment.

**Schedule D:** Schedule D is a report of waiver expenditures by waiver year for a given waiver period that is generated within the Medicaid Statement of Expenditures for the Medical Assistance Program (MBES) when selected by an MBES user from the reports menu. The State will submit a Schedule D for the previous waiver period with each renewal submission.

Base Year: In an Initial Waiver (i.e., first submission of a new program's cost-effectiveness data), CMS requires all States to create a BY which can be used to project total expenditures for the projected waiver period (P1 and P2). The BY must be the most recent year that has already concluded. The State must justify the use of any other year as the base year. All expenditures in the BY will be verified by the RO. The BY expenditure and enrollment data should be the actual experience specific to the population covered by the waiver. The maximum time period between a BY and P1 should be five years. CMS recommends that States use the first day of a Federal quarter as the effective date for 1915(b) waivers to simplify the process of using CMS-64 Waiver submissions in demonstrating cost-effectiveness. If this is not possible, States must use the first day of a month as the effective date.

Base Year for Conversion Waivers: In Conversion Renewal Waivers (i.e., existing 1915(b) waivers which will comply with these cost-effectiveness instructions for the first), CMS will require all States to create a BY which can be used to project total expenditures for the projected waiver periods (P1 and P2). If possible, the BY should be a year which has already concluded and where no additional payments can be recorded. All expenditures in the BY will be verified by the RO. CMS prefers that states use 7/1/2001 -6/30/2002 as their BY because it was prior to the announcement of the new test and would not allow states to increase costs after the announcement that there would be no retrospective review for the conversion renewal period. That base year is also complete and allows states to begin analysis in order to submit their waivers in a timely manner. If the State would like, CMS will negotiate a BY that has already been concluded other than 7/1/2001 - 6/30/2002. For waivers just renewed in 2003 under the old methodology, if a State begins reporting waiver expenditures by MEG in a timely fashion, the State may have a full year of data on the MBES system via the CMS-64 Waiver forms by the time the waiver is renewed in 2005. If this is the case, the State could use the Schedule D information for a waiver year in the most recent waiver period to complete their

upcoming renewal. CMS recommends that States use the first day of a quarter as the effective date for 1915(b) waivers to simplify the process of using CMS-64 Waiver submissions in demonstrating cost-effectiveness. If this is not possible, States must use the first day of a month as the effective date. Note: For the first renewal of an initial waiver or the first time that a State uses the new method, actual administration and service costs must be verified by the RO prior to adding into waiver cost projections.

<u>Caseload</u>: The total number of individuals enrolled on a waiver at any given time is its caseload. Because cost-effectiveness is calculated on a PMPM, the State will not be held accountable for caseload changes between Medicaid Eligibility Groups nor for overall changes in the magnitude of the State's caseload. The standard measurement for caseload is member months.

<u>Case mix:</u> The payments and the PMPM costs of a waiver program are affected by the distribution of the caseload among different reporting categories (MEGs in a 1915(b) waiver). The relative distribution of a member months among MEGs is referred to as membership mix or "case mix". Anytime a State has a MEG with greater than average cost and a caseload growing at a faster rate than less expensive MEGs, the overall weighted average should account for casemix changes or there will be a false impression of the waiver not being cost-effective. For example, in a State with 100 enrolled members, MEG 1 has a PMPM cost of \$3,000 and has 25% of the member months (25 member months) in the base year. MEG 2 has a PMPM cost of \$300 and has 75% of the member months (75 member months) in the base year. The overall weighted PMPM for BY with the base year casemix would be:

$$(\$3000 \times 25) + (\$300 \times 75) = 975$$
 BY PMPM x BY MM =BY PMPM With Casemix for BY

The State projects that the casemix and costs will remain the same in the future (P1). However, if in P1, the program's casemix changes so that MEG 1 has 30% of the member months and MEG 2 has 70% of the member months in P1. The overall weighted PMPM for P1 with the P1 casemix would be:

$$(\$3000 \times 30) + (\$300 \times 70)$$
 = \$1,110 P1 PMPM x P1 MM = P1 PMPM With Casemix for P1

In this case, because MEG 1 has a high cost, a relative distribution change from MEG2 to MEG 1 artificially inflates the PMPM if the State does not account for the changes in the casemix. The overall weighted PMPM for P1 with Casemix for BY

$$\frac{(\$3000 \times 25) + (\$300 \times 75)}{100} = 975$$
 P1 PMPM x BY MM =P1 PMPM With Casemix for BY

Throughout this document, CMS has explained when to account for casemix changes and how to calculate those calculations. In determining whether to renew the waiver, States are not held accountable for caseload changes between Medicaid Eligibility Groups nor for overall changes in the magnitude of caseload in the cost-effectiveness test. However, for the purpose of on-going quarterly monitoring, the ROs will be using a two-fold test: one which accounts for casemix changes (to monitor for PMPM waiver cost-effectiveness) and another which does not account for casemix changes (to monitor for

overall growth in CMS-64 expenditures). These calculations are projected in Appendix D6 and explained in the instructions and Technical Assistance Guide.

Medicaid Eligibility Group (MEG) - A MEG is a population reporting category usually determined by eligibility group, geography, or other characteristics that would appropriately reflect the services that will be provided. Each State will have at least one Title XIX MEG for a Medicaid 1915(b) waiver. If the State includes MCHIP populations under 1905(u)(2) and/or (u)(3) in the 1915(b) waiver, then the State will also have at least one Title XXI MEG. Each MEG's costs will be reported on a separate 64.9 Waiver Form (64.21U Waiver Form if the MEG is for an MCHIP population). States are held accountable for member month distribution changes within MEGs, but not between MEGs. In cases where significantly different costs exist between different populations, the State should consider separate MEGs to account for the likelihood of a change in the proportion of the enrollees being served in any single reporting group. The State should recognize the impact on cost trends of the increase in the proportion of membership, which would be associated with the higher cost group when determining costeffectiveness. The State may want to consider a more complex reporting structure, which would attempt to recognize high-cost groups separately from low-cost groups. It is in a State's interest to group populations with similar costs and similar caseload growth together. For example, a State has a program with 100 member months - 25% of which cost \$3,000 and 75% of which cost \$300. The State can choose to have a single MEG with a PMPM cost of \$975 or two MEGS with a weighted PMPM of \$975. If the State has a distribution shift between the two population groups so that there are relatively more expensive persons costing \$3,000, the State will be held accountable for that redistribution effect if it has only one MEG and will not be held accountable if the State has two MEGS. The weighted-average PMPM Casemix for BY for the single MEG is \$1,110. The weighted-average PMPM Casemix for BY for two MEGs is \$975.

#### One MEG

| Base Year PMPM Casemix BY                |              | P1 PMPM Casemi                           | x BY         |
|--|--------------|--|--------------|
| $(\$3000 \times 25) + (\$300 \times 75)$ | = 975        | $(\$3000 \times 30) + (\$300 \times 70)$ | = \$1,110    |
| 100                                      |              | 100                                      |              |
| BY PMPM x BY MM                          | =BY PMPM     | P1 PMPM x P1 MM                          | =P1 PMPM     |
| BY MM                                    | With Casemix | BY MM                                    | With Casemix |
|  | for BY       |  | for BY       |

#### Two MEGs

|   | Base Year PMPM Co                        | asemix BY    | P1 PMPM Casemix BY                                |          |
|---|--|--------------|---|----------|
|   | $(\$3000 \times 25) + (\$300 \times 75)$ | = 975        | $(\$3000 \times 25) + (\$300 \times 75)$          | = 975    |
|   | 100                                      |              | 100   |          |
| Ī | BY PMPM x BY MM                          | =BY PMPM     | $(P1 PMPM \times BY MM) + (P1 PMPM \times BY MM)$ | =P1 PMPM |
|   | BY MM                                    | With Casemix | BY MM   | With     |
|   |  | for BY       |   | Casemix  |
|   |  |              |   | for BY   |

**Adjustments:** Each State creates budget projections in a slightly different manner than other states. To address this, CMS has identified the most common adjustments states

make to base year data (in initial and conversion waivers) and R2 data (in renewal waivers). The State must document each adjustment made, what is meant by each adjustment in the State Completion Section, how that adjustment does not duplicate another adjustment made, and how each adjustment was calculated. For example, in the State Completion section, the State is asked to document the State Plan Services Trend Adjustment. The State Plan Services Trend Adjustment reflects the expected PMPM cost and utilization increases (e.g., service prices, practice patterns, and technical innovation) in the managed care program from R2 (BY for initial/conversion waivers) to the end of the waiver (P2). Trend adjustments may be State Plan service-specific. Adjustments are typically expressed as percentage factors. Some states calculate utilization and cost increases separately, while other states may calculate a combined trend rate. Because the trend is expressed on a PMPM basis, the State should explain what is accounted for in the trend adjustment (i.e., cost and utilization increases). Any trend should not be duplicated in the State's adjustments for programmatic/policy/pricing adjustments. For example, a Legislative price increase would be explained and reflected in the programmatic/policy/pricing adjustment not under the State Plan Services Trend Adjustment. The State should document how the adjustments are unique and separate.

<u>Trend:</u> Growth in spending from one year to the next year. Growth may be due to cost and utilization increases. Growth due to external forces such as Legislative change or program/contract change should be documented separately under adjustments that include more than trend. If only a trend adjustment is allowed, then growth due to external forces is not allowed without a separate waiver amendment documenting additional savings. In this preprint, all adjustments are made on a PMPM basis. For the sake of simplicity, whenever trend appears alone it refers to a PMPM increase in the cost.

Comprehensive Waiver Criteria: When a person or population in a waiver receives services meeting the following criteria, the waiver would be processed under the Comprehensive Waiver Test: 1) Additional waiver services are provided to waiver enrollees under 1915(b)(3) authority; 2) Enhanced payments or incentives are made to contractors or providers (e.g., quality incentives paid to MCOs/PIHPs/PAHPs or providers, etc); or 3) State Plan services were procured using sole source procurement.

Expedited Test: States with waivers meeting requirements for the Expedited Test do not have to complete Actual Waiver Cost Appendix D3 in the renewal and will not be subject to OMB review for that renewal waiver. To be able to use the Expedited Test for a particular waiver, a State would need to submit a single 1915(b) waiver and cost-effectiveness analysis for all delivery systems with overlapping populations (overlapping populations are described further in the Technical Assistance Manual). None of the overlapping populations could meet the Comprehensive Waiver Criteria (see above) OR Submit a 1915(b) waiver and cost-effectiveness analysis for each population. No population could receive any services under a 1915(b) waiver, which meets the Comprehensive Waiver Criteria except for the transportation and dental waivers specifically exempted.

<u>Projections in Renewal Waivers:</u> In Renewal Waivers, State will use its actual experience R1 and R2 data to project its P1 and P2 expenditures from the endpoint of the previous waiver of R2. In each subsequent Renewal Waiver, the State will use an updated set of base data from R1 and R2 (to "rebase") for use in projecting the Renewal Waiver's P1 and P2. CMS recommends that States use the first day of a quarter as the effective date for 1915(b) waivers to simplify the process of using CMS-64 Waiver submissions in demonstrating cost-effectiveness. If this is not possible, States must use the first day of a month as the effective date.

<u>Projected Waiver Period:</u> P1 and P2 are projections of the Medicaid waiver program expenditures for the future two-year period for the population covered by the waiver.

Retrospective Waiver Period: R1 and R2 are the actual Medicaid waiver program expenditures in the historical two-year period for the population covered by the waiver. These R1 and R2 costs are compared to the P1 and P2 projections from the previous waiver submission. Note: For the first renewal of an initial waiver or the first time that a State uses the new method, actual administration and service costs must be verified by the RO prior to developing waiver cost projections.

1915(b)(3) service: An additional service for beneficiaries approved under the waiver paid for out of waiver savings. The service is not in the State's approved State Plan. Capitated 1915(b)(3) services must have actuarially sound rates based only on approved 1915(b)(3) services and their administration subject to RO prior approval.

#### Acronyms used in this section

ADM - Administration

AI/AN – American Indian/Alaskan Native

BBA – Balanced Budget Act of 1997

BY – Base Year

CAP - cost allocation plan amendment

CE – Cost Effectiveness

CMS – Center for Medicare & Medicaid Services

Co. - County

CSHCN – Children with Special Health Care Needs

CY – Calendar Year

DRG - Diagnostic Related Group

DSH - Disproportionate Share Hospital Payments

EQR – External Quality Review

FFP – Federal Financial Participation

FMAP – Federal Medical Assistance Participation

MAP – Medical Assistance Program or services

FFS – fee-for-service

FQHC – Federally Qualified Health Center

FY- Fiscal Year

GME – Graduate Medical Education

HIO – Health Insuring Organization

MBES - Medicaid Statement of Expenditures for the Medical Assistance Program

MCO – Managed Care Organization

MCHIP – Medicaid-Expansion Children's Health Insurance Program

MEG – Medicaid Eligibility Group

MMIS – Medicaid Management Information System

P1 – Prospective Year 1

P2 – Prospective Year 2

PAHP -- Prepaid Ambulatory Health Plan

PCCM – Primary Care Case Manager

PIHP – Prepaid Inpatient Health Plan

PMPM – Per Member Per Month

RHC - Rural Health Center

SPA – State Plan Amendment

PRO – Peer Review Organization

Q1 – Quarter 1

Q4 – Quarter 4

Q5 – Quarter 5

R1 – Retrospective Year 1

R2 – Retrospective Year 2

RO – Regional Office

SCHIP – State Children's Health Insurance Program

SURS - Surveillance and Utilization Review System

Title XIX – Medicaid

Title XXI - State Children's Health Insurance Program

TPL – Third Party Liability

UPL – Upper Payment Limit

## II. General Principles of the Cost-Effectiveness Test

Cost-effectiveness is one of the three elements required of a 1915(b) waiver. In order to grant a 1915(b) waiver, a State must project waiver expenditures for the upcoming two-year waiver period, called Prospective Year 1 (P1) and Prospective Year 2 (P2). The State must then spend under that projection for the duration of the waiver. The State will document program expenditures on the CMS- 64 for the same two-year period for the population covered by the waiver. In other words, a State initially projects spending and documents on an on-going basis that the actual expenditures are at or below the projected amount.

In order for CMS to renew a 1915(b) waiver, a State must demonstrate that it was cost-effective during the retrospective two-year period and must create waiver cost projections that will be used to determine cost-effectiveness for the prospective two-year period. The cost-effectiveness test is applied to the combined two-year waiver period, not to each individual waiver year or portion of a year.

The Cost Effectiveness test for 1915(b) waivers will no longer rely on a comparison of "with waiver" and "without waiver" costs. States no longer need to demonstrate that

"with waiver" costs are lower than "without waiver" costs. Instead, States must demonstrate that their waiver projections are reasonable and consistent with statute, regulation and guidance. Retrospectively, the State will document that program expenditures were less than or equal to these projections. As with all elements of 1915(b) waivers, States may amend their cost-effectiveness projections if the waiver program changes or if additional information documents that the projections are inaccurate and should be modified accordingly.

Each Initial Waiver submission will include a State's projected expenditures for the upcoming two year waiver period, called Prospective Year 1 (P1) and Prospective Year 2 (P2).

For each Renewal Waiver submission, a State will demonstrate cost-effectiveness for the retrospective waiver period by showing that the actual expenditures for retrospective years one and two (R1 and R2) did not exceed what the State had projected it would spend (P1 and P2) for the same two-year period on a per member per month (PMPM) basis for the population covered by the waiver. In other words, a State must compare what it had initially projected it would spend to what it actually spent over the waiver period and show that the actual expenditures came in at or under the projected amount. Please note that for Conversion Waivers, CMS will not require a retrospective cost-effectiveness test. The State is only allowed a single Conversion Waiver, the first time the State submits a waiver renewal after the announcement of this new method.

In order to project expenditures for the prospective waiver period, a State must use the actual historical expenditures from its base year (for an initial or conversion waiver) or from the past waiver period (R1 & R2 for a renewal waiver) as the basis for its cost effectiveness projection, adjusting for future changes in trend (including utilization and cost increases), and other adjustments acceptable to CMS. By always using actual historical expenditures from the most recent waiver period as the basis for the projection, the cost-effectiveness test for a waiver program will be "rebased" upon each renewal. Note: this applies to both capitated and FFS services within 1915(b) waivers. The State must document that actual costs claimed on the CMS-64 were used to document the Actual Waiver Cost in Appendix D3.

All 1915(b) waivers will use this cost-effectiveness test, regardless of the type of waiver program or the delivery system under the waiver.

All Medicaid Medical Assistance program expenditures (fee-for-service and capitated services) related to the services covered by the waiver will be reported for the population enrolled in the waiver. Because waiver providers can affect the costs of services not directly included in the waiver, CMS is requiring that States include all Medicaid Medical Assistance program expenditures related to the population and services covered by the waiver, not just those services under the waiver, in developing their cost-effectiveness calculations. See the detailed instructions below for additional guidance.

CMS will evaluate cost-effectiveness based on all Medicaid expenditures for waiver enrollees impacted by the waiver, even those expenditures that are outside the capitation rate or do not require a PCCM referral. These services are generally referred to as "wrap-around" or "carved-out" services and may include such services as pharmacy or school-based services that may be paid on a fee-for-service (FFS) basis for the population covered by the waiver. See the detailed instructions below for additional guidance. Additional guidance is also available in the technical assistance guide for cost-effectiveness. Each State will need to work with CMS to determine whether or not services that are not explicitly under the waiver should be included in the cost-effectiveness calculations.

Because all affected Medicaid Medical Assistance program expenditures for waiver enrollees will be counted in cost-effectiveness calculations, there will essentially be no difference in the extent to which services are impacted by either a PCCM system or capitated program cost-effectiveness test. Initial waivers with both PCCM and capitated delivery systems may need to make some specific adjustments in PCCM system expenditures as noted in the **State Completion Section D.I.I Special Note for Capitated and PCCM combined initial waivers**.

State administrative costs associated with the program and population enrolled in the waiver will also be reported. Administrative costs include, but are not limited to, State expenditures such as enrollment broker contracts, contract administration, enrollee information and outreach, State utilization review and quality assurance activities, State hotline and member services costs, the cost of an Independent Assessment, External Quality Review (EQR), actuary contracts, and administrative cost allocation (salaries).

All administrative and service costs should be calculated on a per member/per month basis. States are not held accountable for caseload changes between Medicaid Eligibility Groups nor for overall changes in the magnitude of caseload in the cost-effectiveness test. States should have total PMPM actual waiver expenditures for the two-year period equal to or less than the corresponding total PMPM projected waiver expenditures for that same period. For the purpose of on-going quarterly monitoring, the ROs will be using a two-fold test: one examining aggregate projected spending compared to the aggregate CMS-64 totals and the second examining PMPM spending compared to PMPM projections. See the instructions for Appendix D6 for the explanation of the two calculations and detailed instructions on how to calculate and monitor each test. For the ultimate decision of cost-effectiveness (i.e. the decision to renew each waiver), the State will not be held accountable for caseload changes between Medicaid Eligibility Groups nor for overall changes in the magnitude of the State's caseload.

Cost-effectiveness will be calculated on a total PMPM basis, which is comprised of both service and administration costs.

CMS will track and evaluate waiver cost effectiveness using expenditure data as reported on the CMS-64 and will be measured in total computable dollars (Federal and State share). All waiver expenditures will be reported on the CMS-64.9 Waiver, CMS-64.21U

Waiver, or CMS-64.10 Waiver forms on a quarterly basis. (Data from the CMS-64.21U Waiver form will be used if the State enrolls its Medicaid-expansion SCHIP population in the waiver.)

All expenditures are based on the CMS-64 Waiver forms, which are based on date of payment, not date of service. States will itemize all expenditures for the population covered under the Waiver into each of the main service categories in the CMS-64 Waiver forms. These forms have been cleared by OMB (No. 0938-0067). The Form CMS-64.9 Waiver for Medical Assistance payments includes the major categories of service: inpatient hospital services, physician services, dental, clinic, MCO capitation, etc. Administrative expenditures will be reported on the CMS-64.10 Waiver form accordingly. Note: please ensure that the State's projections for initial, conversion, and renewal waivers are projections for date of payment as well.

States with multiple 1915(b), 1915(c), and 1115 waivers that have overlapping waiver populations will need to work with their CMS Regional Office to ensure that expenditures are only reported once on the *CMS-64 Summary*.

All actual expenditures reported and used as the basis for a cost effectiveness projection must be verified by the RO.

The expenditures and enrollment numbers for voluntary populations (i.e., populations that can choose between joining managed care and staying in FFS) should be excluded from the waiver cost-effectiveness calculations if these individuals are not included in State's 1915(b) waiver. In general, CMS believes that voluntary populations should not be included in 1915(b) waivers. If the State wants to include voluntary populations in the waiver, then the expenditures and enrollment numbers for that population must be included in the cost-effectiveness calculations. In addition, States that elect to include voluntary populations in their waiver are required to submit a written explanation of how selection bias will be addressed in the waiver cost-effectiveness calculations. *Note: This principle does not change the historic practice of requiring States to include the experience of a voluntary MCO population in a mandatory PCCM waiver if a beneficiary can be auto-assigned to one of the delivery systems.* 

States with 1932 managed care SPA programs with an overlapping 1915(b) waiver will need to work with their CMS Regional Office to ensure that expenditures are only reported once on the CMS-64 Summary.

Incentive payments will be included in the cost effectiveness test. Incentives included in capitated rates are already constrained by the Medicaid managed care regulation at 42 CFR 438.6(c) to 105% of the capitated rates based on State Plan services. If there are any incentives in FFS/PCCM, those payments must be applied under the cost-effectiveness test. For example, if PCCM providers are given incentives for reducing utilization, the incentives are limited to the savings of State Plan service costs under the waiver. This policy creates a restraint on the FFS/PCCM incentive costs. States should ensure that all incentives are reported in renewal Actual Waiver Costs in **Appendix D3**.

1915(b)(3) waiver services will be included in the cost effectiveness test. In general, States cannot spend more on 1915(b)(3) services than they would save on State Plan services.

Cost Effectiveness requirements apply to Medicaid Expansion SCHIP populations under 1905(u)(2) and (u)(3) under 1915(b) waivers. This requirement does not apply to separate stand alone SCHIP programs that are not Medicaid expansion programs or Medicaid Expansion populations not under 1915(b) waivers. Medicaid Expansion populations under 1905(u)(2) and (u)(3) should be included under 1915(b) waivers if the State is required to waive 1915(b)(1) or 1915(b)(4) in order to implement a particular programmatic aspect of their FFS or managed care program in the Medicaid delivery system.

Comprehensive Waiver Criteria - When a person or population in a waiver receives services meeting the following criteria, the waiver would be processed under the Comprehensive Waiver Test:

- Additional waiver services are provided to waiver enrollees under 1915(b)(3) authority,
- Enhanced payments or incentives are made to contractors or providers (e.g., quality incentives paid to MCOs/PIHPs/PAHPs or providers, etc), or
- State Plan services were procured using sole source procurement (Sole source procurement means non-open, non-competitive procurement not meeting the requirements at 45 CFR 74.43). States must utilize the Comprehensive Cost Effectiveness Test to apply for and renew 1915(b) waivers that award services contracts using procurement methods meeting the criteria in 45 CFR 74.44 (e). Most competitive procurements resulting in a single contractor are not considered sole-source procurement under the 45 CFR 74.44(e) criteria. The State should verify the regulatory requirements and use the expedited test only if all expedited criteria are met.

Expedited Test – CMS is proposing a waiver-by-waiver test to expedite the processing of certain renewal waivers. States with waivers meeting requirements for the Expedited Test do not have to complete Actual Waiver Cost **Appendix D3** in the renewal and will not be subject to OMB review for that renewal waiver. States will simply submit *Schedule D* from MBES to CMS along with projections for the upcoming waiver period (**Appendices D1, D2.S, D2.A, D4, D5, and D6 and D7**). For additional guidance, please see the Cost-effectiveness Technical Assistance Manual. To be able to use the Expedited Test for a particular waiver, a State would need to:

- Submit a single 1915(b) waiver and cost-effectiveness analysis for all delivery systems with overlapping populations (overlapping populations are described further in the Technical Assistance Manual). None of the overlapping populations could meet the Comprehensive Waiver Criteria, OR
- Submit a separate 1915(b) waiver and cost-effectiveness analysis for each population. No population could receive any services under a 1915(b) waiver that

meets the Comprehensive Waiver Criteria except for transportation and dental waivers as noted below.

Cost-effectiveness for waivers of only transportation services or dental pre-paid ambulatory health plans (PAHPs) are processed under the expedited test if the transportation or dental waiver alone meets the expedited criteria. In this instance, States should not consider an overlapping population with another waiver containing additional services, enhanced payments, or sole source procurement as a trigger for the comprehensive waiver test. If enrollees in a transportation or dental waiver are also enrolled in pre-paid inpatient health plans (PIHPs), MCOs, or PCCMs under separate waivers or separate SPA authority, the costs associated with dental or transportation services should not be included in any other 1915(b) waiver cost effectiveness test.

### III. Instructions for Appendices

#### **Step-by-Step Instructions for Calculating Cost-Effectiveness**

#### **Appendix D1 – Member Months**

Document member months in the Base Year (BY)/ Retrospective Waiver Period (R1 and R2) and estimate projected member months in the upcoming period (P1 and P2) on a quarterly basis. Actual enrollment data for the retrospective waiver period must be obtained from the State's tracking system. Projected enrollment data for the upcoming period is needed for RO monitoring on a quarterly basis. States will not be held accountable for caseload changes. This data is also useful in assessing future enrollment changes in the waiver.

States must document the number of member months in the waiver for the retrospective waiver period (R1 and R2) for renewal waivers and in the base year (BY) for initial and conversion waivers.

For initial or conversion waivers, document member months from the Base Year (BY). For renewal waivers, document member months from Retrospective Waiver Period (R1 and R2). Categorize all enrollees into Medicaid Eligibility Groups (MEG). A MEG is usually determined by eligibility group, geography, or other characteristics that would appropriately reflect the services that will be provided. Please note that States will use these same MEGs to report expenditures on the CMS 64.9 Waiver, CMS 64.10 Waiver, and/or CMS 64.21U Waiver.

CMS recommends that the State analyze their capitated program's rate cell categories to support the development of the Medicaid Eligibility Group (MEG) detail within the cost-effectiveness analysis. A MEG is a reporting group collapsing rate cell categories into groups that the State anticipates will have similar inflation and utilization trends, as well as by program structure (eligibility, geography, service delivery, etc). Every MEG created will mean a separate CMS 64.9 Waiver form, etc and results in additional quarterly expenditure reports to CMS. Selecting the right number of MEGs is a very important step. See the MEG definition above for further guidance. States should use the

64.9 and 64.21 waiver form population categories for any renewals. For example, Nebraska chose to divide their single waiver into four MEGs. Nebraska has Medicaid Expansion SCHIP populations in their 1915(b) waiver, which automatically means that 2 MEGs are necessary (one for TXIX and one for MCHIP). In addition, Nebraska chose to separate costs for Special Needs children's populations and AI/AN populations from all other enrollees because of the structure of their program and differential caseload trends that they anticipate. During the waiver, Nebraska will report waiver costs on two separate 64.9 Waiver forms ((Medicaid (No CSHCN or AI/AN – PIHP only), and Medicaid (CSHCN or AI/AN – MCO/PIHP/PCCM) and two separate 64.21U Waiver forms (MCHIP (No CSHCN or AI/AN – PIHP only), MCHIP (CSHCN or AI/AN – MCO/PIHP/PCCM)). In Nebraska's renewal they would have a MEG for each of the four populations).

- **Step 1.** List the Medicaid Eligibility Groups (MEGs) for the waiver. List the base year eligible member months by MEG. Please list the MEGs for the population to be enrolled in the waiver program. The number and distribution of MEGs will vary by State. For renewals, if the State used different MEGs in R1 and R2 than in P1 and P2, please create separate tables for the two waiver periods (the State will be held accountable for caseload changes between MEGs in this instance). The base year for an initial waiver should be the same as the FFS data used to create the PMPM Actual Waiver Costs. Base year eligibility adjustments such as shifts in eligibility resulting in an increase or decrease in the number of member months enrolled in the program should be noted in the Appendix and explained in the State Completion Section of the Preprint.
- **Step 2.** Project by quarter, the number of member months by MEG for the population that will participate in the waiver program for the future waiver period (P1 and P2). The member months estimation should be based on the actual State eligibility data in the base year and the experience of the program in R1 and R2. List the quarterly member/eligible months projected in each MEG by quarter. States who are phasing in managed care programs or populations may choose to have quarterly estimates that are not equal (i.e., P1 Q1 reflects a different enrollment than P1 Q4).
- **Step 3.** Total the member/eligible months for each quarter and year. Calculate the annual and quarterly rate of increase/decrease in member months over the projected period. Explain the rate of increase/decrease in the State Completion section.

#### **Appendix D2.S - Services in Waiver Cost**

Document the services included in the waiver cost-effectiveness analysis.

**Step 1.** List each State Plan service and 1915(b)(3) service under the waiver and indicate whether or not the service is:

- State Plan approved;
- A 1915(b)(3) service;
- A service that is included in a capitation rate; paid to either MCOs, PIHPs, or PAHPs, (whichever is applicable);

- A service that is not a waiver service but is impacted by the MCOs, PIHPS, or PAHPs (whichever is applicable);
- a service that is included in the PCCM FFS reimbursement.

The chart in **Appendix D2.S** should be modified to reflect each State's actual waiver program. States should indicate which services are provided under each MEG, if the benefit package varies by MEG. Modify columns as applicable to the waiver entity type and structure to note services in different MEGs.

**Step 2.** Please note any proposed changes in services on Appendix D2.S with a \*. *See the Nebraska example for illustration purposes*.

**Step 3.** List the State Plan Services included in the Actual Waiver costs (only State Plan Service costs may be included in an initial waiver's Actual Waiver Costs). Please also list the 1915(b)(3) non-State Plan services proposed in the initial waiver and any 1915(b)(3) services included in the Actual Waiver costs for a conversion or renewal waiver. For an MCO/PIHP/PAHP waiver, include services under the capitated rates, as well as services provided to managed care enrollees on a fee-for-service wraparound basis (note each). For a PCCM program, include services requiring a referral, as well as services provided to waiver enrollees on a wraparound basis. Please add lines and specify as needed.

(Column B Explanation) Services: The list of services below is provided as an example only. States should modify the list to include:

- -- all services available in the State's State Plan, regardless of whether they will be included or excluded under the waiver
- subset(s) of state plan amendment services which will be carved out, if applicable; for example, list mental health separately if it will be carved out of physician and hospital services
- -- services not covered by the state plan (note: only add these to the list if this is a 1915(b)(3) waiver, which uses cost savings to provide additional services)

(Column C Explanation) State Plan Approved: Check this column if this is a Medicaid State Plan approved service. This information is needed because only Medicaid State Plan approved services can be included in cost effectiveness. For 1915(b)(3) waivers it will also distinguish existing Medicaid versus new services available under the waiver.

(Column D Explanation) 1915(b)(3) waiver services: If a covered service is not a Medicaid State Plan approved service, check this column. Marking this column will distinguish new services available under the waiver versus existing Medicaid service.

(Column E Explanation) MCO Capitated Reimbursement: Check this column if this service will be included in the capitation or other reimbursement to the MCO. If a 1915(b)(3) service in an MCO is capitated, please mark this column.

(Column F Explanation) Fee-for-Service Reimbursement impacted by MCO: Check this column if the service is not the responsibility of the MCO, but the MCO or its contracted providers can affect the utilization, referral or spending for that service. For example, if the MCO is responsible for physician services but the State pays for pharmacy on a FFS basis, the MCO will impact pharmacy use because access to drugs requires a physician prescription. Do not mark services NOT impacted by the MCO and not included in the cost-effectiveness analysis. For example, a State would not include Optometrist screening exams in states where vision services are not capitated, a PCP referral is not required for payment, and PCP do not refer or affect patient access to vision screening examinations.

(Column G Explanation) PCCM Fee-for-Service Reimbursement: Check this column if this service will be included in the waiver and will require a referral/prior authorization or if the service is not covered under the waiver and does not require a referral/prior authorization, but is impacted by it. For example, a goal of most primary care case management programs is that emergency services would be reduced. For example, if the State pays for pharmacy on a FFS basis, but does not require a referral from the primary care case manager to process those claims, the primary care case manager will still impact pharmacy use because access to drugs requires a physician prescription. Do not include services NOT impacted by the waiver. Please see the Inclusion of Services in Cost-Effectiveness Test chart below for guidance.

(Column H Explanation) PIHP Capitated Reimbursement: Check this column if this service will be included in the capitation or other reimbursement to the PIHP. If a 1915(b)(3) service is capitated in a PIHP, please mark this column.

(Column I Explanation) Fee-for-Service Reimbursement impacted by PIHP: Check this column if the service is not the responsibility of the PIHP, but is impacted by it. For example, if the PIHP is responsible for physician services but the State pays for pharmacy on a FFS basis, the PIHP will impact pharmacy use because access to drugs requires a physician prescription. Do not include services NOT impacted by the PIHP. Please see the Inclusion of Services in Cost-Effectiveness Test chart below for guidance.

(Column J Explanation) PAHP Capitated Reimbursement: Check this column if this service will be included in the capitation or other reimbursement to the PAHP. If a 1915(b)(3) service is capitated in a PAHP, please mark this column. *Note: the Nebraska example did not include a PAHP and so did not include this column.* 

(Column K Explanation) Fee-for-Service Reimbursement impacted by PAHP: Check this column if the service is not the responsibility of the PAHP, but is impacted by it. For example, if the PAHP is responsible for physician services but the State pays for pharmacy on a FFS basis, the PAHP will impact pharmacy use because access to drugs requires a physician prescription. Do not include services NOT impacted by the PAHP. Please see the Inclusion of Services in Cost-Effectiveness Test chart below for

guidance. Note: the Nebraska example does not include a PAHP delivery system and so did not include this column.

Note: Columns C and D are mutually exclusive. Columns E and F are mutually exclusive for the MCO program. Columns H and I are mutually exclusive for the PIHP program. Columns J and K are mutually exclusive for the PAHP program. Each service should have a mark in columns C or D. If the State has more than one MEG, Appendix D2 should reflect what services are included in each MEG.

#### **Chart: Inclusion of Services in Cost-Effectiveness Test**

Note: All references to the single CMS 64.9 Waiver form refer to a 1915(b) waiver that does not include any SCHIP Medicaid expansion populations. If a 1915(b) includes an SCHIP Medicaid expansion population, the State would also complete a CMS 64.21U Waiver form for the applicable SCHIP Medicaid expansion population. In addition, the State can always choose to divide its data into MEGs for additional reporting categories. Services included in other 1915(b) waivers should be excluded and not counted under two separate 1915(b) cost-effectiveness tests. Services in 1915(c) waivers should only be included for concurrent 1915(b)/1915(c) waivers. Services for 1115 Demonstration waivers should only be included if the 1915(b) population is being used as an impacted population in the 1115 Demonstration. See the Technical Assistance Manual for additional information.

| Example  | Type of<br>Delivery<br>System | Services Under<br>1915(b) waiver  | Services included in<br>Cost Effectiveness<br>Test   | Services excluded from Cost Effectiveness Test |
|--|-------------------------------|---|--|--|
| Medicaid<br>beneficiary is<br>enrolled only in<br>1915(b) for<br>transportation  | PAHP                          | Transportation only   | Transportation   | All other<br>Medicaid<br>services              |
| Medicaid<br>beneficiary is<br>enrolled only in<br>1915(b) for dental   | РАНР                          | Dental only   | Dental   | All other<br>Medicaid<br>services              |
| Medicaid<br>beneficiary is<br>enrolled only in<br>1915(b) for mental<br>health – remaining<br>services are FFS or<br>under 1932 SPA<br>(examples: rural<br>Nebraska and<br>Iowa) | PIHP                          | Mental Health and<br>Substance Abuse<br>are under waiver.<br>Pharmacy,<br>rehabilitation<br>services, and<br>inpatient<br>psychiatric services<br>for individuals<br>under age 21 are<br>fee-for-service. | All Mental Health,<br>Substance Abuse,<br>Pharmacy, Inpatient<br>psychiatric services<br>for individuals under<br>age 21, and<br>Rehabilitation<br>services for waiver<br>enrollees are reported<br>on single CMS-64.9 | All other<br>Medicaid<br>services              |

| Example   | Type of<br>Delivery<br>System | Services Under<br>1915(b) waiver                                     | Services included in<br>Cost Effectiveness<br>Test   | Services excluded from Cost Effectiveness Test |
|---|-------------------------------|--|--|--|
|   |                               |  | Waiver form for the 1915(b) waiver.  |  |
| Medicaid<br>beneficiary is<br>enrolled in one<br>1915(b) waiver for<br>mental health and<br>MCO services<br>(examples: urban<br>Nebraska special<br>needs children) | PIHP and<br>MCO               | All services   | All services for waiver enrollees are reported on a single CMS-64.9 Waiver form  | None.  |
| Medicaid<br>beneficiary is<br>enrolled in 1915(b)<br>for mental health<br>and separate<br>1915(b) for MCO   | PIHP and MCO                  | All services except<br>pharmacy are in<br>one waiver or the<br>other | The State divides all services for waiver enrollees into two <i>CMS-64.9 Waiver forms</i> : one for the mental health 1915(b) and the other for the MCO 1915(b). | None.  |
| Medicaid<br>beneficiary is<br>enrolled in a<br>single1915(b) for<br>mental health and<br>PCCM (examples:<br>urban Nebraska<br>special needs<br>children)            | PIHP and<br>PCCM              | All services except<br>school-based<br>services                      | All services including school-based services for waiver enrollees are reported on a CMS-64.9 Waiver form   | None.  |
| Medicaid<br>beneficiary is<br>enrolled in 1915(b)<br>PCCM or MCO  | PCCM<br>and/or<br>MCO         | All services   | All services for waiver enrollees are reported on a single CMS-64.9 Waiver form  | None.  |

# Appendix D2.A Administrative Costs in the Waiver

Document the administrative costs included in the Actual Waiver Cost.

**Step 1.** Using *CMS-64.10 Waiver Form* line items numbers and titles, document the State's administrative costs in the waiver. **Do not include MCO/PIHP/PAHP/PCCM entity administration costs.** For initial waivers, this will include only fee-for-service

costs such as MMIS and SURS costs. For renewal waivers and conversion waivers, the administrative costs will include managed care costs such as enrollment brokers, External Quality Review Organizations, and Independent Assessments. Add lines as necessary to distinguish between multiple contracts on a single line in the CMS-64.10. Note: PCCM case management fees are not considered State Administrative costs because CMS matches those payments at the FMAP rate and states claim those costs on the CMS-64.9 Waiver form. Services claimed at the FMAP rate should be reported on Appendix D2.S and not reported on Appendix D2.A.

**Step 2.** The State should allocate administrative costs between the Fee-for-service and managed care program depending upon the program structure. For example, for an MCO program, the State might allocate the administrative costs in the Administrative Cost Allocation Plan to the MCO program based upon the number of MCO enrollees as a percentage of total Medicaid enrollees. For a mental health carve out enrolling most Medicaid beneficiaries in the State, allocate costs based upon the mental health program cost as a percentage of the total Medicaid budget. It would not be appropriate to allocate the administrative cost of a mental health program based upon the percentage of enrollees enrolled. Explain the cost allocation process in the preprint.

#### **Appendix D3 – Actual Waiver Cost**

Document Base Year and Retrospective Waiver Period expenditures (actual expenditures in the BY for initial/conversion waivers and R1 and R2 in renewal waivers). States that are eligible to use the expedited process for certain waivers need not complete Appendix D3; instead, attach the most recent waiver Schedule D. For all other submissions, States should complete **Appendix D3**.

The State must document the total expenditures for the services impacted by the waiver as noted in **Appendix D2.S**, not just for the services under the waiver. For an Initial Waiver or Conversion Waiver, the State must document the expenditures used in the BY PMPM. **All expenditures in the BY will be verified by the RO.** For a Renewal Waiver, the State must document the actual expenditures in the retrospective two-year period (R1 and R2) separating administration, 1915(b)(3), FFS incentives, capitated, and fee-for-service State Plan expenditures as noted. **Actual expenditures will be verified by the RO on a quarterly basis by comparing projections to actual expenditures and other routine audit functions.** 

The actual expenditures used in the cost-effectiveness calculations should include all Medicaid program expenditures related to the population covered by the waiver, not just those services directly included in the waiver. If the State has multiple waivers with overlapping populations, the State should work with the CMS Regional Office to determine which expenditures should be allocated to which waiver in order to ensure that expenditures are only reported once on the CMS-64. Incentives to capitated entities are reflected in **Column D of Appendix D3** of the spreadsheets. Fee-for-service incentives, such as incentives to PCCM providers, are noted separately in **Column G of Appendix D3**. 1915(b)(3) services in the initial waiver will always be zero in **Column H of** 

**Appendix D3** of the initial waiver because 1915(b)(3) services are a result of savings under the waiver and cannot exist prior to the waiver.

Actual expenditures are based on the CMS-64 Waiver forms, which are based on date of payment not date of service.

States must separately document actual Medical Assistance service expenditures and actual State administrative costs related to those services. Actual case management fees paid to providers in a PCCM program should be included as service expenditures.

Since a State may be in the process of developing a Renewal Waiver during the second year of the waiver (R2) period (to avoid an extension), the State use only data from the Schedule D and document the number of months of data used on Appendix D7. Appendix D7 will recalculate the formulas based upon the amount of data available to the State. The State should not project any actual expenditures that are not yet available for R2.

Should a State request and be granted one or more 90-day temporary extension(s) for submitting a Renewal Waiver, the following process applies depending on the length of the extension:

- For three or fewer 90-day temporary extensions (a period of less than one year after the expiration of the waiver), the State must demonstrate cost-effectiveness over the original two-year period included in the waiver. In other words, if a waiver considered years CY 2003 and CY 2004 as P1 and P2, respectively, and 2 three-month temporary extensions were obtained, the State would still be required to demonstrate cost-effectiveness for calendar year 2003 and 2004 by comparing actual expenditures (R1 and R2) to the projected expenditures (P1 and P2) for these two years in aggregate. In this scenario, actual expenditures for the entire R2 period may be available to support the Renewal Waiver calculations.
- For four or more temporary extensions (a period of one year or more after the expiration of the waiver), the State must demonstrate cost-effectiveness for the original two-year period included in the waiver as previously described and in addition demonstrate cost-effectiveness for the one-year extension period (to the extent data is available in this case CY2005). In this scenario, actual expenditures for the entire R2 period will be available to support the Renewal Waiver calculations, but the extension year may require projecting actual expenditures. The State's extension year will be compared to the expenditure projections as if P2 were 24 months rather than 12 months.

| Number of Extensions | Demonstration of Cost-<br>Effectiveness | Example                       |
|----------------------|---|-------------------------------|
| 3 or fewer 90-day    | Demonstrate cost-effectiveness          | Waiver CY2003 and CY2004      |
| temporary extensions | for the original two-year               | 2 Extensions through 7/1/2005 |
|                      | period                                  |                               |

|                         |                                | State CE covers only CY2003 and CY2004 |
|-------------------------|--------------------------------|--|
| 4 or more temporary 90- | Demonstrate cost-effectiveness | Waiver CY2003 and CY2004               |
| day extensions          | for the original two-year      | 4 Extensions through CY2005            |
|                         | period and for each additional |  |
|                         | one-year extension period      | State CE covers CY2003,                |
|                         |                                | CY2004, and CY2005                     |

Fee-for-service Institutional UPL Expenditures to include and not include in the cost-effectiveness analyses.

- Transition amounts should be excluded from the Cost-Effectiveness test. A transition amount is what the State spent over 100% of the institutional fee-for-service UPL (i.e., the "excess"). The State should isolate the excess amounts to remain in fee-for-service outside of the waiver and include only the amount under 100% of the FFS UPL in the Cost-effectiveness analysis.
- Supplemental payments at or below 100% of the UPL should be included in the cost-effectiveness analysis. States that are not transition States may in fact make supplemental payments below or up to the 100% UPL and that money should be included in the cost-effectiveness. The entire amount of the supplemental payment at or below the UPL should be in the 1915(b) analysis.

States should contact their RO for additional State-specific guidance on the inclusion and exclusion of Fee-for-service Institutional UPL payments.

**Step 1.** List the MEGs for the waiver. These MEGs must be identical to the MEGs used in **Appendix D1 Member Months.** The renewal will list the MEGS twice – once for R1 and once for R2. *See the example spreadsheets.* 

**Step 2.** List the BY eligible member months (R1 and R2 member months, if a renewal). *See the example spreadsheets.* 

Step 3. List the base year (R1 and R2 if a renewal) aggregate costs by MEG. Actual cost and eligibility data are required for BY (R1 and R2) PMPM computations. Aggregate Capitated Costs are in Column D. Aggregate FFS costs are in Column E. Add D+E to obtain the State Plan total aggregate costs in Column F. List FFS incentives in Column G. In a renewal or conversion waiver, list 1915(b)(3) aggregate costs in Column H. List Administrative costs in Column I. For an initial waiver, these PMPM costs are derived from the State's MMIS database or as noted from the explanation in the State Completion section under Section D.I.H.a Comprehensive Renewal waivers will calculate the PMPM service amount by MEG from the most recent Schedule D and with additional ad hoc reporting for 1915(b)(3) services and FFS incentive payments. The State must track FFS incentive and 1915(b)(3) payments separately (those costs will not be separately identified on Schedule D). The State must document that State Plan service aggregate costs amounts were reduced by the amount of FFS incentives and 1915(b)(3) costs spent by the State. To calculate the PMPM by MEG for 1915(b)(3) services, the State should divide the cost of 1915(b)(3) service costs by MEG for R2 and divide by the R2 member months for each MEG. To calculate the PMPM by MEG for FFS incentives, the State

should divide the cost of FFS incentives for R2 and divide by the R2 member months for each MEG. To calculate the PMPM by MEG for State Plan Services, the State should divide the cost of State Plan Services from Schedule D (minus FFS incentives and 1915(b)(3) service costs) for R2 and divide by the R2 member months for each MEG. The State should calculate the PMPM administration amount by dividing the administration cost from Schedule D by the R2 member months. The State must submit the Schedule D used to calculate the PMPM amounts. *Note: the Total Cost per Waiver Year for R1 for renewals should match the Schedule D submitted.* 

# Step 4. Modifying the spreadsheets - In the past, a portion of R2 could be projected in order to timely submit the waiver renewal application. This is no longer necessary.

Step 5. The blank spreadsheets are automatically set to take data entered by the State for up to four MEGs). Note: The State will never need to "estimate" actual waiver cost with this methodology. Instead, the State will use whatever actual data exists and modify the spreadsheets to reflect the length of time represented by the data. This represents a change from the initial training conducted by CMS in April 2003 and States should pay particular attention to this detail.

**Step 6.** Total the base year capitated costs and fee-for-service costs to derive the total base year costs for services. Add all costs (F, G, H, and I) to obtain total waiver aggregate costs.

**Step 7.** Divide the base year (BY) costs by the annual BY (divide the R1 costs by the R1 MM or the R2 costs by the R2 MM, if a renewal) member months (MM) to get PMPM base year (R1 or R2) costs. In this instance, the State calculates the overall PMPM for BY (the overall PMPM for R1 or the overall PMPM for R2 in a renewal). The State will divide the costs of the program by the caseload for the same year from which the State calculated the cost data. This calculation allows CMS to determine the PMPM costs with the changes in the program's caseload at the new distribution level between MEGs for each year of the waiver (R1 and R2). In short, this calculation allows CMS to look at per person expenditures accounting for actual changes in the demographics of the waiver.

| Initial/Conversion  | Renewal R1          | Renewal R2          |
|---------------------|---------------------|---------------------|
| BY Costs            | R1 Costs            | R2 Costs            |
| BY MM               | R1 MM               | R2 MM               |
| Overall PMPM for BY | Overall PMPM for R1 | Overall PMPM for R2 |

#### **Appendix D4 – Adjustments in the Projection**

Document adjustments made to the BY or R1 and R2 to calculate the P1 and P2. The State will mark the adjustments made and document where in Appendix D5 the adjustment can be found. All adjustments are then explained in the State Completion portion of the Preprint.

Waiver Cost Projection Adjustments: On Appendix D4, check all adjustments that the State applied to the R1/R2 or BY data. In Column D, note the location of each adjustment in Appendix D5. Note: only the adjustments listed may be made. If the State has made another adjustment, the State should obtain CMS approval prior to its use. Complete the attached preprint explanation pages and include attachments as requested. Note: (Initial Waiver only) Adjustments Unique to the Combined Capitated and PCCM Cost-effectiveness Calculations -- some adjustments to the Waiver Cost Projection in an initial waiver must be made due to a policy decision in the capitated program. Those adjustments are permitted only to the capitated programs and need an offsetting adjustment to the PCCM Waiver Cost Projections in order to make the PCCM costs comparable to the Actual Waiver Costs. Please see the State Completion Section of the initial waiver for further instructions if the State has a combined capitated and PCCM cost-effectiveness analysis.

#### **Appendix D5 – Waiver Cost Projection**

Each time a waiver is renewed, a State must develop a two-year projection of expenditures. States must calculate projected waiver expenditures (P1 and P2) for the upcoming period. Projected waiver expenditures for P1 and P2 should be created using the State's actual historical expenditures (e.g., BY data for an Initial or Conversion Waiver, or R2 data using R1 & R2 experience to develop trends for a Renewal Waiver) for the population covered under the waiver and adjusted for changes in trend (including utilization and cost increases) and other adjustments acceptable to CMS. For example, in an Initial or Conversion Waiver, a State should use its actual BY data to project its P1 and P2 expenditures. In a Renewal Waiver, a State should use its actual experience in R1 and R2 to project trends for its P1 and P2 expenditures from the endpoint of the previous waiver of R2. As a result, in each subsequent Renewal Waiver, the State will use an updated set of base data from R1 and R2 (to "rebase") for use in projecting the Renewal Waiver's P1 and P2.

Projected waiver expenditures must include all Medicaid expenditures for the population included in the waiver, not just those services directly included in the waiver, calculated on a PMPM basis and including administrative expenses. (For example, a State must include services that are outside of the capitated or PCCM program.) If the State has multiple waivers with overlapping populations, the State should work with the CMS Regional Office to determine which expenditures should be allocated to which waiver in order to ensure that expenditures are only reported once on the CMS-64.

In projecting expenditures for the population covered by the waiver, States must use trends that are reflective of the regulation requirements for capitated rates and fee-for-service history for fee-for-service rates. The State must document and explain the creation of its trends in the State Completion Section of the Preprint. CMS recommends that a State use at least three years of Medicaid historical data to develop trends. States must use the State historical trends for the time periods where actual State experience is available. States must use the prescribed methods (see the State Completion Section) for

inflating FFS incentives (no greater than the State Plan trend rate), 1915(b)(3) services (the lower of State Plan service and actual 1915(b)(3) trend rates), and administration (historic Medicaid administration trend rates unless the State is using sole source procurement to procure State Plan services)

States need to make adjustments to the historical data (BY for initial/conversion and R2 for renewals) used in projecting the future P1 and P2 PMPMs to reflect prospective periods. For Renewals, these adjustments represent the impact on the cost of the State's Medicaid program from such things as: State Plan service trend, State Plan programmatic/policy/pricing changes, administrative cost adjustments, 1915(b)(3) service trends, incentives (not in the capitated payment) adjustments, and other. Since States are required to consider the effect of all Medicaid costs for the waiver population, States should consider adjustments that might impact costs for services not directly covered under the waiver (i.e., global changes to the Medicaid program).

1915(b)(3) services must be paid out of savings in the future years (P1 and P2) of the waiver. Under 1915(b)(3) authority, states can offer additional benefits using savings from providing State Plan services more efficiently. The following principles and requirements will be used to evaluate the cost-effectiveness of waiver requests that include 1915(b)(3) services. The principles are intended to highlight concepts and policy goals (i.e., what the policy guidance is intended to accomplish). The requirements are intended to outline operational details (i.e., how the policy goals will be pursued).

### 2) Aggregate spending

- General principle—Under a 1915(b) waiver, combined spending on State Plan and 1915(b)(3) services cannot exceed what would have occurred without the waiver. In other words, States cannot spend more on 1915(b)(3) services than they save on State Plan services under the waiver.
- ➤ Requirement—Combined spending on State Plan and 1915(b)(3) services cannot exceed projected spending during any given waiver period.

#### 3) Base-year spending (R2 for renewals) (for waiver projections)

- General principle one—Spending for 1915(b)(3) services should not exceed the cost of providing these services.
- General principle two—Spending for 1915(b)(3) services should not exceed the "budget" for these services, as determined in a state's waiver application.
- ➤ Requirement (for initial waiver applications)—The base year amount for 1915(b)(3) services under a new waiver application is limited to the lower of:
  - a. Expected costs for the 1915(b)(3) services or
  - b. Projected savings on State Plan services
- Requirement (for Renewals and Conversion Renewals)—The base year (R2 for renewals) amount for projecting spending on 1915(b)(3) services under a waiver renewal is limited to the lower of:
  - a. Actual costs for 1915(b)(3) services under the current waiver or

b. Projected costs for 1915(b)(3) services under the current waiver (P2 in the previous submittal)

# 4) Growth in spending (price increases and use of services, but not changes in enrollment)

- General principle one—Growth in spending on 1915(b)(3) services cannot exceed growth in spending for State Plan services under the waiver. (This ensures that savings on State Plan services for both initial waiver and renewal periods finance spending for 1915(b)(3) services.)
- General principle two—Growth in spending on 1915(b)(3) services cannot exceed historical growth in spending for these services. (This ensures that growth in spending on waiver services is reasonable for the particular services.)
- ➤ Requirement—Growth in spending for 1915(b)(3) services is limited to the lower of:
  - a. The overall rate of trend for State Plan services, or
  - b. State historical trend for 1915(b)(3) services

#### 5) Covered services

- General principle—If the State wants to expand 1915(b)(3) services, the State must realize additional savings on State Plan services to pay for the new services.
- ➤ Requirement—Before increasing its budget for 1915(b)(3) waiver services, the State must submit an application to CMS to modify its waiver (or document the modification in its renewal submittal). This application must show both:
  - a. How additional savings on State Plan services will be realized, and
  - b. That the savings will be sufficient to finance expanded services under the waiver
- Special case—A State also could be required to cut back (b)(3) services because of increased use of State Plan services.

#### 5) Payments

• Requirement—As a condition of the waiver, capitated 1915(b)(3) payments must be calculated in an actuarially sound manner.

States must calculate a separate capitation payment for 1915(b)(3) services using actuarial principles and the same guiding principles as the regulation at 42 CFR 438.6(c) -with the exceptions that the 1915(b)(3) rates are based solely on 1915(b)(3) services approved by CMS in the waiver and the administration of those services. The actual payment of the 1915(b)(3) capitated payment can be simultaneous with the payment of the State Plan capitated payment and appear as a single capitation payment. However, the State must be able to track and account for 1915(b)(3) expenditures separately from State Plan services.

1915(b)(3) services versus 42 CFR 438.6(e) services. Under a 1915(b) waiver, 1915(b)(3) services are services mandated by the State and paid for out of State waiver savings. 42 CFR 438.6(e) services are services provided voluntarily by a capitated entity out of its capitated savings. A State cannot mandate the provision of 42 CFR 438.6(e) services. In order to provide a service to its Medicaid beneficiaries, the State must have authority under its State Plan or through a waiver such as the 1915(b)(3) waiver. 1915(c) and 1115 Demonstration waivers also have authority for the provision of services outside of the Medicaid State Plan. CMS will match managed care expenditures for services under the State Plan or approved through an approved waiver. The State cannot mandate the provision of services outside of its State Plan or a waiver.

Initial waivers must estimate the amount of savings from fee-for-service that will be expended upon 1915(b)(3) services in the initial waiver. The State must document that the savings in state plan services, such as reductions of utilization in hospital and physician services, are enough to pay for the projected 1915(b)(3) services. If the State contends that there is additional state plan savings generated from the 1915(b)(3) services those can only be documented after the State has documented that state plan-generated savings are enough to pay for the 1915(b)(3) Costs. Trend for 1915(b)(3) services in the initial waiver can be no greater than State Plan service trend (because there is no historic 1915(b)(3) service trend rate) as noted in the adjustments section.

The State must separately document Medical Assistance service expenditures and State administrative costs related to those services. Case management fees paid to providers in a PCCM program should be included as Medical Assistance service expenditures.

A State may make changes to their Medicaid and/or Medicaid waiver programs (e.g., changes to covered services or eligibility groups) during the period of time covered by an existing waiver. When the State makes these changes and there is a cost impact, CMS will require States to submit amendments which will modify P1 and P2 of the existing waiver calculations. By amending the existing P1 and P2 the State will ensure that when the State does its subsequent Renewal Waiver the R1 and R2 actual expenditures do not exceed the previous waiver's P1 and P2 expenditures solely as a result of the change to the Medicaid and/or Medicaid waiver program.

- **Step 1.** List the MEGs for the waiver. These MEGs must be identical to the MEGs used in **Appendix D1 Member Months.**
- **Step 2.** List the BY eligible member months (R2 if a renewal). *See the example spreadsheets*.
- **Step 3.** List the weighted average PMPM calculated in **Appendix D3** for Initial, Conversion or Comprehensive Renewal waivers.

Expedited Renewal waivers will calculate the PMPM service amount by MEG from the most recent Schedule D. To calculate the PMPM by MEG, the State should divide the cost from Schedule D for R2 and by the R2 member months for each MEG. The State

should calculate the PMPM administration amount by dividing the administration cost from Schedule D by the R2 member months. The State must submit the Schedule D used to calculate the PMPM amounts.

**Step 4.** In **Appendix D5**, list the program adjustments percentages and the monetary size of the adjustment by MEG as applicable for State Plan services. The State may then combine all adjustment factors which affect a given MEG, and apply the adjustments accordingly. The derivation of a combined adjustment factor must be explained and documented.

Note adjustments in different formats as necessary. See the Nebraska example spreadsheet as an example only. Some adjustments may be additive and others may be multiplicative. Please use the appropriate formula for the State's method.

**Step 5.** Compute the PMPM projection by MEG by adding the service, incentive, administration, and 1915(b)(3) costs and the effect of all adjustments. These amounts need to be reflected in the State's next waiver renewal. These amounts represent the final PMPM amounts that will be applied to actual enrollment in measuring cost effectiveness. States will not be held accountable for caseload changes among MEGs when submitting their next waiver renewal cost-effectiveness calculations. In the subsequent renewal, the State should have PMPM Actual Waiver costs for each MEG for the 2-year period equal to or less than these Projected PMPM Waiver Costs for each MEG.

#### **Appendix D6 – RO Targets**

For the purpose of on-going quarterly monitoring in the future period, the State must document total cost and PMPM cost projections for RO use. The ROs will be using a two-fold test: one that monitors for overall growth in waiver costs on the CMS-64 forms and another that monitors for PMPM waiver cost-effectiveness. The State projections for RO use in both tests are in Appendix D6.

The first test projects quarterly aggregate expenditures by MEG for RO use in monitoring CMS 64.9 Waiver, CMS 64.21U Waiver, and CMS 64.10 Waiver expenditures during the upcoming waiver period. On a quarterly basis, CMS will compare aggregate expenditures reported by the State on CMS-64 Waiver forms to the State's projected expenditures (P1 and P2) included in the State's cost-effectiveness calculations as a part of the quarterly CMS-64 certification process. As part of the waiver submission, the State must calculate and document the projected quarterly aggregate Medical Assistance services and State administrative expenditures for the upcoming period. This projection is for the population covered under the waiver and will assist RO financial staff in monitoring the total waiver spending on an on-going basis.

The second test projects quarterly PMPM expenditures by MEG for RO use in monitoring waiver cost-effectiveness in the future waiver period. Because states are required to demonstrate cost-effectiveness in the historical two-year period of each Renewal Waiver, CMS intends to monitor State expenditures on an ongoing basis using

the State's CMS-64 Waiver submissions. CMS will determine if the State's quarterly CMS-64 Waiver submissions support the State's ability to demonstrate cost-effectiveness when the State performs its Renewal Waiver calculations. For the second test, States are not held accountable for caseload increases. If it appears that the State's CMS-64 Waiver PMPM expenditures adjusted for actual Casemix exceeds the State's projected expenditures, CMS will work with the State to determine the reasons and to take potential corrective actions. As part of the waiver submission, the State must calculate a services only PMPM for each MEG (by subtracting out administrative costs by MEG) for each waiver year. The State must submit member month data corresponding to the quarterly submission of the CMS-64 on an on-going basis. The State should ensure that the member month data submitted on an on-going basis is comparable to the member month data used to prepare the P1 and P2 member month projections. The RO will compare the applicable projected PMPM for services and administration to the actual PMPM for each waiver quarter.

**Step 1.** List the MEGs for the waiver. These MEGs must be identical to the MEGs used in **Appendix D1 Member Months**.

**Step 2.** List the P1 and P2 projected member months by quarter for the future period.

**Step 3.** List the P1 and P2 MEG PMPM cost projections from **Appendix D5**. As part of the waiver submission, the State must calculate a services only PMPM for each MEG (by subtracting out administrative costs by MEG) for each waiver year. The State will calculate the weighted average PMPM with Casemix for P1 and P2 (respectively).

| Renewal P1            | Renewal P2            |
|-----------------------|-----------------------|
| P1 PMPM Costs x P1 MM | P2 PMPM Costs x P2 MM |
| P1 MM                 | P2 MM                 |
| Casemix for P1        | Casemix for P2        |

The State is calculating the PMPM with Casemix for P1 and P2 so that the Region can compare the projected PMPMs to the actual PMPMs for administration (the State is calculating all of the PMPMs but only the administration PMPM will be used in Appendix D6). Administration is an area of risk for States in a 1915(b) waiver. If a State does not enroll enough persons into the program to offset high fixed administration costs, the State is at risk for not being cost-effective over the two year period. The Region will use this particular weighted PMPM to monitor State enrollment levels to ensure that high administrative costs are more than offset on an on-going basis.

**Step 4.** Multiply the quarterly member month projections by the P1 and P2 PMPM projections to obtain quarterly waiver aggregate targets for the waiver. *See the example spreadsheets*.

For the first aggregate spending test, the State will use the MEG PMPM from Appendix D5 multiplied by the projected member months to obtain the aggregate spending. The MEG PMPM from Appendix D5 is the number that States will be held accountable to in their waiver renewal. However, States will not be held accountable to the projected

member months in their waiver renewal. For this reason, a second test modifying the demographics to reflect actual caseload is necessary.

|   |   |  | Q1 Quarterly Projected Costs    |  |  |
|---|---|--|---------------------------------|--|--|
| Medicaid<br>Eligibility<br>Group<br>(MEG)     | Total PMPM Admini- stration Cost Projection | Total<br>PMPM<br>Projected<br>Service<br>Costs | Member<br>Months<br>Projections | 64.9W /64.21U W<br>Service Costs<br>include incentives | 64.10 Waiver<br>Admini-<br>stration<br>Costs |
| MCHIP -<br>MCO/PCCM/<br>PIHP (3 co.)          | \$ 10.00                                    | \$ 192.90                                      | 81                              | \$ 15,624.75   | \$ 810.39                                    |
| MCHIP - PIHP statewide                        | \$ 0.86                                     | \$ 21.20                                       | 28,821                          | \$ 611,004.39  | \$ 24,866.56                                 |
| Title XIX<br>MCO/PCCM/<br>PIHP (3 co)         | \$ 47.33                                    | \$ 954.89                                      | 15,981                          | \$ 15,260,090.40                                       | \$ 756,396.07                                |
| Title XIX - PIHP statewide                    | \$ 2.37                                     | \$ 48.20                                       | 444,217                         | \$ 21,409,496.79                                       | \$ 1,051,238.55                              |
| Total   |   |  | 489,100                         | \$ 37,296,216.33                                       | \$ 1,833,311.56                              |
| Weighted Average PMPM Casemix for P1 (P1 MMs) | \$ 3.77                                     |  |                                 |  |  |

**Step 5.** Create a separate page that documents by quarter Form 64.9 Waiver, Form 64.21U Waiver, and Form 64.10 Waiver costs separately for ease of RO CMS-64 monitoring. *See the example spreadsheets*.

## Example:

Projected Year 1 - July 1, 2002 - June 30, 2003

| Waiver Form      | Medicaid Eligibility Group<br>(MEG) | Q1 Quarterly Projected<br>Costs<br>Start 7/1/2002 |
|------------------|-------------------------------------|---|
| 64.21U Waiver    | MCHIP - MCO/PCCM/PIHP               | \$  |
| Form             | (3 co)                              | 15,624.75   |
| 64.21U Waiver    | MCHIP - PIHP statewide              | \$  |
| Form             | Wichin - I iiii statewide           | 611,004.39  |
| 64.9 Waiver Form | Title XIX - MCO/PCCM/PIHP           | \$  |
| 04.9 waiver Form | (3 co)                              | 15,260,090.40                                     |

| 64.9 Waiver Form     | Title XIX - PIHP statewide | \$<br>21,409,496.79 |
|----------------------|----------------------------|---------------------|
| 64.10 Waiver<br>Form | All MEGS                   | \$<br>1,833,311.56  |

**Step 6.** Create a separate page that documents by quarter PMPM MEG costs separately for each of RO monitoring. Please include space for RO staff to list actual member months and aggregate totals by quarter. Please include formulas for RO staff to calculate actual PMPMs by quarter for comparison to projections. *See the example spreadsheets*.

For the second test, the State will carry forward the P1 (and P2 respectively) MEG PMPM services costs and the weighted average PMPM administration costs Casemix for P1 (and P2 respectively).

Divide the actual aggregate costs by the actual aggregate member months (MM) to get PMPM actual costs. The State will divide the costs of the program by the caseload for the same quarter from which the State calculated the cost data. This calculation allows CMS to determine the PMPM costs with the changes in the program's caseload at the new distribution level between MEGs for each quarter of the waiver. In short, this calculation allows CMS to look at per person expenditures accounting for actual changes in the demographics of the waiver.

| On-going Actual P1 Q1    | On-going Actual P2 Q5    |
|--------------------------|--------------------------|
| P1 Q1 Actual Costs       | P2 Q5 Actual Costs       |
| P1 Q1 Actual MM          | P2 Q5 Actual MM          |
| Casemix for P1 Q1 actual | Casemix for P2 Q5 actual |

On an on-going basis, the State will submit quarterly actual member month enrollment statistics by MEG in conjunction with the State's submitted CMS-64 forms. The RO analyst will enter the member month and CMS-64 form totals into the worksheet, which will calculate the actual MEG PMPM costs. The RO will compare the applicable projected PMPM for services and administration to the actual PMPM for each waiver quarter. If it appears that the State's CMS-64 Waiver PMPM expenditures adjusted for actual Casemix exceeds the State's projected PMPM expenditures, CMS will work with the State to determine the reasons and to take potential corrective actions.

Example

|             |                      | State<br>Completion     | RO Completio<br>n | n Section - For<br>nonitoring | r ongoing   |
|-------------|----------------------|-------------------------|-------------------|-------------------------------|-------------|
| Waiver Form | Medicaid             | Section - For<br>Waiver | Q1 Quar           | terly Actual C                | osts        |
|             | Eligibility<br>Group | Submission              |                   |                               |             |
|             | (MEG)                | P1 Projected            | Member            | Actual                        | Actual      |
|             |                      | PMPM                    | Months            |                               |             |
|             |                      | From Column I           | Actuals           | Aggregate                     | <b>PMPM</b> |
|             |                      | (services)              |                   |                               | Costs       |

|               |               | From Column G (Administration) | Start 7/1/2002 | Waiver<br>Form |         |
|---------------|---------------|--------------------------------|----------------|----------------|---------|
|               |               |                                |                | Costs          |         |
| 64.21U Waiver | MCHIP -       | \$ 192.90                      |                |                | #DIV/0! |
| Form          | MCO/PCCM      |                                |                |                |         |
|               | /PIHP (3 co.) |                                |                |                |         |
| 64.21U Waiver | MCHIP -       | \$ 21.20                       |                |                | #DIV/0! |
| Form          | PIHP          |                                |                |                |         |
|               | statewide     |                                |                |                |         |
| 64.9 Waiver   | Title XIX -   | \$ 954.89                      |                |                | #DIV/0! |
| Form          | MCO/PCCM      |                                |                |                |         |
|               | /PIHP (3 co)  |                                |                |                |         |
| 64.9 Waiver   | Title XIX -   | \$ 48.20                       |                |                | #DIV/0! |
| Form          | PIHP          |                                |                |                |         |
|               | statewide     |                                |                |                |         |
| 64.10 Waiver  | All MEGS      | \$ 3.77                        |                |                | #DIV/0! |
| Form          |               |                                |                |                |         |

#### **Appendix D7 - Summary**

Document the State's overall cost-effectiveness analysis by waiver year.

In a renewal analysis, the State must clearly demonstrate that the PMPM actual waiver expenditures did not exceed the projected PMPM waiver expenditures for the population covered by the waiver. For example, suppose a State's Initial Waiver (ST 01) considered years 2003 and 2004 to be P1 and P2 respectively. In the subsequent Renewal Waiver (ST 01.R01), the State's R1 and R2 will also be years 2003 and 2004, respectively. The State must demonstrate that in total the actual expenditures in the current Renewal Waiver's R1 and R2 (2003 and 2004) did not exceed the total projected expenditures in the Initial Waiver's P1 and P2 (2003 and 2004). Taking the example above, a State would use the actual expenditures from 2003 and 2004 as the basis for projecting expenditures for the renewal waiver period 2005-2006 (P1 and P2 respectively). In the second Renewal Waiver (ST 01.R02), the actual expenditures in the renewal period for 2005-2006 (R1 and R2) must be less than the expenditures for 2005-2006 (P1 and P2) projected in the previous renewal (ST 01.R01). For each subsequent renewal, the State will compare actual expenditures in R1 and R2 to the projected P1 and P2 values from the previously submitted Renewal Waiver.

Cost-effectiveness will be determined based on the sum of Medical Assistance service expenditures and State administrative costs on a PMPM for the two-year period. In this instance, the weighted PMPM for both the projection and the actual cost is based on the Casemix for actual enrollment in R1 and R2. In this way, the State is not held accountable for any caseload changes between Medicaid Eligibility Groups nor for overall changes in the magnitude of the State's caseload.

**Step 1.** List the MEGs for the waiver. These MEGs must be identical to the MEGs used in **Appendix D1 Member Months.** 

**Step 2.** List the BY (R1 and R2 if a renewal), P1 and P2 annual projected member months.

# **Step 3.** List the BY (R1 and R2 if a renewal), P1 and P2 PMPM projections from **Appendix D5**.

List and calculate the weighted average PMPM at the Casemix for that year and at the Casemix for the previous year. In other words, calculate the PMPM for that year's demographics and for the previous year's demographics so that CMS can compare the PMPM for the enrolled caseload to the PMPM holding the caseload's demographics constant. In short, the new PMPM times the old MM (new dollars times old weights = Casemix effect for old MM) is the Casemix for the old MM.

#### Initial or Conversion Waiver

| Year | Calculation  | Where Already<br>Calculated | Formula   |
|------|--|-----------------------------|---|
| BY   | BY Overall PMPM for BY (BY MMs)  | Appendix D3                 | BY Aggregate Costs<br>BY MM   |
| P1   | P1 Weighted Average PMPM<br>Casemix for BY (BY MMs)  |                             | P1 PMPM x BY MM<br>BY MM  |
|      | P1 Weighted Average PMPM<br>Casemix for P1 (P1 MMs)  | Appendix D6                 | P1 PMPM x P1 MM<br>P1 MM  |
| P2   | P2 Weighted Average PMPM Casemix for P1 (P1 MMs) P2 Weighted Average PMPM Casemix for P2 (P2 MMs) P2 Weighted Average PMPM | Appendix D6                 | P2 PMPM x P1 MM<br>P1 MM<br>P2 PMPM x P2 MM<br>P2 MM<br>P2 PMPM x BY MM |
|      | Casemix for BY (BY MMs) P2 Weighted Average PMPM Casemix for P2 (P2 MMs)   | Appendix D6                 | BY MM<br>P2 PMPM x P2 MM<br>P2 MM                                       |

#### Renewal Waiver

| Year | Calculation                     | Where Already | Formula            |
|------|---------------------------------|---------------|--------------------|
|      |                                 | Calculated    |                    |
| R1   | R1 Overall PMPM for R1 (R1 MMs) | Appendix D3   | R1 Aggregate Costs |
|      |                                 |               | R1 MM              |
| R2   | R2 Weighted Average PMPM        |               | R2 PMPM x R1 MM    |
|      | Casemix for R1 (R1 MMs)         |               | R1 MM              |
|      | R2 Overall PMPM for R2 (R2 MMs) | Appendix D3   | R2 Aggregate Costs |
|      |                                 |               | R2 MM              |
| P1   | P1 Weighted Average PMPM        |               | P1 PMPM x R2 MM    |
|      | Casemix for R2 (R2 MMs)         |               | R2 MM              |

|    | P1 Weighted Average PMPM | Appendix D6 | P1 PMPM x P1 MM |
|----|--------------------------|-------------|-----------------|
|    | Casemix for P1 (P1 MMs)  |             | P1 MM           |
| P2 | P2 Weighted Average PMPM |             | P2 PMPM x P1 MM |
|    | Casemix for P1 (P1 MMs)  |             | P1 MM           |
|    | P2 Weighted Average PMPM | Appendix D6 | P2 PMPM x P2 MM |
|    | Casemix for P2 (P2 MMs)  |             | P2 MM           |
|    | P2 Weighted Average PMPM |             | P2 PMPM x R1 MM |
|    | Casemix for R1 (R1 MMs)  |             | R1 MM           |
|    | P2 Weighted Average PMPM | Appendix D6 | P2 PMPM x P2 MM |
|    | Casemix for P2 (P2 MMs)  |             | P2 MM           |

**Step 4.** Calculate a total cost per waiver year. Multiply BY MM by BY PMPM. (Renewal Waiver, multiply R1 MM by R1 PMPM and multiply R2 MM by R2 PMPM) Multiply P1 MM by P1 PMPM. Multiply P2 MM by P2 PMPM. *Note: the Total Cost per Waiver Year for R1 for renewals should match the Schedule D submitted. A portion of R2 may be projected in order to timely submit the waiver renewal application.* 

**Step 5.** Renewal Waiver only - Calculate the Total Previous Waiver Period Expenditures (Casemix for R1 and R2). *Note: the Total Cost per Waiver for R1 should match the Schedule D submitted. No portion of R2 should be projected in order to timely submit the waiver renewal application.* Instead, the State should use data from the Schedule D and complete the number of months of data used in Appendix D7.

**Step 6.** Calculate the Total Projected Waiver Expenditures for P1 and P2.

# Step 7. Modifying the spreadsheets - In the past, a portion of R2 could be projected in order to timely submit the waiver renewal application. This is no longer necessary.

The blank spreadsheets are automatically set to take data entered by the State for up to four MEGs). Note: The State will never need to "estimate" actual waiver cost with this methodology. Instead, the State will use whatever actual data exists and modify the spreadsheets to reflect the length of time represented by the data. This represents a change from the initial training and States should pay particular attention to this detail.

On Appendix D7, the State will need to enter the number of months of data in each BY (for an initial and conversion waiver) and R1 and R2 (for a renewal waiver). The State will also need to enter the number of months it is projecting in P1 and P2 (typically 12 months in both P1 and P2). If there is a gap of time between the BY/R2 and P1 and P2, the State will also need to enter the number of months in the "gap".

#### Example 1: Renewal with less than 2 years of data in R2

R1 - State Fiscal Year 2001 (July 1, 2000 to June 30, 2001)

R2 - State Fiscal Year 2002 (July 1, 2001 to June 30, 2002)

P1 - State Fiscal Year 2003 (July 1, 2002 to June 30, 2003)

P2 - State Fiscal Year 2004 (July 1, 2003 to June 30, 2004)

The State wants to submit its renewal on May 1, 2002, so it uses data from its CMS-64 Schedule D Quarter Ending March 30, 2002. The State then has less than two full years of R1 & R2, in this instance 12 months of R1 but only 9 months of R2:

1. The State enters the number of months for R1, R2, P1, and P2 in the spreadsheet in

Appendix D7.

| NUMBER  |             |    |
|---------|-------------|----|
| OF      |             |    |
| MONTHS  |             |    |
| OF DATA |             |    |
|         | R1          | 12 |
|         | R2          | 9  |
|         | Gap (end of |    |
|         | R2 to P1)   | 3  |
|         | P1          | 12 |
|         | P2          | 12 |
|         | TOTAL       | 48 |
|         | (Months-12) | 36 |

2. The spreadsheet will automatically calculate the monthly and annualized rate of

change from R1 to P2

| Overall   | Overall      |
|-----------|--------------|
| R1 to P2  | R1 to P2     |
| Change    | Change       |
| (monthly) | (annualized) |
| 0.4%      | 5.5%         |
| 0.5%      | 5.6%         |
| 0.5%      | 5.6%         |
| 0.5%      | 6.5%         |

| 0.5% | 6.1% |
|------|------|
| 0.6% | 7.4% |

## Example 2: Conversion with a lag between BY and P1

BY - State Fiscal Year 2002 (July 1, 2001 to June 30, 2002)

P1 - State Fiscal Year 2004 (July 1, 2003 to June 30, 2004)

P2 - State Fiscal Year 2005 (July 1, 2004 to June 30, 2005)

The State wants to submit its renewal on May 1, 2003, so it uses data from its CMS-64 Schedule D Quarter Ending March 30, 2003. The State then has a full year of BY but a lag between BY and P1 of 12 months:

1. The State enters the number of months for BY, gap, P1, and P2 in the spreadsheet in Appendix D7.

| NUMBER OF MONTHS      | OF |
|-----------------------|----|
| DATA                  |    |
| BY                    | 12 |
| Gap (end of BY to P1) | 12 |
| P1                    | 12 |
| P2                    | 12 |
| TOTAL                 | 48 |
| (Months-12)           | 36 |

2. The spreadsheet will automatically calculate the monthly and annualized rate of change from R1 to P2

| Overall BY to P2 Change (monthly) | Overall BY to P2 Change (annualized) |
|-----------------------------------|--------------------------------------|
| 0.7%                              | 8.8%                                 |
| 0.6%                              | 6.9%<br>8.6%                         |
| 0.8%                              | 10.1%                                |

| 0.8% | 9.4%  |
|------|-------|
| 0.9% | 11.5% |

Step 7. Calculate the annual percentage change. For Initial and Conversion waivers, calculate the percentage change from BY to P1, P1 to P2 and BY to P2 for each MEG. For renewals, calculate the percentage change from R1 to R2, R2 to P1, P1 to P2, and R1 to P2 for each MEG. Calculate the annual percentage change for the weighted average PMPM at the Casemix for that year and at the Casemix for the previous year. In other words, calculate the annual percentage change in the PMPM compared to the previous year for that year's demographics and for the previous year's demographics. This allows CMS to compare the percentage of the PMPM that changed due to the caseload's demographics changes. The sample spreadsheets have appropriate formulas for State use. Explain these percentage changes in the State Completion section.

**Step 8.** Renewal Waiver only - list the PMPM cost projections (P1 and P2) by MEG from the previous waiver submittal.

**Step 9.** Renewal Waiver only - Calculate the Actual Previous Waiver Period Expenditures, Total Projection of Previous Waiver Period Expenditures, and Total Difference between Projections and Actual Waiver Cost for the Previous Waiver using actual R1 and R2 member months. Using actual R1 and R2 member months will hold the State harmless for caseload changes. Multiply the PMPM projections by the actual R1

and R2 member months to obtain the overall expenditures for the past Waiver Period. Subtract waiver actual waiver costs for R1 and R2 from the projected PMPM program costs previously submitted (P1 and P2 in the previous waiver submission) to obtain the difference between the Projections and Actual Waiver Cost for the retrospective period. If Actual Waiver Service Cost plus the Actual Waiver Administration Cost is less than or equal to Projected Waiver Cost, then the State has met the Cost-effectiveness test and the waiver may be renewed.